

CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

STAFF WORKSHOP
FUEL CELLS IN CALIFORNIA
OPPORTUNITIES AND CHALLENGES

CALIFORNIA ENERGY COMMISSION
HEARING ROOM A
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SACRAMENTO, CALIFORNIA

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PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

APPEARANCES

COMMISSIONERS PRESENT

None

STAFF PRESENT

Art Soinski, Ph.D., EPAG Team Lead

Martha Krebs, Deputy Director for R & D

Kenneth Koyama
Electricity Generation Research Office

Rob Taylor

ALSO PRESENT

Nancy Garland, Technical Development Manager
DOE

Lutgard DeJongue

Darcy Skaggs, Manager EV Technical Center
Southern California Edison

Marianne Wu, Director of Technologies
MDV

Greg Schrontz, Inside Sales Manager
Jadoo Power Systems

Stephanie Hamilton, Manager
Distributed Energy Resources
SCE

Gopal Shanker, President
Recolte Energy

KR Amarnath, President
KSON International, Inc.

Ben Ovshinsky, West Coast Representative
Energy Conversion Devices, Inc.

APPEARANCES (Continued)

ALSO PRESENT (Continued)

Jack Brouwer, Ph.D.
National Fuel Cell Research Center
University of California

Dan Rastler, Technical Leader
EPRI

Kevin Harris, Sales Manager
Hydrogenics

John Addison, Publisher and President
California Hydrogen Report

Bob Remick
Colorado Fuel Cell Center

Mike Binder
Mike Binder & Associates

Gary Simon, President and CEO
Acumentrics

Mickey Oms

Angela Moore, Sales Manager - Government Accounts
Plugpower

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1

2

P R O C E E D I N G S

3

9:00 a.m.

4

DR. SOINSKI: My name is Art Soinski.

5

There's been a change in the person who is

6

responsible for conducting this, Bob Glass, who

7

did a lot of the organization and got the speakers

8

and did some of the logistic work, called

9

in sick yesterday and today. So, at the last

10

minute, I had to come in and pinch hit for him.

11

I am certainly delighted to see the

12

number of people here. It indicates the level of

13

interest in and the importance of fuel cells in

14

the future of California in both stationary and

15

transportation applications.

16

We are certainly all aware of the

17

challenges of fuel cells with respect to cost,

18

technical issues, regulations, and other

19

implementation barriers.

20

The purpose of this workshop in general

21

is to help us gather information on the current

22

technical status and commercialization prospects

23

for fuel cells.

24

We will hear from a group of experts in

25

both the stationary and transportation fuel cells.

1 We also want to hear from you, the audience. The
2 information we receive will be of great use to us
3 as we go forward in our analysis of fuel cell
4 technologies and strategize for future PIER
5 investments to accelerate the development of
6 commercialization of fuel cells to the benefit of
7 California ratepayers.

8 The Energy Commission is not new to fuel
9 cells. The Commission has been funding fuel cell
10 research development and demonstration activities
11 for approximately fifteen years. The first fuel
12 cell project I managed here was actually for a low
13 carbonate fuel cell demonstration at Pacific Gas
14 and Electric San Ramon. This was followed about
15 two years later by the Santa Clara demonstration,
16 which was a two MW project.

17 We have funded a number of projects
18 since then, but I am not going to go into details
19 on that, just to indicate that we have been
20 looking at fuel cells for quite a number of years.

21 With respect to the speakers that we
22 have today, it was not easy to decide who to
23 invite. One of our objectives was to get a group
24 of experts that you may not have heard of from
25 before, especially in the forums conducted by the

1 California Stationary Fuel Cell Collaborative or
2 by the California Fuel Cell Partnership.

3 Another was to get experts who would
4 engage the audience in dialogues and how to get
5 fuel cells to the point of energy significance in
6 California, which is what we are really after.

7 The workshop today will start with a
8 Plenary Session with three speakers. You have the
9 agendas, and it will be followed later by sessions
10 on transportation and stationary applications.

11 At the end of each of the presentations,
12 you will have an opportunity to ask questions and
13 to engage in dialogues with the presenters.

14 A couple of logistic items. Rob Taylor
15 from SEIC will be assisting in keeping the
16 sessions on schedule without cutting off
17 productive discussions that may be going on.

18 As you may know, there is a snack bar up
19 on the second floor. Your badge will give you
20 access to the second floor, but not to the rest of
21 the building. There will be lunch on your own.
22 There will be a break approximately at noon. The
23 list of nearby restaurants is on the back of the
24 agenda.

25 Are there any questions or comments at

1 this point?

2 (No response.)

3 MR. SOINSKI: At this point, it is my
4 pleasure to introduce my boss, Dr. Martha Krebs.
5 Dr. Krebs is Director of the Energy Research and
6 Development Division at the Energy Commission.
7 The Division is responsible for public interest
8 energy research or the PIER Program.

9 Before coming to the Commission, she was
10 President of Science Strategies and Analysis and
11 Consulting Firm that works with public and private
12 organizations to identify critical issues and
13 opportunities in science and technology.

14 In 2001, she was the Founding Institute
15 Director of the California Nano Systems Institute
16 at UCLA and UC Santa Barbara. Previously she was
17 a Senior Fellow at the Institute for Defense
18 Analysis where she led studies in R & D Management
19 in Planning and Budgeting.

20 From 1993 to 2000, Dr. Krebs served as
21 Assistant Secretary and Director of the Office of
22 Science at the Department of Energy responsible
23 for \$3.5 billion research program.

24 From '83 to '93, she served as the
25 Associate Director for Planning and Development at

1 DOE's Lawrence Berkeley National Laboratory where
2 she was responsible for strategic planning for
3 research and facilities, laboratory technology
4 transfer, and science education and outreach.

5 From 1977 to 1983, she served on the
6 House Committee on Science, first as a
7 professional staff member and then as Subcommittee
8 Staff Director responsible for authorizing DOE
9 non-nuclear energy technologies and energy science
10 programs.

11 She received her Bachelor's Degrees and
12 a Ph.D. in Physics from the Catholic University of
13 America. It is a great pleasure for me to
14 introduce Dr. Krebs, who has had a distinguished
15 degree in both California and Washington. I am
16 very glad to have her here as our Program
17 Director.

18 DR. KREBS: Thank you, Art. Indeed, as
19 you can tell, I have been around a long time, and
20 during that time, I've had a number of
21 opportunities to be engaged by fuel cells, so it
22 is very interesting for me to be here today and to
23 open this up, and I am very interested in what is
24 going to be said today and to learn the current
25 state of affairs in fuel cell technology.

1 I hope in these opening remarks to
2 stimulate you to think more broadly than just in
3 terms of the technology, or at least to provide us
4 with perspective on more than a fuel cell
5 technology situation.

6 In addition to welcoming you, I also
7 want to acknowledge the presence here this morning
8 of the Chairman of the California Air Resources
9 Board, Dr. Bob Sawyer, also in my past at both LBA
10 and when I was at DOE.

11 Let's move on. What I want to talk to
12 you about today, and I don't have a lot of time,
13 is actually a brief discussion of California's
14 energy picture and California energy policy
15 summary.

16 This is actually the most slides, but I
17 am going to try and get through it fairly quickly,
18 but I do want to give it to you because it is
19 within that context that I would like you to think
20 about what we are talking about today and the kind
21 of feedback that we want with respect to fuel cell
22 technology.

23 I'll give you a brief sense of where
24 PIER fits into this or how I think PIER fits in
25 and where this workshop fits.

1 There are copies of my view graphs out
2 front if you don't have them already. The point
3 of this view graph is simply to say that
4 California is a big user of energy. It produces a
5 lot of its own natural gas and petroleum as well
6 as its electricity, but it imports a lot from
7 neighboring states and from other parts of the
8 world.

9 In terms of natural gas use in the State
10 of California, in addition to the residential,
11 industrial, and commercial markets, electricity
12 generation is a major user of natural gas in the
13 state. We expect that to be the case in the
14 coming years as well.

15 Looking at it from the electricity side,
16 the use of natural gas is a major resource for
17 electricity production, our resources for
18 electricity at this point in time are fairly
19 diverse, but you can see that we do have a fair
20 amount of coal. Most of that is out of state, and
21 there are expectations for that to change and
22 diminish or at least to become as clean as natural
23 gas.

24 This is just a picture of how we expect
25 electricity consumption to grow. These charts

1 come from a California Energy Demand Study that
2 was done as input for the Integrated Energy Policy
3 Report that was produced last year. In any
4 scenario unless there are major changes, we expect
5 electricity consumption to be increasing.

6 Another aspect of the California Energy
7 Electricity Picture is congestion. The 2000/2001
8 energy crisis occurred in large part because we
9 could not move electricity from north to south,
10 from outside the state to inside the state, and
11 the costs dealing with that congestion and
12 planning for that congestion have increased and
13 are driving a lot of the considerations within the
14 utilities and also the government agencies
15 responsible for dealing with electricity supply.

16 In terms of transportation, you will see
17 the slide a couple of times. The purpose here is
18 to note that in large measure in California, air
19 emission standards and air emission issues have
20 driven changes in petroleum use and the efficiency
21 of petroleum use over the last twenty to thirty
22 years.

23 The expectation at this time and we are
24 still expecting California to use a great deal to
25 be continuing to drive. The question is on what

1 kinds of fuels will that transportation picture be
2 fueled.

3 The other perspective from which to look
4 at energy use in the State of California in
5 increasingly in terms of the governor and the
6 legislature is one of greenhouse gas emissions.

7 This picture basically or graphic
8 basically shows the sources of greenhouse gas
9 emissions in the State of California. If you
10 within this framework, the emissions from
11 electricity generation are not a huge part
12 significant, but certainly comparable to that from
13 the industrial facilities and small or smaller by
14 comparison to transportation.

15 This basically puts in perspective the
16 fact that if we are going to deal with greenhouse
17 gas emissions in this state, that it is a larger
18 problem than simply the electricity generation
19 picture. This is the general picture for energy
20 use and production in the State of California.

21 Now let me change to policy. This view
22 graph is basically a shorthand list of chapter
23 titles in two significant documents, which
24 certainly within the California Energy Commission,
25 articulate what we think of as the energy policy

1 of the State of California and directions in which
2 energy policy and energy activity needs to go.

3 The first on the left of this slide is
4 the 2005 Integrated Energy Policy Report. The
5 California Energy Commission is responsible for
6 producing this report. It does in conjunction
7 with other energy and resource agencies in the
8 state as well as with the Air Resources Board and
9 the California EPA.

10 The Energy Action Plan on the right is a
11 document produced by the California PUC in
12 conjunction with other significant energy and
13 environmental agencies in the state.

14 It is, as you can see, and I am not
15 going to read these to you, but essentially both
16 of them are very comparable and quite
17 comprehensive in terms of covering issues that are
18 important in the California energy picture.

19 The first of these documents was
20 produced in 2003, the first of the Integrated
21 Energy Policy reports was produced in 2003. There
22 was an update in 2004, so this document represents
23 the third effort by the Energy Commission.

24 The significant changes, this is my
25 judgement at this point, I wouldn't say this is

1 official, is that in the middle of this document,
2 Electricity Needs Demand Side, Transmission,
3 Renewable Resources, Natural Gas, these were in
4 the heart of the 2003 document and the 2004
5 update.

6 What is new particularly in the 2005
7 document is first a recognition that water and
8 energy in California have a special, and even with
9 respect to other parts of the west, a kind of
10 unique interaction that offer opportunity for both
11 energy and water conservation.

12 The significant sort of book ending if
13 you will between transportation fuels at the
14 beginning of the document and global climate
15 change close to the end of the document really
16 indicates a focus and a set of expectations
17 certainly within the Commission about the kinds of
18 attention to these energy issues that are expected
19 and certainly within the PIER Program, we have
20 taken them to heart.

21 I would also say that we are seeing that
22 in the Legislature as well. You might say that
23 the 2005 Integrated Energy Policy Report, both
24 responds and anticipates the direction and needs
25 of California that come to them from both their

1 own assessment of the California energy picture
2 but also what is coming from the Legislature and
3 the Executive Branch.

4 That is the framework. What I am trying
5 to do with these next few pictures is to tell you
6 sort of historically some of the things that have
7 been part of the energy policy picture in
8 California.

9 This is one of Commissioner Rosenfeld's
10 favorite view graph which basically shows that the
11 energy policy of California has been to put energy
12 efficiency at a high priority to replace energy
13 supply. Somewhere around 1975, the per capita use
14 of electricity in California went constant in
15 spite of population growth, size of housing, that
16 sort of thing. There is a lot to be said about
17 this, but essentially, this represents a policy
18 decision in California.

19 Another policy decision that was made in
20 2002 by law was that by 2010, we would be at 20
21 percent renewables in our electricity mix. Excuse
22 me, this is where the law says we would be at 20
23 percent by 2017. The Governor basically made a
24 determination that we would be at 20 percent by
25 2010 and 33 percent by 2020.

1 This is a real hard aspirational goal.
2 The ability to do this is also complicated, and
3 the Energy Commission is wrestling with this, but
4 this is one of the policy elements that we are
5 dealing with in California right now.

6 The reason I am raising this view graph
7 again is that in the framework of greenhouse gas,
8 there are greenhouse gas regulations that have
9 been passed in law led by Assembly Member Pavley
10 that would regulate greenhouse gas emissions in
11 automobiles and trucks and could have a large
12 impact on petroleum use, but they are currently in
13 litigation as you might imagine.

14 This is the larger policy framework
15 within which both our consideration of electricity
16 and transportation are currently being considered
17 and that certainly within the CEC, we considered
18 that.

19 That is the most recent activity in the
20 policy arena is the Governor's climate change
21 action plan where more broadly than the
22 transportation sector, he has basically
23 established a goal that by 2010 we will have
24 returned to our 2000 level of greenhouse gas
25 emissions. By 2020, we will have returned to our

1 1990 greenhouse gas emissions.

2 That is the energy picture, the policy
3 picture, and where does PIER fit in. We were
4 established in 1997 as part of electricity
5 restructuring. We have \$62.5 million from
6 electricity ratepayers. By 2009, we will have \$24
7 million from natural gas ratepayers. We are an
8 applied research program. We have to provide
9 benefits to the ratepayers, and we are expected to
10 leverage public and private investment while
11 advancing science and technology that both
12 enhances California energy situation for
13 Californians as well as providing information to
14 policy makers.

15 This is not exactly the organizational
16 structure of PIER, but it really reflects if I
17 think about it are some of the important pillars
18 of the energy policy and these three have been
19 long standing from the beginning elements of the
20 PIER Program and reflect essentially what we call
21 the loading order that we will first replace new
22 electricity demand with efficiency with renewables
23 with clean fossil.

24 Most recently last year, we were
25 authorized by the Legislature to include

1 transportation. Because of what I've said in
2 terms of transportation's role in the energy
3 picture and the greenhouse gas picture, you know,
4 from my perspective qualifies as a pillar. Not
5 the roof, not the foundation, but something that
6 we really have to seriously address.

7 Where does the fuel cell technology fit
8 in? It is obviously a part of what I think of as
9 clean fossil, whether we are dealing with central
10 station uses, and I would be interested, you know,
11 I think when I first got started in the energy
12 business back in the 1970's, there was a view that
13 fuel cells were central station. I think that
14 over time it moved to thinking of, you know, the
15 first applications might be, at least here, as a
16 distributed resource, and I am interested to know,
17 both from a market and a technological point of
18 view, what do you think. Where are we now?

19 There is also an opportunity for
20 matching fuel cells, especially with variable or
21 intermittent renewable resources. I won't go into
22 these, but we are very interested in looking at
23 these issues as well. There are policy, things
24 that I haven't mentioned, for example, in the
25 California Solar Initiative, especially what we

1 are thinking about inside the California Energy
2 Commission with its piece of the Solar Initiative,
3 that make us think more broadly than photovoltaics
4 on the roofs of individual homes.

5 On the transportation side, it is a key
6 concept in the Hydrogen Highway, but it can be
7 more than that because, you know, certainly in the
8 near term, we are still talking about generating
9 hydrogen from natural gas. It has the possibility
10 of reducing greenhouse gasses in combination with
11 renewables or carbon sequestration.

12 I would like comments on everything. I
13 think that you will probably talk about some of
14 these over the next few hours. One of the major
15 things for PIER is how do we leverage the federal
16 investment both in the electricity and the
17 transportation side.

18 This is my last slide which is help us
19 identify critical opportunities for future
20 investment in fuel cells. Help us deal with these
21 technology issues, but how do we also from your
22 perspective deal with the continuing issue for
23 PIER, which is ratepayer benefits.

24 There are also what I think of as
25 critical interdependencies, more so here at the

1 state level than in forming and framing federal
2 research programs. You have to deal with policy
3 issues and the likelihood or the promise of
4 regulatory interventions because that is what
5 happens much more so in the electricity and even
6 in the transportation sector than it does at the
7 federal level.

8 This is what we are asking you to do
9 today. I am really pleased to be here. I really
10 look forward to what you all have to say, and
11 thank you. I also not only want to thank you for
12 being here, but we've had a lot of assistance from
13 the Fuel Cell Partnership, the Stationary Fuel
14 Cell Collaborative, as well as the Hydrogen
15 Highway Group. So, I want to thank them
16 especially as well.

17 Thank you.

18 DR. SOINSKI: Are there any questions?
19 Thank you, Martha, for the perspective on energy
20 policy, which has become extremely important in
21 directing and guiding the PIER Program and also in
22 understanding some of the issues, the significant
23 issues and challenges that California faces from
24 the supply side as we are all aware.

25 We will now go into the Plenary Session.

1 We have three speakers. First, we are going to
2 get the US Department of Energy perspective, a
3 very significant program, something that we need
4 to leverage with and something that the PIER
5 Program has worked with for some time.

6 We are going to get a venture capital
7 investor's perspective on fuel cells, certainly
8 very important in the environment.

9 Then we are going to get a utility
10 perspective, which are certainly very important
11 players in energy supply on the electricity
12 sector, both a promoter and some would say
13 potentially an obstacle to distributed generation.
14 So, it is very important to understand really
15 where utilities are coming from.

16 We will begin with Dr. Nancy Garland
17 from the U.S. Department of Energy. She is a
18 Technology Development Manager in the Office of
19 Hydrogen Fuel Cells and Infrastructure Technology,
20 unless it has changed.

21 DR. GARLAND: That's right.

22 DR. SOINSKI: It is still there, okay.
23 She manages a project in fuel cell research
24 activities at the National Laboratories and
25 Membrane R & D in industry and at universities.

1 She is on the Advanced Fuel Cells Executive
2 Committee for the International Energy Agency.

3 Prior to coming to the DOE, Nancy was a
4 research chemist at the U.S. Naval Research
5 Laboratory where she carried out experimental
6 studies on chemical kinetics and dynamics.

7 She has been educated at two
8 distinguished institutions of higher learning in
9 California, the Scripps College and the University
10 of California Irvine. She carried out her post-
11 doctoral studies at SRI International in Menlo
12 Park, California, so certainly California.

13 Dr. Garland, it is my pleasure to
14 welcome you to provide an overview of the U.S. DOE
15 Fuel Cell Program.

16 DR. GARLAND: Thank you, Art. It is my
17 pleasure to be here. I would like to thank Dr.
18 Bob Glass and the California Energy Commission for
19 inviting me here to talk about the DOE Hydrogen
20 Program's Fuel Cell Program.

21 This is an overview of the talk. I will
22 start off with the energy challenges that are
23 facing us both in the State of California and
24 nationally and globally. I will discuss some of
25 the efforts that the U.S. Department of Energy is

1 taking to address these energy challenges, both in
2 the near term and in the long term.

3 I'll then discuss our Fuel Cell Program,
4 mainly focused on fuel cells for transportation
5 and there mainly focused on polymer electrolyte
6 membrane fuel cells. I'll describe our RD & D,
7 the Research Development and Demonstration Plan
8 because this shows you how our program is planning
9 to carry out its RD & D activities for the next
10 ten years. I will mention some of our current and
11 future projects.

12 Last, I will give you some program
13 contact information or places to go for future
14 information. I've brought along with me, but I
15 won't discuss tax credits that have been provided
16 in the Energy Policy Act, which was passed by
17 Congress last year. I can describe for you if you
18 would like to hear about partnerships that our
19 Program is involved with, including the California
20 Fuel Cell Partnership.

21 I also have information with me on Well-
22 to-Wheels studies on basically energy use and
23 greenhouse gas emissions for fuel cell vehicles
24 which are fueled by different types of fuels and
25 also competing technology such as diesel hybrid

1 electric vehicles.

2 First for energy challenges. This plot
3 here shows millions of barrels per day as a
4 function of year. We've got this line here, US
5 Production of Oil. You can see it is decreasing.
6 Then these lines here illustrate the demand for
7 oil for various parts of the transportation
8 sector.

9 You see the demand for light duty
10 vehicles is relatively constant, but the demand
11 for light trucks, including SUV's and heavy
12 vehicles, is increasing. There is a gap between
13 the amount of oil demanded and the amount of oil
14 which can be produced. This gap is increasing
15 with time, and this is driving why we are here
16 today, at least, in part for transportation.

17 That is our energy challenge. On this
18 slide, we see some of the approaches that can be
19 taken to tackle this energy challenge. Again,
20 this plot is millions of barrels of oil per day as
21 a function of time. The top line indicates the
22 amount of oil demanded, assuming the status quo.
23 That is if there is no change at all, and it is
24 increasing.

25 If we introduce energy gains such as

1 using hybrid electric vehicles and lighter
2 weighting materials in these vehicles, we can
3 reduce the amount of oil demanded, but eventually
4 the amount of cars on the road and the number of
5 miles that are driven by those cars are going to
6 increase. So, we will still see an increase in
7 the amount of oil demanded.

8 The only way to sort of end our
9 addiction to oil, as the President said, is to
10 find a substitute. The substitution can be
11 effected by using ethanol as a fuel and by using
12 plug-in hybrids, and those are the near term ways
13 to introduce these efficiencies, and in the long
14 term, by using hydrogen fuel cell vehicles. In
15 that way, we can get complete substitution for the
16 oil demanded, particularly in the transportation
17 sector.

18 The Department of Energy is working on
19 both the near term approaches and also on the long
20 term approaches for obtaining energy and oil
21 savings. In 2003 in the State of the Union
22 Address, the President announced the Hydrogen Fuel
23 Initiative, and this committed \$1.7 billion for
24 five fiscal years, \$1.2 billion for hydrogen and
25 fuel cell research and development, and then \$.5

1 billion for hybrid and vehicle technologies R & D,
2 including things like energy storage and the light
3 weighting materials, which will be important to
4 allow hydrogen fuel cell vehicles to come into the
5 marketplace.

6 This program is an accelerated plan and
7 a parallel track, both the hydrogen infrastructure
8 R & D and the fuel cell vehicle R & D together.
9 This will enable technology readiness milestone by
10 2015, allowing industry to make a
11 commercialization decision.

12 This plan will enable fuel cell vehicles
13 to be in the showroom and sufficient hydrogen
14 fueling stations to support those vehicles by
15 2020.

16 As I mentioned earlier, Congress passed
17 the Energy Policy Act last year, and that
18 basically codifies the President's Hydrogen Fuel
19 Initiative, in particular Title 8 refers to
20 hydrogen, so that is where we find the bulk of the
21 hydrogen and fuel cell vehicle parts of the EPACT,
22 Energy Policy Act.

23 With this EPACT, it shows that the
24 Congress and the President are working together.
25 They agree on a particular plan to achieve the

1 hydrogen economy.

2 This is the timeline that we envision to
3 achieve the hydrogen economy. We've got four
4 phases. We are in the first phase right now with
5 a strong government R & D role, and we are
6 focusing on technology development. In 2015, we
7 would have the technology would be ready such that
8 as I mentioned early, industry could make a
9 commercialization decision.

10 In Phase 2, we would see initial market
11 penetration. Those are the early market
12 applications of fuel cells such as for stationary
13 or portable power applications, and we envision
14 those beginning in 2010. Those would also enable
15 the manufacturing base, which would benefit the
16 fuel cells for transportation.

17 In Phase 3, we would see expansion of
18 markets and infrastructure and the introduction of
19 the hydrogen fuel cell vehicles. That is starting
20 basically in 2015 but then carrying out to 2035,
21 and then finally by 2025, we would begin to see
22 the realization of the hydrogen economy and
23 basically begin to see really significant energy
24 oil substitution and benefits in the air quality.

25 Now I am going to focus on the DOE Fuel

1 Cells for Transportation Program. This program is
2 focused mostly on polymer electrolyte membrane
3 fuel cells because those fuel cells can be started
4 up quickly, and they operate at low temperature,
5 again, so they don't require a lot of energy for
6 start up or they don't require a lot of time for
7 start up.

8 The focus of our program is on 80 KW
9 fuel cell systems operating on direct hydrogen.
10 Listed here are three of the important targets.
11 The goals and the objectives of our program for
12 cost, we want to get to \$45 per KW by 2010 and
13 then to get to \$30 per KW by 2015. That would be
14 cost equivalent to the cost of an internal
15 combustion engine system today.

16 Going along with that and as Dr. Krebs
17 mentioned, durability is important. The technical
18 target for fuel cells is 5,000 hours of durability
19 operating at 80 degrees, 5,000 hours corresponds
20 to about a driving range of 150,000 miles.

21 Other key targets in our program are for
22 distributed and auxiliary power units and portable
23 power consumer electronics. For distributed
24 energy, a really important target is electrical
25 efficiency, and I should say are very difficult to

1 achieve targets.

2 For APU, specific power and power
3 density targets, and then for consumer
4 electronics, energy density. It is very important
5 to squeeze the size of the fuel cell systems for
6 something that you are going to be carrying
7 around.

8 For these targets, these are for the
9 early market applications, but we don't anticipate
10 the oil savings from these applications that we
11 would expect to see for transportation
12 applications.

13 I mentioned that we have Research
14 Development and Demonstration Plan for our
15 program. This table comes from our RD & D Plan,
16 and it lists our technical targets for an 80 KW
17 Fuel Cell System, operating on direct hydrogen.
18 These are various characteristics or properties in
19 the fuel cell system. We've got the status for
20 2003, 2005, and our target for 2015.

21 On the top, this is the status for cost,
22 it is for cost estimated at high volume
23 production, that is 500,000 units per year, that
24 is sort of like a nitch market production rate.

25 We are currently at \$110 per KW, which

1 is a little more, well between three and four
2 times our 2015 target of \$30 per KW. Cost and
3 durability are the two most important targets and
4 challenging targets. Also important, precious
5 metal loading, power density so that the fuel cell
6 system doesn't interfere with passenger space or
7 cargo space.

8 Also extremely important is start up and
9 shut down energy. How much energy does it take to
10 start up the fuel cell and can it start up below
11 freezing temperatures? This is also a subject of
12 recent interest.

13 We've got technical target tables, not
14 only for fuel cell systems, but for stacks and for
15 components such as membranes, catalysts, membrane
16 electrode assemblies, bipolar plates and so on.

17 Then you might ask what is preventing us
18 from achieving these technical targets, these
19 barriers. I already mentioned cost and durability,
20 but there are other barriers to achieving our
21 targets including electrode performance. The
22 electrodes got the catalyst diometer and so on.

23 Water management is critical, and we
24 mentioned before start up time and transportation
25 operation.

1 To overcome these barriers, we have
2 recently updated our technical tasks. This table
3 here shows our updated list, and, again, we always
4 are looking for feedback too. If you have
5 comments or suggestions on any parts of our RD & D
6 Plan, we are always happy to hear these
7 suggestions.

8 We have technical tasks in the first
9 column, and in the second column, basically
10 describes how we plan to carry out these tasks.
11 We've got tasks for components such as membrane
12 electrodes, MEA's and so on.

13 We've got some new tasks. We are
14 planning to do work on gas fusion layers and
15 seals. That is new. We are carrying out R & D on
16 balance of plants. A component such as sensors
17 and so on, and to evaluate performance and
18 determine -- to benchmark status of the
19 technology, we carry out various analysis projects
20 and characterization such as cost and trade off
21 analyses and we benchmark technology constantly to
22 measure the progress in our program. Lastly, we
23 are always looking for innovative concepts, new
24 ideas.

25 This is an example of a milestone chart

1 we've got for various different tasks as a
2 function of a year. We've got various different
3 milestones and go/no go decisions. This is just
4 an example, a snapshot out of our R & D Plan for
5 transportation systems, a tasks for sensors for
6 example, and this milestone is to complete
7 development and test low cost sensors.

8 Here in 2006, we also have a go/no go
9 decision where we evaluation the status of
10 technology and decide whether we are going to
11 continue on the path that we are on or if we are
12 going to change the path and go in a new different
13 direction.

14 This is the type of milestone chart. We
15 have milestone charts for all of our different
16 tasks, so we track the progress of our program.

17 Our program is focused on a number of
18 different topics, including membranes, MEA's,
19 catalysts, and bipolar plates. Listed here are
20 the principle investigators that we have right now
21 working on projects for these topics.

22 These are the stat components, that is
23 the core of our program. We also have work on
24 balance of plant components such as air and
25 thermal water management and stationary and other

1 early market fuel cells.

2 Work on the balance and plant and the
3 early market fuel cells is delayed this fiscal
4 year due to budgetary constraints. Work I
5 mentioned on characterization and analysis, NIST
6 has a neutron imaging facility which is proving
7 very valuable to look at water management, how to
8 water transports through a fuel cell.

9 We also have congressionally directed
10 projects work on catalysts, on start up at cold
11 temperatures, and demonstration projects. So,
12 those are the projects that we are carrying out
13 now.

14 Here are some of the recent
15 accomplishments from our program for cost and
16 durability. For cost in 2002, we were at \$275 per
17 KW, now three years later we are down to \$110 per
18 KW towards our 2015 goal of \$30 per KW, so making
19 progress in that front.

20 For stack durability, the goal was 5,000
21 hours of durability, and we've doubled the
22 durability over the last couple of years there.

23 In this corner, this pie chart shows the
24 break down of the cost of the fuel cell system, 80
25 KW operating on direct hydrogen projected at a

1 high volume production. You see that the bulk of
2 the cost of the fuel cell system is taken up by
3 the fuel cell stack, and this pie chart represents
4 the stack. The bulk of the cost of the stack, it
5 comes from the electrode and basically it is from
6 the platinum catalyst because the platinum is very
7 expensive.

8 This chart here shows the average cell
9 voltage as a function of time for a fuel cell
10 stack. In this particular case, your
11 technologies, and it shows that the degradation
12 and the performance over 4,000 hours, and the
13 performance is degraded about ten percent. So,
14 this is showing just an example of how we are able
15 to increase the durability of our fuel cell
16 systems.

17 I'll mention a couple of other
18 developments. Work at Dupont and UTC on membrane
19 electrode assemblies, this shows the performance
20 degradation rate as a function of membrane
21 swelling. As the membrane swells, the decay rate
22 increases, so that Dupont UTC, they are working on
23 decreasing the amount of swelling in their
24 membrane, and that decreases the degradation rate.

25 Work at Brookhaven National Laboratory

1 is working on this catalyst project. They are
2 working on basically having a noble and metal core
3 and platinum shell around the N & M core to
4 increase the amount of platinum that is available
5 in the fuel cell.

6 They have been able to show with their
7 new catalysts four times the mass activity of pure
8 platinum alone. This is some very promising
9 research carried out of Brookhaven.

10 This shows are fuel cell budget over the
11 last several years. The bars on the left hand
12 side are the President's request and the bar on
13 the right are what was available from Congress.
14 You can see that the request has been relatively
15 steady. The smaller bar, the yellow bar, is
16 probably the most important. That is the request
17 is for stack components.

18 The request, as I said, has been
19 relatively steady. Budget has been around \$50 to
20 \$60 million per year.

21 We have recently our office held a
22 solicitation and a lab call for future projects.
23 This lab call and solicitation closed last month.
24 Proposals are undergoing review right now. The
25 size of the solicitation was 100 million, and that

1 is just for the DOE Federal share for projects
2 that would cover two to four years.

3 The primary years, as I mentioned
4 before, is on fuel cells for transportation
5 because that is where the oil savings are.
6 Industry can manage the development of fuel cell
7 systems, complete systems, that is more their
8 specialty, so that the Federal R & D is focused
9 more on developing components and materials.

10 These are the topics of the
11 solicitation: membranes, catalysts, water
12 transport, cell hardware, the effects of
13 impurities. Again, we are always interested in
14 innovative concepts.

15 One of the topics also was for a
16 stationary demonstration. This was kind of
17 unique. It was in combination with solicitation
18 carried out by the European Commission, and so
19 this was a joint U.S./European stationary
20 demonstration project.

21 I do want to mention that the Office of
22 Basic Energy Sciences within the Department of
23 Energy, does have an open solicitation. This is
24 for basic research for the Hydrogen Fuel
25 Initiative, catalysts, membranes, and other

1 important topics. The deadline for
2 preapplications for this solicitation is July 6.
3 That is more than a month away, and further
4 information about this solicitation can be found
5 on this website.

6 Our program has a technology validation
7 effort I just want to briefly mention. This is a
8 learning demonstration project in which four teams
9 are composed of energy provider and a automaker
10 and fuel cell manufacturer. Each one of these
11 teams is validating a technology and basically
12 what that is doing is telling our program what the
13 status is of complete systems.

14 The purpose of this program is to
15 evaluate technology under real world conditions.
16 I mean the rest of our fuel cell program and
17 hydrogen program, experiments are carried on and
18 components in a laboratory under very controlled
19 conditions. This technology validation effort is
20 to evaluate the technology under real world
21 conditions.

22 It is not a commercialization
23 demonstration, but it is basically to tell us what
24 the technology status is, and we have just started
25 receiving data from this program, such as the fuel

1 economy, fuel cell vehicles which is slightly
2 lower than would be hoped for. So, there are
3 challenges, but this is telling us where the
4 challenges are, and it tells us where we should
5 focus our research efforts.

6 Listed here are the technology
7 validation teams. For further information, this
8 website here, www.hydrogen.energy.gov, you can
9 find a wealth of information on our program, on
10 hydrogen, on fuel cells. This document right here
11 is our annual progress report. In that, you find
12 technical summaries of each one of the projects in
13 our program, and this is updated annually.

14 Our projects are reviewed independently
15 every year, and we use the input from the
16 reviewing process to make our funding decisions.
17 This document here is a summary of our review
18 process for last year. Two weeks ago we had a
19 review in Arlington, Virginia, and the results of
20 that review will be coming out probably in
21 September.

22 Sometimes Congress will request reports
23 from us, and this is an example of a report to
24 Congress on solar and wind technology, where the
25 technology is, and where we can go forward with

1 the technology.

2 This is an example of our web page. We
3 are starting as the technology advances, we are
4 looking towards manufacturing efforts, how will we
5 be able to scale up the technology. So, we held a
6 workshop last year on manufacturing R & D for the
7 hydrogen economy.

8 This road map here reflects the results
9 of the workshop and the plans for the future for
10 our manufacturing activities.

11 Last, each of the offices within our
12 Hydrogen Program has RD & D plans. I mentioned
13 the one from our office, and here is a RD & D plan
14 from the Fossil Energy Office.

15 With that, I will close.

16 DR. SOINSKI: Are there any questions?

17 UNIDENTIFIED SPEAKER: Did you mention
18 anything about hydrogen storage (inaudible)? Is
19 that part of your --

20 DR. GARLAND: Yes, it is, that is part
21 of our program. That is probably the most
22 critical technology in our program is hydrogen
23 storage. That is a very difficult problem to
24 solve. Right now it is about \$30 million per
25 year. They are pursuing chemical hydrides, metal

1 hydrides, carbon based hydrogen storage, and
2 advanced technologies. Not really storing of gas
3 based hydrogen, that is really an advanced
4 technology, so we are not focusing our R & D
5 dollars there.

6 UNIDENTIFIED SPEAKER: I wonder if you
7 could elaborate a little bit on these go/no go
8 decisions that are embedded in this first phase.
9 What is the nature of them and what would be the
10 consequences?

11 DR. GARLAND: I can give you an easy
12 answer. Our program for a number of years was
13 carrying out research and development on an on-
14 board fuel processing in which fuel, say for
15 example gasoline, was carried in the vehicle in an
16 on-board reformer would convert the gasoline to
17 reformat which could be used in a fuel cell on
18 board a vehicle.

19 It looked like that the research was not
20 developing at such a rate that this technology
21 would be able to meet the near term targets that
22 it was supposed to achieve, and so the office had
23 an independent panel evaluate the status of
24 technology, including the ability to start up and
25 to meet the start up energy requirements. It was

1 taking half an hour for these fuel processors to
2 warm up. All that energy was not moving the
3 vehicle.

4 Two years ago the panel recommended that
5 the office discontinue R & D on an on-board fuel
6 processing. So, the decision was, yes, we are
7 going to stop the on-board fuel processing R & D,
8 and so those projects were stopped.

9 MR. DEJONGUE: (Inaudible.)

10 DR. GARLAND: Yes. In fact, I believe
11 this year there is a go/no go decision on storage
12 by carbon fibers or nano tubes or so on. Further
13 information can be found on our web page in the RD
14 & D Plan, but, yes, this year there is a go/no go
15 decision in hydrogen storage on carbon.

16 MR. SKAGGS: Hi, I am Darcy Skaggs from
17 Southern California Edison. I see in your Chart
18 17 the requested funding stay stable, but the
19 available funds decreasing this year. Any
20 forecasts for next year?

21 DR. GARLAND: We have no idea. We
22 changed appropriation committees this fiscal year,
23 and so Congressionally directed projects took up
24 some of the funds, and we have no idea.

25 DR. SOINSKI: Anything else?

1 (No response.)

2 DR. SOINSKI: Thank you. I think there
3 are three very important points that Nancy made.
4 One is the whole uncertainty at the federal level
5 as to funding, which certainly impacts PIER
6 investments.

7 Second is the number of partners that
8 were shown, research partners, which are greater
9 than fifty or sixty in number, certainly a far
10 larger number than a program like the PIER Program
11 could ever hope to really participate in.

12 The third point was the last slide which
13 showed a road map. One of the things that PIER
14 Program is doing is preparing road maps, both at
15 strategic level and at the individual program
16 level. One of the purposes of this workshop is
17 for us to get input into our road map, not only
18 for fuel cells, but for other distributed
19 generation technologies. We certainly appreciate
20 comments on those both here and via e-mail. My e-
21 mail address is on the bottom of the agenda.

22 Our next speaker is from the investment
23 community. Dr. Marianne Wu is the Director of
24 Technology for MDV where she focuses on energy and
25 materials investments.

1 Prior to joining MDV, she was Vice
2 President of Marketing at ONI Systems, where she
3 was responsible for project strategy and market
4 development. Earlier in her career, Marianne was
5 a consultant at McKenzie and Company where she
6 advised major technology clients on strategic and
7 operational issues.

8 She has conducted state of the art
9 research on optical devices at Stanford
10 University. She started her career as a design
11 engineer at Nortel Network where she developed
12 high speed networking technologies.

13 Marianne earned her Bachelor's Degree in
14 Applied Science at the University of British
15 Columbia and her Master's and Doctoral Degrees at
16 the School of Engineering at Stanford University.

17 I first heard Dr. Wu several weeks ago
18 at a nano technology forum sponsored at the
19 University of California Berkeley, and I was so
20 impressed by her perspectives and insights, I
21 decided that she was somebody that I think all of
22 you would very much enjoy hearing.

23 The title of her talk is "Building Fuel
24 Cell Companies, Challenges and Opportunities".
25 Dr. Wu.

1 DR. WU: Thank you, Art, and thank you
2 to Bob for inviting me, and the California Energy
3 Commission for inviting me as well.

4 I am going to talk from a slightly
5 different perspective than our speakers this
6 morning. As Art said, I represent the investment
7 community, and our interests are a little bit
8 aligned a little bit different in the perspective.

9 I am going to start by giving a quick
10 overview of MDV so you can get some sense of the
11 lens from which I am discussing this perspective.
12 I am going to talk a little bit about what is
13 happening venture largely where there is an
14 increasing focus and shift on what we call "clean
15 tech" and I will talk a little bit about fuel
16 cells and how we see those markets and what the
17 opportunities and challenges are there.

18 MDV, we are founded in 1983. We are
19 over twenty some years old. The key points on
20 this page is that we have an early stage focus.
21 That means we get involved very early. We are
22 bringing technologies typically -- thirty to forty
23 percent of our companies are coming straight out
24 of the lab and getting on from there into
25 technologies that gets to market.

1 The logos at the right hand side of the
2 page perhaps better represent than the next page
3 that we invest in a broad view of industry. There
4 are some very focused energy or clean tech
5 investment funds. We are not one of those. We
6 are a mainstream funds. We invest in energy and
7 materials, internet services, life sciences, semi-
8 conductors, and software systems.

9 When we are looking at investments, we
10 are looking across the lens of this broad
11 spectrum, and we are looking for the best
12 opportunity across all of these investment areas.

13 I will highlight three investments for
14 the audience today. The top three over here Nano
15 Solar and Energy Innovations are PV companies and
16 Jadoo Power Systems is a fuel cell company, and
17 these are the three investments that we have
18 announced in this energy and materials sector.

19 What do we look for if we are looking
20 across? I would consider this to be pretty
21 general across the venture community. This
22 happens to be MDV's version of this statement, but
23 I think this is pretty general.

24 What we look for is breakthrough
25 engineering and science going after huge new

1 markets. I think there is very little question
2 that energy is a huge market. You can't talk
3 about anything in the energy sector without
4 talking about billions of dollars.

5 The opportunity for disruptive
6 technology to displace incumbents with a
7 significant value of proposition. So, I am going
8 to come back to this throughout the back half of
9 the talk in terms of significant value
10 proposition.

11 A lot of venture investment, and
12 certainly start up formation, is about having a
13 value proposition which is for the most part
14 primarily economic when you are trying to get
15 people to shift behavior. There has to be some
16 economic component to that value proposition.

17 Successful channel for start ups. You
18 know we have talked certainly about utility scale
19 investment. That is a very difficult channel for
20 start ups, and there are pieces of the energy
21 sector that are perhaps not so well suited to
22 venture, diversified customer and high margin
23 business.

24 The last thing I will put is that we are
25 looking for market solutions and not technology

1 platforms. I did say thirty to forty percent of
2 our companies come out of a lab. Often people
3 think they have great technology platforms, but
4 they are not sure what they are for, and so
5 companies need to be formed around market problems
6 and market solutions.

7 Shifting over to energy, I think this is
8 relatively obvious, but I will cut the context for
9 why I think there has been a lot of focus now on
10 energy in the venture community.

11 One, certainly there is a demographic
12 trend today where we are multiplying. The world's
13 population is just increasing, and as a people
14 consume a certain amount, I think the per capita
15 consumption is increasing as well as the world's
16 population. So, we have a big force there.

17 Economic. We are bringing a whole new
18 set of populations on board in terms of economic
19 development. So, when we look at the emerging
20 economies, Brazil, Russia, India, China, there is
21 a huge set, a huge population who is now coming on
22 stream to consume more resources.

23 Finally certainly there is environmental
24 trends that we are trying to operate now within
25 the resources, so there is much more focus now on

1 how do we have a sustainable footprint.

2 Those things put together say that there
3 is a fundamental shift in the demand curve for
4 materials and energies, so we have a lot more
5 demand and supply is relatively constrained or
6 dwindling depending on your perspective. There are
7 supply constraints and there are strained
8 resources.

9 The last point relates to the fact that
10 we consume more just because (indiscernible) that
11 we have more things, whether they be electronic or
12 technical gadgets that we are consuming more power
13 all the time.

14 Those were the macro trends that I think
15 have shed a lot of light on the energy problem as
16 a promising investment area. The other reason
17 that I think it has become very interesting is
18 that there it is very fruitful from a technology
19 development perspective that you can have
20 disruptive innovation that comes into this
21 marketplace.

22 One is certainly nano technology and the
23 ability to structure materials at the molecular
24 level and give you more capabilities now in terms
25 of energy, whether it be catalysts or fuels or PV.

1 Tying on to that, materials design is
2 becoming much more sophisticated. We've seen I
3 think a much bigger focus on interdisciplinary
4 efforts, so you have chemistry, biology process
5 technologies coming together, and those are
6 particularly fruitful if you look at areas like
7 energy which are multi-disciplinary problems.

8 Manufacturing technologies are
9 improving, and then IT technologies have become
10 very advanced now in networking, communications,
11 in computing. A lot of those technologies have
12 become cheap enough that they can be more deployed
13 globally and you can think about things like
14 sensor networks and demand management as an off
15 shoot of advances in the communications and
16 computing infrastructure.

17 I had said that the interest in energy
18 is growing. This is just a quick snap shot from
19 the clean tech venture network, and you see in
20 yellow the number of deals on an annual basis and
21 in blue the number invested. This is just for
22 North America, so this is for Canada and the U.S.

23 Over the six year period from 1999 to
24 2005, we had \$8 billion of venture money invested
25 in this sector, and I'll come back in a moment to

1 what's counted inside of clean tech.

2 This is the way clean tech likes to
3 classify it, but I kept it in here because I
4 thought it was interesting. If you look at '99 to
5 '01, there is \$3 billion invested in 360 deals.
6 You see the growth here of '02 to '05, 618 deals
7 and \$5 billion dollars invested.

8 This is considered in Clean Tech Venture
9 Network, and there is sort of a tracking firm that
10 keeps track of investments. They are calling this
11 the learning and diversification phase. I think
12 that is true. I think that people are moving, and
13 certainly more firms have entered into the energy
14 investment area.

15 As a main stream firm, MDV has been
16 investing in energy and materials for four years,
17 that is a long time for the main stream firms to
18 be in this sector. We have seen in the last two
19 years many different firms moving into this
20 sector, and I think there is interest across the
21 broader spectrum of investment opportunities.

22 If we look at the segments that got
23 counted in this Clean Tech, and the terminology,
24 it is a little bit messy, but they have 40 percent
25 being invested in energy. I would probably argue

1 that probably a good deal of this 15 percent is
2 materials and nano technology was really energy
3 investment as well. The classifications can be a
4 little bit fuzzy.

5 You can certainly see that somewhere
6 around at least \$4 billion in North America was
7 invested by the venture community into energy
8 technologies. Of that, generally about 50 to 60
9 percent of it tends to be focused on supplies, so
10 energy generation as opposed to infrastructure or
11 efficiency.

12 This is just a historical snap shot. I
13 don't mean for you to take anything from this but
14 what's happening in the venture community.

15 If we shift over and talk about fuel
16 cells, fuel cells can certainly be broadly
17 deployed across a number of markets. When we talk
18 about energy footprint, we tend to think about
19 transportation and electricity generation at
20 least distributed scale or perhaps a central
21 station scale.

22 When we look at fuel cells, we are
23 looking at them across a broader spectrum of
24 application, so there is certainly stationary
25 distributed generation where we are displacing

1 power from the grid, and this is relatively large
2 scale power transportation where we are competing
3 against internal combustion engine at still lower
4 scales, but still pretty large power output.

5 Transportation for the auxiliary power
6 unit and then portable at the low end, where we
7 are not portable in micro, which are just
8 different in terms of their power consumption.

9 These ones don't tend to be very energy
10 footprints intensive, you know, we are not going
11 to have a lot of displacement of oil. We are not
12 going to have a lot of displacement of emissions.
13 In some ways, these are perhaps easier segments
14 for start up companies. Certainly my comments are
15 all around start up companies to get started.

16 I should say the venture community is
17 typically looking for a return on their investment
18 in a five to seven year horizon. So, that very
19 much impacts the kinds of things that we can be
20 investing in. So, if we are looking at the
21 Hydrogen Highway and fuel cell vehicles to
22 becoming in around 2020, that is really not an
23 appropriate investment horizon for venture firms
24 to be involved. So, although venture is very
25 excited about energy and clean tech, we have to be

1 very focused around the opportunities that we can
2 pursue.

3 This is certainly an incomplete set of
4 companies that are in the fuel cell space, but if
5 I just map power from small 10 Watts and look at
6 three primary categories of applications, I have
7 many on the previous page, but if we just break it
8 down into portable, stationary, and
9 transportation, then you will see that portable is
10 primarily for electronics. There is a number of
11 certainly large companies pursuing this area, but
12 there is also a number of venture back start ups
13 who are going after in this category, I call them
14 the "micro power", so targeting cell phones, for
15 example.

16 Jadoo Power Systems I mentioned was one
17 of our investments. They are slightly higher,
18 they are looking at more industrial portable
19 application. If I look now at stationary number
20 of companies, some of whom will be speaking later
21 this afternoon, I believe there is less
22 investment, venture investment in this category,
23 although there is certainly some. I think there
24 are some representatives of ION America here
25 today, and there is probably a few other companies

1 funded here.

2 If we get into transportation, lots of
3 big players involved, but certainly less venture
4 backed companies.

5 There is going to be a lot more detail
6 than there has been this morning about this state
7 of fuel cell technology. I will just say it is
8 still very early days. So, if we think about the
9 way we look at technology in a very simple way as
10 performance, cost, and durability, performance
11 fuel cells certainly are efficient, they are
12 modular, and they provide high quality power.
13 These are obviously very positive attributes.
14 Cost because it is still so young, cost tends to
15 be very high, and we have heard this morning that
16 this is just a problem plaguing fuel cell
17 commercialization and durability, again, it is
18 early days, so we just don't necessarily have the
19 track record yet for some main stream
20 applications.

21 I would argue that one of the primary
22 problems today is cost. So, if the issue is cost,
23 then we should focus on high value energy, so we
24 should focus on a cost umbrella that is very high
25 so that we have more room to play with.

1 Not all watts are equal. I said at the
2 beginning, there has to be a fundamental value
3 proposition, so we should think about the relative
4 value of different kinds of energy, and then
5 target on relatively high values of energy so we
6 can displace.

7 These numbers are only roughly correct,
8 so don't -- they are just meant to be indicative,
9 so wholesale power is cheap. Grid wholesale power
10 is cheap. At the retail, you know, you paid for
11 transmission, there is certainly a higher point,
12 and then peak is much higher.

13 For example, we've seen an explosion in
14 solar power, partly it is certainly because of
15 rebate programs and the incentives that have been
16 made. Partly it is because this number is
17 probably low in California for some of the
18 commercial enterprises, so this is a big problem,
19 and so you have a big price umbrella that you can
20 come in under.

21 Let's focus on things that give us that
22 pricing umbrella. Portable power, if you look at
23 batteries and non-rechargeable batteries, and
24 depending on what battery you are using, the
25 prices are all over the place, but portable power

1 is a tremendously valuable. So, power that I have
2 in my pocket, I pay a very high price point for
3 that equivalent watt hour.

4 In transportation, transportation is
5 expensive and certainly has a huge energy
6 footprint, but it doesn't give me the same kind of
7 pricing umbrella as some of the other pieces.

8 If I now walk through sort of portable,
9 and I am just going to touch briefly on portable
10 stationary and transportation markets and talk a
11 little bit about what we are seeing. This is the
12 typical sort of market opportunity chart that you
13 will see a lot of micro-power fuel cells companies
14 coming in with.

15 The fundamental problem that they are
16 trying to solve is your battery problem, so
17 consumers are notoriously unhappy with the battery
18 lifetime of their cell phones and their laptops
19 and all of their various gadgets. This problem is
20 only forecasted to become worse because more and
21 more features are going into your phones and your
22 laptops. So, the power of demand budget is going
23 up.

24 At the same time, battery technology is
25 moving along at a relatively incremental curve,

1 and so Nancy talked about getting watt hour per
2 liter metrics, that volumetric energy density up
3 for fuel cells. This is very much the value
4 proposition that they come in with. There is this
5 huge run time gap in terms of portable devices
6 today. Fuel cells provide very high energy
7 density in a small volume, and they become part of
8 the solution to this. Some variance of this slide
9 is what most portable companies will come in
10 with.

11 It is certainly true in the micro
12 segment, the cell phones, PDAs and laptops, there
13 is a power crunch, particularly I think in Asia
14 markets, they have seen a lot of innovation in
15 terms of chargers that can be available for train
16 rides, extended commute times.

17 Slightly higher in the portable segment,
18 power tools, broadcast cameras, military first
19 responders, these are still portable applications,
20 but more industrial in nature.

21 If I look at the challenges which was
22 part of my charter, the challenges in the micro
23 segment is that the incumbent technologies are
24 batteries and power cords to recharge. So, battery
25 cords in North America -- if you rule out they are

1 still pretty ubiquitous, and then if you count in
2 your car chargers and your difference ports, there
3 is a lot of different -- although people complain
4 about battery lifetime, there is not yet the great
5 willingness to pay for this lifetime, so this
6 becomes a little bit challenging.

7 From a market landscape perspective,
8 consumer electronics is vertically integrated. A
9 lot of the Japanese and Asian manufacturers have
10 battery companies and fuel cell development that
11 they are pursuing themselves, which makes it more
12 challenging for a start up to enter.

13 Then fuel infrastructure, to the extent
14 that it is hydrogen becomes -- or even methanol
15 can become problematic with respect to having fuel
16 or transportation. So, if you want to go on
17 planes or distribute and shift cargo,
18 infrastructure can be challenging.

19 What we've seen and what we believe is a
20 great early entry point into the portable market
21 is applications where customers are dealing with
22 emission critical applications, and so they have a
23 much higher willingness to pay.

24 Jadoo Power Systems, our portfolio
25 company, has had a lot of success with first

1 responders military and broadcast camera operators
2 because these are people who fundamentally care
3 about the quality of their power and the
4 availability of their power, so they have a higher
5 willingness to pay. You will see this a lot with
6 early companies, that you need to find a market
7 segment that is willing to pay, that is willing to
8 work through some of the start up issues because
9 they really value the attributes that you are
10 bringing.

11 I have had my five minute warning, so I
12 am going to go through these very quickly.
13 Stationary applications, the opportunity here is
14 of course that fuel cells are ideal distributed
15 generators. They enable power to be sited at the
16 point of use. The technology is very promising,
17 and I think you guys all know this, so I will keep
18 moving.

19 From a venture perspective, distributed
20 generation is not a market that exists today, so
21 you would have to create the market. In part, you
22 can do that if you have technologies that are very
23 disruptive and they change, again, I think the
24 economics of the situation. There are certainly
25 utility questions on distributed generation as

1 well.

2 Some numbers I believe they are from
3 EPRI, there are 234 GWs of DG installed in the
4 U.S. and 81 percent of that is stand by and back
5 up power, and 86 percent of those gen sets are
6 internal combustion engines. So, diesel gen sets
7 are just very cheap. It is a tough point to come
8 in if you are competing as a back up power
9 solution.

10 The economics here are critical. We
11 need to get to around 10 cents a KWh or under 10
12 cents a KWh, and I think Nancy, you had had \$750
13 per KW installed, I said less than \$1,000, but
14 roughly the same range. We really just need to
15 get the cost down for stationary to come in.

16 I know there is a bunch of work being
17 done in this sector, and I am sure many companies
18 who will be speaking later today will be talking
19 about their efforts here.

20 Transportation, I think this is obvious.
21 There is environmental pressure to reduce
22 emissions, and certainly we need to reduce our
23 dependence on -- there is a homeland security
24 effort as well to reduce our dependence on foreign
25 oil. So, if we increase the conversion efficiency

1 and reduce the emissions if we switched hydrogen
2 based fuel cells.

3 The challenges here I think from a
4 venture investment opportunity are pretty obvious.
5 You have a very conservative industry dominated by
6 large players who are slow to adopt and who may
7 have quite different interests, very entrenched
8 incumbent technology, fuel infrastructure that you
9 need to now set up a fueling infrastructure to
10 support this economy.

11 Recently, a lot of growth and other
12 contenders that also address the environmental
13 issues, so certainly the success of the hybrids
14 has become somewhat of a surprise in the auto
15 industry, and everybody is running to hybrid, and
16 now plug-in hybrid, a lot of interest in bio-
17 fuels, whether it be ethanol with E-85 or bio-
18 diesel. These fit a little bit more cleanly into
19 existing infrastructure.

20 So, my comments are here are to focus on
21 early adopters, busses, fleets, and forklifts as
22 some of the candidates, and then have patience
23 because this is clearly going to be a long term
24 proposition.

25 My summary chart I am sure will make you

1 happy. I think fuel cell technologies are
2 promising across a number of markets. The
3 technology is extensive and not generally proven.
4 So, as a result of that, I think the key is to
5 focus on -- the thinking in a lot of companies is
6 to focus on large huge markets, killer ops whether
7 they be transportation, whether they be cell
8 phones, but the value part may not be compelling
9 in those markets. So, I think companies should
10 focus on a narrower focus with a strong financial
11 value proposition and find those industrial users,
12 those emission critical users with the high
13 willingness to pay.

14 Thank you.

15 DR. SOINSKI: Thank you. Do we have
16 questions for Dr. Wu? Come up to the microphone
17 please.

18 MR. SKAGGS: Good morning, Darcy Skaggs
19 with Southern California Edison again. The diesel
20 gen set for back up power as a venture investor,
21 do you consider regulation oversight, air quality
22 restrictions, operating hours limitation --

23 DR. WU: That's a very good point, and
24 so certainly there are issues with gen sets, and
25 they are becoming much more restricted.

1 Regulatory pieces are important as long as the
2 regulatory pieces are stable, and so this is much
3 more a comment on tax incentives.

4 The tax incentives can become unstable,
5 and then they are hard to factor in from an
6 investment perspective. To the extent that you
7 have much more regulatory oversight that is
8 starting to control emissions, then it becomes a
9 great investment umbrella to be looking for new
10 opportunities to start, and we've certainly seen
11 that emissions control, clean diesel, and various
12 pieces there.

13 MR. SCHRONTZ: I am with Jadoo, and I
14 just started there two weeks ago, but I just a
15 touch and feel because when people say fuel cells
16 and how they work, a lot of times they don't
17 understand that, so, I have it here if people want
18 to touch it and feel it, so, thank you.

19 DR. WU: I should say on Jadoo, a lot of
20 times people think of fuel cells as very
21 futuristic technology. Jadoo is selling products
22 today. I think you see he brought up broadcast
23 camera, and there is broadcast camera operators
24 out there who are using those every day in the
25 field. So, fuel cells is not futuristic as long

1 as you can find the right applications to get
2 started in.

3 Great, thank you.

4 DR. SOINSKI: Thank you very much.

5 One of the interesting points I thought
6 was the five to seven year expectation on return
7 on investment, and we sort of have the same type
8 of issue except we are trying to provide public
9 benefits. That is one thing that I don't really
10 have a handle on, perhaps Dr. Krebs does, is
11 should we be looking at the short term or should
12 we be looking at the long term, or do we try to do
13 all portions of the spectrum, and that makes it
14 really very difficult for us in deciding let's say
15 within fuel cells where we put our focus.

16 Then also because the fact that diesel
17 engines reciprocating engines are so inexpensive,
18 do we perhaps focus our investments there because
19 there is where we can potential get energy
20 significance. So, those are some of the issues
21 that we really deal with in trying to prepare a
22 road map, and we will certainly appreciate any
23 perspectives that you can have because we do have
24 limitations as to the amount of money we have.

25 Thank you very much. I enjoyed your

1 presentation.

2 The next presenter is Stephanie Hamilton
3 from Southern California Edison. Stephanie
4 manages distributing energy resources at Edison.
5 Southern California Edison is the second largest
6 utility in California and has interconnected over
7 300 MWs of distributed energy resources to its
8 power grid.

9 Previously, Stephanie held energy
10 positions at some of the largest utilities in the
11 U.S. in both natural gas and power in both their
12 regulated and unregulated subsidiaries.

13 Ms. Hamilton holds a MBA and a BS in
14 Mechanical Engineering. It doesn't say where, so
15 I am sorry I can't tell you, and is widely
16 published on energy and energy related issues.

17 Her latest book is the "Handbook of
18 Micro Turbine Generators" and she has copies of
19 that, and she will be autographing -- no, she
20 doesn't, if you would like to get a copy.

21 She is a member of the Grid Wise
22 Architecture Council. One of the comments I would
23 like to make is the PIER Program has active
24 collaborations with utilities, both in investor
25 owned and municipal and both natural gas and

1 electric utilities.

2 I think one thing that is very important
3 is the utilities are really in contact with their
4 customers. They are the ones who ultimately
5 deliver energy supply to individuals. So, their
6 customers are our clients also, the ratepayers
7 that we are trying to provide value to. So, from
8 that perspective, the PIER Program and utilities
9 share a great commonality in really trying to look
10 at the person who is finally using energy and how
11 to supply them with the value of reliability and
12 security that they need.

13 It is a pleasure for me to introduce
14 Stephanie. The title of her talk is "Fuel Cell, a
15 Utility Perspective".

16 MS. HAMILTON: Thank you. Can you hear
17 me in the back? Good. This is what I'm going to
18 talk to you about today. First I am going to give
19 you a little commercial about Edison in case you
20 are not one of those lucky people who live in our
21 service territory. I want to make sure you know
22 about us, and if you ever decide to come and live
23 in Southern California and want us to call you so
24 you can be one of our customers.

25 I'll give you a little historical

1 background on the programs that we have run in
2 distributed energy resources. I'll talk about our
3 current programs and then our desired future
4 programs.

5 Our goal for the future programs are to
6 help shape the potential for new capabilities and
7 be knowledgeable and help bring this technology
8 into maturity so it meets our customer's needs as
9 well as support to our grid.

10 Okay, here is the commercial. We are
11 the blue part there. We've got a pretty big
12 footprint. It goes from the coast over to
13 Arizona. The gray parts are Los Angeles County
14 and San Diego area. The impressive thing I think
15 for us these days is that we are growing at the
16 rates of the 1950's and the 1960's.

17 We are adding 70,000 meters a year which
18 is a lot of growth. Guess where it is going? It
19 is not going west, it is all going east. We in
20 our second year of an infrastructure rebuild in
21 Southern California. We have put out about \$7 to
22 \$9 billion, plans to build outside infrastructure.

23 We've embarked on things that really
24 call on new technology. I am going to talk to you
25 first just a few minutes about our manager of

1 distribution engineering. I think he is a
2 Renaissance Man in my name.

3 He said, you know, if we are going to
4 put up this much infrastructure over the next five
5 to seven years, let's think about not just putting
6 back up the same things we've been doing for the
7 last 100 years. Let's go about it in a different
8 way. Let's think about what new technologies are
9 out there. At the same time, we want to meet the
10 reliability we need to do for our customers, but
11 we need to do it cheaper, and we need to do it
12 safer, and we need to do it with technology. So,
13 we really focused on taking technologies and
14 running with them.

15 If you don't know Edison's history, we
16 come from innovation. The early years of our
17 history is about innovation, moving the power from
18 the hydro up in the Sierra's down to Los Angeles.
19 That took different kinds of things, including
20 patents that Edison brought in and new ways of
21 doing things.

22 Two years ago the group that I am in was
23 formed. It was called Engineering Advancement
24 with the idea that we are going to take all these
25 mavericks that are out there doing R & D and

1 thinking about crazy things that we don't usually
2 do in the utility business and pulling them in and
3 trying to get them harnessed on looking at ways to
4 bring in new technologies and use them to make us
5 a stronger utility and also to meet our customer
6 needs over the future.

7 I would also point to Edison's work in
8 Rule 21. The CEC led this opportunity and we
9 helped forge the Rule 21 that streamlines and
10 standardize and makes it much more simply to
11 interconnect to grids.

12 Edison is also a leader in using
13 renewable sources. You can see here that we have
14 made the target that has been set for many many
15 years out. We are very proud of this. We are
16 very lucky in our service territory because we
17 have a lot of renewable energy, but we have made
18 the most of it I think.

19 You are wondering why I am talking all
20 about all this stuff when we are really here to
21 talk about fuel cells. Okay, I think that is a
22 good question. First I want to show you some of
23 the historical work that I mentioned in the
24 beginning that Edison started.

25 As Art talked about the Santa Clara

1 project, this was before I came back to Edison
2 about six or eight years ago and also on Uni Cal.
3 We've also worked very closely with our colleagues
4 and friends from the University of California
5 Irvine on fuel cell research.

6 Edison established the name of the
7 National Fuel Cell Research Center at one of its
8 plants that was eventually sold as part of the
9 restructuring, but we transferred that name to
10 UCI, and they have run with the ball and just made
11 it a master place to be.

12 We've participated in a number of
13 government and commercial planning activities in
14 the past. Edison, along with the help of UCI and
15 others, tested the first hybrid fuel cell. Nobody
16 knew if this thing was going to work.

17 When I came back to the utility, they
18 used to show me drawings of this thing, and it was
19 my project, and I says, oh, 250 KWs, this couldn't
20 be very big. Everytime I talked to UCI, they
21 said, we don't know if that door is high enough to
22 let this thing in. It turned out to be bubba, it
23 was big. It proved the concept that you could
24 actually integrate a fuel cell micro turbine. It
25 was a very intriguing project.

1 Now here is the test demos and the goals
2 and results. It did prove a concept. It showed
3 that the concept would work. It is going to take
4 a lot more engineering to make it commercially
5 manufacturable and the kind of product that is
6 going to be successful, but it did say it is not
7 just an engineer's idea. It can be really done.

8 I'm going to talk about some things
9 right now other than fuel cells. The reason I am
10 going to do this is to let you know how interested
11 Edison is in doing distributed generation,
12 distributed energy resources.

13 You will see that number up there is \$19
14 million funded by others. Our budget is very
15 limited for doing R & D, so what we do is seek out
16 others who have other similar kinds of interests
17 in doing the work that we think we can add value
18 to and has value for our grid and our customers.

19 We have tested for a long time micro
20 turbines. Edison is probably the most experienced
21 tester of micro turbines in the world. We believe
22 another idea or project we have is communications
23 and control. If you want to put distributed gen
24 out there and make it an asset for both the
25 customer and the grid, communications and control

1 are going to be key to doing that.

2 We are looking at ways to take
3 distributed energy resources and better optimize
4 our grid. By that, I mean we could use DER as
5 deferral. We could use it for adding robustness
6 to our grid, to the reliability improvements, as
7 well as potentially emergency operations where we
8 need to keep our grid up.

9 We believe also that integrating DER
10 with demand side management is going to prove to
11 be a more reliable and a better solution than just
12 two separately. With delta and solid oxide fuel
13 cells, for example, looking at them for substation
14 back up or replacement.

15 We are looking at ways to guide
16 invertors so that they can provide interactive
17 reactive power, reduction in hermonics, and the
18 kinds of things that you want to bring to the
19 invertor side question so that it does help the
20 grid.

21 We believe customers with good high
22 thermal loads can improve their efficiencies, and
23 that makes a lot of sense. You have to have the
24 right match. We believe that DG can help meet the
25 power quality requirements if structured

1 correctly. We believe that DG can be used for
2 temporary operations and free fuel is wow, that is
3 wonderful. We've got a lot of installations for
4 free fuel use in our service territory.

5 With this slide, I want to show you an
6 advantage for fuel cells. I am not going to go
7 into the numbers, but you can see the emissions
8 for 2003 versus what is proposed for 2007. My
9 statement there, four out of five generators are
10 fuel cells that can meet these emissions.

11 They asked us to talk about some of the
12 incentives and programs that are out there for
13 fuel cells. Probably you know these better than I
14 do, but let's just look. There is exemptions for
15 some of the interconnection for most of the fuel
16 cells. Stand by and departing load charges.

17 We've got net metering tariff, which
18 means you can run your meter backwards, which is
19 cool. Then other self generation program provides
20 for -- there is a number of different incentives
21 based on the fuel you use for fuel cells.

22 This is the old program we have put out
23 front, the 2006 program. What didn't change for
24 fuel cells are the numbers you see there. What is
25 missing in this chart is the first level, which is

1 the PV.

2 I don't know why I decided to talk about
3 this, but I always am challenged with it. This is
4 a little bit about our grid. What you see is we
5 are going from the high voltage to the lower
6 voltage. What we are trying to do is use some
7 kind of DG to help us with our lower voltage, our
8 distribution system.

9 Our system is primarily 12 KV, which is
10 pretty high voltage and 16 KV. So, my point in
11 this guide is if you were going to use DG fuel
12 cells or some type of DG to offset a deferral on a
13 distribution system, you are going to have to have
14 a lot of DG, two to three MWs of DG to do it.

15 We only need it maybe thirty days a year
16 for four to six hours, so I don't know how that is
17 going to fit in with your base loads. My point
18 is, you need to think through these kinds of
19 things if you are looking for this kind of market
20 for DG.

21 I mentioned before this is one of our
22 projects that we have been working with the
23 Department of Energy as well as the California
24 Energy Commission. This talks about the ability
25 to add communications and control to DG at a very

1 secure way, which is key to our business, and then
2 be able to use it potentially by aggregating it,
3 communications and control, to use it for both an
4 asset for the customer and the utility. We are
5 also working with the Energy Commission to
6 integrate it with demand response.

7 I think Marianne and I think Nancy both
8 made this point that you can see what you are up
9 against in terms of we love the emissions here in
10 the far right column, the big dark numbers. We
11 love the heat rate, it is pretty close to central
12 plant, which is that bottom line on the chart, but
13 the capital cost is still -- it is just really too
14 high to be competitive with some of the other
15 choices.

16 Plus the technology needs I believe more
17 proof to be confident it is going to be reliable
18 for an electric utility.

19 We've been working with DOE out of
20 Pittsburgh and Morgantown office, and the manager
21 I mentioned before, he came up with this slide.
22 He said \$400 a KW for fuel cells, this includes
23 balance and plant, could potentially revolutionize
24 the utility industry. So, there is a mark in the
25 sand for you to go for if you want to look for a

1 number. That is our opinion.

2 If we put it at different points, we've
3 done a lot of modeling to look at the value of
4 distributed generation on our system. One thing
5 we found that was interesting, that you know you
6 need reactive power to move real power. So, if
7 you can put some of these generation points close
8 to where the demand is for the energy, then you
9 can reduce the real power size you need out of the
10 DG because you've got more power support there.

11 We think also that if you have a lot of
12 it out there, you've got to think about how your
13 fuel supply systems are going to be revamped to
14 match it.

15 This is my wrap up. Our job as an
16 electric utility is to balance quality, selection,
17 and cost. We have to do this in everything we do.
18 Edison is one of the most analytical companies
19 I've ever worked for, but we do the numbers and we
20 do them hard. We scrub them.

21 We do expect DG demand as I mentioned
22 before are introduced, there is 300 MWS of DG
23 interconnected to our grid, that may be the
24 highest penetration of DG in the U.S. It is quite
25 a bit, but we expect people to keep looking at

1 that and how it would meet their needs.

2 I think if we can look for ways and this
3 is the world according to Stephanie, to find ways
4 to make the most of this assets for both the
5 utility and the customer, there will be more value
6 streams and we are more likely to find a home for
7 all of it.

8 Thank you.

9 DR. SOINSKI: Do you have time for
10 questions?

11 MS. HAMILTON: No hard ones, please.

12 MR. DEJONGUE: In many of these
13 technologies, and not just solid oxide fuel cells
14 but also others, but solid oxide particularly for
15 this particular kind of distributed generation,
16 there still is a significant need for risk or
17 technical risk reduction. Now, somehow that
18 doesn't seem to capture the interest, but it is
19 actually perhaps the most important issue right
20 now to the extent would say Southern California
21 Edison put up funds maybe or namely funds, I am
22 talking about a million dollars or something like
23 that, to actually assist California Energy
24 Commission and California to develop solid oxide
25 fuel cell business to a meaningful level, you know.

1 A million here a million there, doesn't
2 amount to much, so, much more is needed. I think
3 Southern California has these kinds of resources.

4 MS. HAMILTON: Anybody have an answer to
5 that question? You know, it is a good question,
6 it is a fair question. Monies that we've used in
7 the past for R & D primarily came through
8 ratepayer funding. We still have some limited
9 ratepayer funding.

10 What I would say is the group that you
11 saw formed here, the Engineering Advancement, is a
12 group that is highly focused on trying to move
13 technologies along. They are doing it by trying
14 to provide the technical advice that developers
15 need to meet the needs for the technology of the
16 customers and the grid.

17 Now I guess the other side of the
18 question would be is if shareholders wanted to
19 invest funds in technologies, and I guess some
20 utilities do that. I don't know that we've done
21 that. If we have, I am not aware of it. I think
22 some other utilities do. For example, I won't
23 name names, but some have invested in for example
24 some of the fuel cell companies. We have not
25 necessarily chosen to do that, not that we don't

1 see that has promise, it is just we have decided
2 other things to do.

3 I think we have made a real solid
4 investment, though, with this group of people and
5 using our internal funding to go after and try and
6 shape the technology working with the Energy
7 Commission and the Department of Energy, Oakridge
8 National Lab, Pacific Northwest Lab, San Dias.
9 You name it, anybody that wants to work with us
10 that has a project, just call me. Here is my e-
11 mail, e-mail me.

12 For example, we are working with two or
13 three different providers of invertors. The idea
14 there is to help them understand what capabilities
15 that they bring out of that invertor. For
16 example, increasing the VARS might be more
17 advantageous to their invertor.

18 MR. SHANKER: This may be a question for
19 both Stephanie and Marianne. There was a lot said
20 about how expensive fuel cells are. What do the
21 applications of that it would make sense to apply
22 these two directly because if this was so
23 expensive, why are photovoltaics going gang
24 busters, even though they are more expensive than
25 fuel cells? So, are there particular applications

1 that fuel cells should be encouraged in?

2 MS. HAMILTON: You know, the DG that is
3 on our grid is customer owned, it is not utility
4 owned, so the customer makes the decision on what
5 technologies to use. I know there are five fuel
6 cell projects on our grid. It totals about 300
7 KWs I believe. The ones that I am most familiar
8 with deal with waste fuel, so they can use thermal
9 as well as the free fuel aspects of it. There are
10 also projects that are funded by other third
11 parties, not just the customer. Some of them tend
12 to be demonstration projects.

13 Now the PV, again, that is the customer
14 choice.

15 MR. SHANKER: Right, but the question is
16 what is making customers choose PV over fuel cells
17 if fuel cells are cheaper and there are rebates
18 available. What is stopping them?

19 MS. HAMILTON: Uh --

20 DR. WU: The rebates (inaudible).

21 MR. SHANKER: There are rebates for fuel
22 cells too, right?

23 DR. WU: (Inaudible).

24 MR. SHANKER: Right, so the question is
25 fuel cells just need a bit more publicity, is that

1 it, or -- because the rebates aren't all that
2 great for PV. This is what I do all the time,
3 selling PV, the economics of solar. They only
4 make sense for certain kind of person, and that is
5 someone who is already environmentally minded.

6 So, what --

7 DR. WU: (Inaudible).

8 MR. SHANKER: Thank you.

9 MR. AMARNATH: I am Ammi Amarnath from
10 KSON. Stephanie, you mentioned about the solid
11 oxide fuel cell demonstration. During that time,
12 there was a specific strategy on demonstrating
13 fuel cells application. The question really is do
14 you have a strategy moving forward between now and
15 just like how the DOE showed the slides on the
16 strategy. Do you have a strategy specifically for
17 fuel cells, and maybe you can explain it in
18 general for DG going forward in the next ten to
19 fifteen years.

20 MS. HAMILTON: The projects that we do
21 now, we go out and look for collaborators, we look
22 for funding to do the projects. Like I said
23 before, we are trying to focus on the balance of
24 plant for DG because we think that is where the
25 utility can add the most value.

1 We are limited in being to help with
2 some of the things I think that Nancy brought up,
3 the membranes, the stacks, that is probably not
4 where we can contribute a lot, but with the
5 invertor, we can show people what needs to be the
6 requirements for integrating the grid, what are
7 the beneficial aspects of it, and how they can
8 shape their balance of plant to make the rest of
9 their fuel cells stronger.

10 In terms of a strategy, we are open to
11 projects. The difficulty with having a strategy
12 is you have to have a lot of funding to carry out
13 a strategy, and if you don't have the funding
14 available to you, then you look and pick and
15 choose the best projects you can to fit from a
16 utility perspective.

17 For example, with EPRI, we are going to
18 be testing a fuel cell in one of our substations
19 as either a back up or a replacement for
20 batteries.

21 So, that is one of the things we are
22 doing. We are working with UCI with Jack Brouwer
23 over there. He is doing the fuel cell stuff, all
24 the hard stuff, and we are going to work with him
25 on coming up with another third party on a market

1 analysis. So, Edison will be aware of what the
2 future is for fuel cells and where that cross over
3 point may be when they come to that 400 KW. We
4 would like to know that.

5 Otherwise on DG, again, we are looking
6 at the aspects that integrate with the grid and
7 have impact on our customers. So, that is our
8 strategy.

9 MR. OVSHINSKY: Ben Ovshinsky from
10 Obonics. I apologize if I am missed this, the 300
11 MWs DG that are grid connected break down into
12 what kind of technologies? You mentioned a few
13 hundred KWS of fuel cell, but I didn't catch the
14 rest.

15 MS. HAMILTON: I have a chart, but I
16 didn't bring it.

17 MR. OVSHINSKY: Is it diesel gen sets,
18 or is that back up off --

19 MS. HAMILTON: That's back up, so we
20 wouldn't include that. That would be stand
21 by/stand alone power, but it is about half and
22 half of IC engines, internal combustion engines
23 and small turbines. We do have quite a bit of PV
24 in terms of 1228 MWs, something like that. We
25 could check that, but we do have a slide on that,

1 I just didn't bring it this time, but the majority
2 of it is internal engines, small turbines.

3 MR. OVSHINSKY: Thank you. A comment on
4 maybe the advantages of PV over fuel cells. At
5 this point, it seems to me they require fall less
6 ancillary infrastructure, fuel, fuel handling,
7 fuel distribution, fuel storage, especially if it
8 is high gen, and no moving parts, and it is just
9 cleaner "in every sense".

10 MS. HAMILTON: I think that might be a
11 little easier so to put it.

12 DR. SOINSKI: Thank you very much. I
13 could go on a commentary on the difference and
14 advantages and disadvantages of fuel cells versus
15 photovoltaics, but I will spare you of that since
16 I have been involved intimately with both
17 technologies over the last twenty years.

18 I believe we have a break. I left my
19 agenda somewhere. We will be back at 11:20.
20 Thank you.

21 (Whereupon, the workshop adjourned, to
22 reconvene at 11:20 a.m. after the
23 break.)

24 DR. SOINSKI: I sort of feel guilty
25 about breaking up all these lively discussions,

1 but I am really encouraged by the fact that people
2 are talking. That is one of the things we are
3 looking forward to. Hopefully, it will give us
4 some of that wisdom also and share that with us.

5 One of the points about asking
6 questions, if you don't come up to the mike, then
7 your question will not necessarily get into the
8 transcript, although if there is a question, one
9 suggestion was that the speaker repeat the
10 question or at least paraphrase the question and
11 then answer it, and so that way it will be on it.

12 There is also multiple questions about
13 are these presentations going to be made
14 available. They will be posted I don't know,
15 today or tomorrow. We have them on a CD, it is
16 just a matter of getting them up on our website.
17 So, that will be happening.

18 Now right now it says I am supposed to
19 give an introduction to the Transportation
20 Section, however, I didn't write it this morning.
21 I am not a transportation person, I am a
22 stationary person. Transportation is a new
23 activity for the PIER Program, but it is not a new
24 activity for the Energy Commission. We actually
25 have a division that has done significant efforts

1 in that area on very limited amounts of funds.
2 You will hear about some of the work we've done
3 from Ken Koyama.

4 We have three presentations, two before
5 lunch, one after lunch. I'd like to introduce
6 Charles Stone from Ballard Power Systems where he
7 is the Vice President. I hope I am right, I just
8 want to make sure I am on the right person. He is
9 Vice President for Research and Development. His
10 areas of expertise include unit cell component
11 materials and designs for proton exchange membrane
12 fuel cells. He leads a group of 80 scientists and
13 engineers with unrivaled experience and expertise
14 in fuel cell technology. As a member of the
15 Executive Team, he is responsible for insuring the
16 strategic alignment of technology development to
17 product development and intellectual property.

18 He is an inventor of fifteen U.S.
19 patents. That is pretty impressive related to
20 fuel cell development in addition to his numerous
21 publications and refereed international journals.
22 He has a Ph.D. from the University of British
23 Columbia in Organo Metallic Chemistry, which that
24 is a very intriguing subject area.

25 Dr. Stone's talk is the Current Status

1 of PEM Technology Technical Challenges and Path
2 Forward. It is our pleasure to have him here, and
3 Dr. Stone.

4 DR. STONE: Thanks, Art. Just a couple
5 of brief points in regards to the outline. I'll
6 talk a little bit about very very high level
7 commercialization strategy. I will talk about in
8 somewhat more detail our technology road map.
9 Again, this road map is very specific to the
10 transportation application for PEM fuel cells, key
11 technology objectives, technology advancement
12 proof points. You know, where are we on the way
13 to achieving the objectives of the overall road
14 map. Then I'll say something about some
15 demonstration fleets and fuel trials.

16 I'm going to put these all up at once.
17 Basically, we start at the top here. What are
18 some of the drivers, the key drivers, high level
19 drivers for fuel cell vehicle commercialization?
20 Which below that, firstly obviously, it is all
21 about and Dr. Wu mentioned these critical
22 characteristics already, performance, reliability,
23 and cost.

24 The next layer below that from Ballard's
25 perspective is the critical end product

1 requirements like free star capability,
2 durability, power density, and of course also
3 cost.

4 The elements of the fuel cell vehicle
5 are the fuel cell stack itself, and obviously I'll
6 talk a lot about that. The other thing, of
7 course, is the balance of plant. The reason that
8 it is slightly italicized out there is Ballard
9 used to have a very significant activity in
10 development of balanced plant, but that is a
11 business that was sold to ROAM Partners, Daimler
12 Chrysler and Ford and is run out of
13 (Indiscernible) in Germany. Then the electric
14 drive is the other key subcomponent of the overall
15 vehicle.

16 From Ballard's perspective from the
17 stack and the electric drive, all of our activity
18 is really driven by fundamental understanding. We
19 spent a lot of time going through classical design
20 adoration and that was very expensive, and it was
21 also extremely slow.

22 About four or five years ago, we really
23 started to invest very heavily in the fundamentals
24 of the materials, the fundamentals of design, and
25 the fundamentals of the end requirements, and I

1 will show you some of that activity as I go
2 through the presentation.

3 Then, of course, you need to bundle that
4 into (Indiscernible) technology demonstrations,
5 and we've been very fortunate working with our key
6 customer partners in a variety of different fuel
7 demonstrations. Again, I'll talk about those.

8 Ultimately, as we all realize, if any
9 technology is going to be accepted by the end
10 customer, there has to be an overall economic
11 incentive for that acceptance.

12 This is our technology road map. There
13 is a lot of detail here, but I will take you
14 through it very quickly. It really parallels in
15 many aspects. Certainly when we look at the 2010
16 objectives, a lot of the initiatives and excellent
17 work that has been done by the Department of
18 Energy, so that you will see that for cost, we are
19 following the Department of Energy 2010 target of
20 \$30 per KWs.

21 These numbers in yellow describe where
22 we are as proof points today and in the past based
23 on the fuel cells stack in and of itself. It is
24 very important to understand that these numbers in
25 U.S. dollars per KW are extrapolated to a volume

1 of 500,000 units so that the point I would make is
2 that for example, for 2005, if we were to freeze
3 the technology at that point and do no further
4 advances in the technology of the stack and simply
5 commercialize that technology at 500,000 units per
6 year, the cost would be \$73 U.S. dollars per KW.

7 The perspective here with these train
8 lines all of them is to convince people that we
9 have a trajectory to get to the ultimate target
10 the DOE has defined for cost, and I'll give you
11 some more specifics about that later.

12 From a durability perspective, again,
13 the yellow dots show our actual capability. This
14 is durability under actual automotive dynamic
15 operating conditions. Durability is a very
16 difficult thing to define because people don't
17 mean the same things when they say durability.

18 What Ballard means when we say
19 durability is this is based on a drive cycle that
20 was dictated to us to key OEM customers, Daimler
21 Chrysler and Ford. So, when we say 2,000 hours of
22 durability, that is what we would expect to see
23 from that technology if it was actually put into a
24 fuel cell vehicle.

25 From a power density perspective, power

1 density is key for packaging. It is also very key
2 for cost because the smaller the stack is, the
3 smaller the number of components you are using.
4 So, power density is a critical characteristic for
5 us, and you will see that we have deviated
6 somewhat from the DOE target here for a very
7 specific reason. We've gone to a higher goal in
8 2010 for power density. That is because we think
9 we are going to need that in order to achieve this
10 goal of cost. We have quite a bit of 2.5 KWs per
11 liter as opposed to the 2 KWs per liter that DOE
12 has identified.

13 Freeze start, I won't go into. It is
14 very critical. It is a very complex slide because
15 we can't find a common message from our OEM
16 customers whether -20 is good enough or -30 is
17 required, so we basically included in our
18 technology road map both elements that are being
19 driven from the customer list.

20 What are some of the key technology and
21 imperatives. For Ballard and perhaps arrogantly
22 we believe for the industry, it is critical if we
23 are going to stimulate commercialization that we
24 demonstrate a viable stack technology.

25 If you look at the other subcomponents

1 of the fuel cell vehicle, they are much more
2 engineering challenges. As Nancy said, there are
3 some very specific challenges around fuel storage,
4 on-board fuel storage, but I am personally excited
5 by the advances that are being made in the 700 bar
6 technology.

7 Daimler Chrysler, for example, is
8 predicting 400 kilometers using the 700 bar
9 compressed gas storage technology for their B
10 class fuel cell vehicle which they will launch as
11 the next technology demonstration based on the
12 Ballard fuel cell stack.

13 I think everyone would recognize that
14 the key technology barriers, the key technology
15 elements reside within the stack. That is what
16 the technology road map that Ballard has developed
17 is meant to address, such that by 2010 we
18 demonstrate the capability to meet the targets as
19 defined by DOE to define our commercial viability
20 point.

21 One of the other critical things
22 obviously is the enhancement of strategic
23 relationships. Ballard makes only one of the key
24 components personally within our organization for
25 the fuel cell. We make the gas to fusion

1 electrode. All of the other components we either
2 buy in or we have collaborate efforts with other
3 suppliers.

4 It is really critical that those
5 suppliers stay engaged, and they see the
6 incentives to continue doing their own internal
7 development. That they be encouraged by whatever
8 means possible to try and break this price volume
9 paradigm that we see in the mid range and the tens
10 of thousands of vehicles.

11 At the moment, the materials are being
12 classically priced. The membranes specifically,
13 whereas we could stimulate, I believe, the
14 commercial introduction of these materials if we
15 could get some facilitated forward pricing. So,
16 there is a lot of work going on with strategic
17 relationships with suppliers to help that.

18 There is also a lot of work going on in
19 the industry, not just in Ballard. In looking at
20 what I would call emergent technologies, let me
21 tell you why I call them emergent technologies. I
22 don't believe that these technologies are
23 necessary to achieve the objectives of 2010.

24 We believe that we can get to the 2010
25 objectives without necessarily having hydro-carbon

1 membranes. There are other ways you can
2 facilitate cost reduction using the existing
3 chemistries which are more based on fluorinated
4 chemistry.

5 Catalyst loading reduction is necessary,
6 but, again, if you can improve significantly power
7 density, do you need to get down to these loadings
8 of what the industry is talking about, less than
9 .3 milligrams per square centimeter platinum.

10 Metal plate technology would absolutely
11 bring some advantages, but is it essential to get
12 to 2010. Not necessarily, but as we look beyond
13 2010 to the more aggressive goals of 2015, these
14 are the types of technologies that we are going to
15 look to. So, we are looking to invest now, and we
16 are hoping to encourage other players to start
17 investing in these technologies so that they will
18 be available in that time frame.

19 Key technology development directives.
20 I'll rush through this because it is maybe a
21 little bit too detailed. It is all about water
22 management. If you can -- the person who manages
23 or the company that manages to most effectively
24 balance off the requirements and the management of
25 the water that produces the by product of the fuel

1 cell, will ultimately get to the best effective
2 durable performing device, so there is a lot of
3 work being done in that area.

4 From the perspective of driving
5 fundamental understanding, there is a lot of work
6 being done in accelerating design selection
7 through improved tools. These are tools which
8 allow you to understand more specifically
9 structure prop to relationships between key
10 components and the end design intent of the
11 product.

12 Lastly and perhaps most critically from
13 our perspective is engineered electrical catalyst
14 layers, especially around the cathode. Again, I
15 don't want to get into too much detail, I'll have
16 to take questions later.

17 From a component perspective, we are
18 spending a lot of money looking at composite
19 membranes, and I will explain later why we believe
20 that it is critical, as well as through
21 partnerships looking at hydro carbon ionomers.

22 We already have a company in Lowell,
23 Massachusetts that one of the only two companies
24 in the world that develops a continuous gas to
25 fusion liter that will facilitate the high volume

1 manufacturing of membrane electrode assemblies,
2 which is going to be necessary as you get into the
3 tens of thousands of units per year.

4 I said I would talk about proof points.
5 This is a very quick summary of the technology
6 demonstration that Ballard communicated from the
7 work in 2005. We were able to demonstrate in a
8 single stack design free starts capability from 25
9 degree celsius in 90 seconds, and that was a very
10 accelerated test. Those were 50 consecutive free
11 starts, not something you would ever see in a real
12 practical vehicle, but nevertheless, clearly
13 demonstrating the capability of the technology.

14 I've already talked about how we measure
15 durability in that same stack design that was free
16 start capability at 2,000 hours, which is roughly
17 100,000 kilometers of performance depending on the
18 actual cycle of the vehicle.

19 Lastly and very importantly, we were
20 able to further reduce the cost, and this was
21 driven predominantly by looking at reductions in
22 the platinum loading. Platinum is perhaps the
23 single most significant cost driver for the fuel
24 cell stack. It is a commodity material which is
25 an unbelievable price at the moment, over \$1,000

1 U.S. per troy ounce. So, the effective use of
2 that material in order to achieve reductions in
3 the amount used without, and that is the critical
4 point without impacting performance durability,
5 that is the key driver.

6 We were able to achieve ten percent
7 reduction in 2004 or 2005, having achieved already
8 a 30 percent reduction in 2003 to 2004 without
9 impacting durability or performance.

10 I said I would talk about accelerated
11 tests and tools. This is a failure mechanism that
12 we have identified, and the failure mechanism that
13 is shown here is a function of loss and
14 performance, high degradation and voltage under a
15 variety of different conditions. All of these
16 conditions are associated with start/stop, which
17 is a critical characteristic of a required
18 characteristic with fuel cell vehicle.

19 What we were able to initially our
20 designs were showing significant degradation under
21 those operational characteristics. We were able
22 to show driven by fundamental understanding and
23 material design, we were able to show significant
24 improvement, not only through the some
25 modifications to the operational conditions

1 themselves, but through the material and through
2 the design specific to the anode because this
3 failure we identified was driven by the anode
4 catalyst.

5 Again, I apologize that I can't go into
6 more detail, but just to give you some examples of
7 the types of work that is going on. Very
8 important when you talk about strategy and
9 achieving road map objectives that you have a key
10 high level plan as to how you are going to do
11 this, not only from a materials perspective but
12 also from a process perspective.

13 Platinum loadings in the mid 90's were
14 in the very very high range, 8 to 10 milligrams
15 per square centimeter. Today Ballard's already
16 demonstrated that we can process platinum loadings
17 for fuel cells down to as lowest point 3
18 milligrams per square centimeter.

19 The problem is we can't do that without
20 sacrificing performance and durability. From a
21 processing perspective, we are looking at these
22 things in parallel, so we have demonstrated a
23 processing capability to get to this loading, we
24 are not working on the structure of the electrode
25 catalyst layer to recover the performance and

1 resolve some of the durability elements that I
2 just described in the last slide related to
3 stop/start for the anode catalyst.

4 I said I would talk a little bit about
5 the detailed fundamental understanding. Ballard
6 identified a number of years ago a critical
7 failure mechanism for the membrane component where
8 the membrane was actually thinning. This is a
9 scanning electro-micrograph, and this smooth area
10 shows you a thin spot within a membrane that was
11 actually operating in the fuel cell for roughly a
12 thousand hours.

13 What happens ultimately, and, again,
14 this was illustrated through a lot of work, to the
15 fundamental cause of the failure is it eventually,
16 the material thinned so much that the dynamic
17 movement of water in and out of the fuel cell
18 causes dimensional stresses in the XY plane, which
19 ultimately leads to a physical break in this area
20 where there was thinning.

21 So, the solution to that from Ballard's
22 perspective, one of the solutions from our
23 perspective was to minimize the stress of the
24 hydration/dehydration, so minimize the movement of
25 the membrane in the XY plane. We achieved that in

1 very thin membranes, and think about thin equating
2 to higher performance and lower cost, through the
3 use of (indiscernible) structures where we take a
4 very inexpensive micro porous material and add the
5 functional part of the membrane to that micro
6 porous material. That micro porous material
7 restricts the ionomer from expanding in the XY
8 plane. So, there is a very brief idea around
9 fundamental understanding to dry failure analysis
10 and using that understanding to drive solutions to
11 those failures.

12 Cost reduction beyond materials is all
13 about processing efficiency. We've been able to
14 demonstrate, as I mentioned already, and these are
15 just some photographs to show that, that you can
16 go from a rolling good -- this is a gas to fusion
17 electrode, through some hydrophobicity treatment,
18 again, through a continuous process, and then
19 finally the continuous process of adding the
20 electro-catalyst to the GDL. This is what has
21 already been demonstrated at our facility in
22 Lowell, Massachusetts.

23 Durability is a very interesting thing.
24 It is very very driven by operating conditions.
25 These three pictures show different stack designs,

1 but the fundamental unit cell is common to all
2 these stack designs.

3 This is the product that was used in the
4 busses in California and those in Europe. This is
5 a stack design that is used in the Ford vehicles
6 and the Ford Focus vehicles and the F-cell and the
7 Daimler Chrysler vehicle.

8 This is a small stack based on the same
9 unit cell technology, exactly the same technology
10 that we are using for the forklift market. Now
11 look at the difference in some of the dynamics,
12 the pressure of operation is slightly different,
13 but the key driver here to durability impact is
14 how the stack is operated in the load demand
15 cycle.

16 In busses, I'm defending this very
17 quickly as a medium dynamic cycle, relative to a
18 fast dynamic cycle for automotive, relative to
19 what is a very slow dynamic cycle for forklift.

20 Now let's look at some of the data on
21 durability. Remember exactly the same components,
22 exactly the same unit cell design. What we are
23 seeing on average in the bus programs is about
24 3,000 hours of durability.

25 In the automotive cycle, we are seeing

1 about 1,000 hours of durability. In forklift,
2 which has this very slow dynamic response
3 requirement, for the same design, we are seeing
4 10,000 hours. This is why I think it is very
5 possible, even though a lot of our technology
6 development is driven by automotive, we are seeing
7 very clear use of that technology in other
8 applications like forklifts and seeing significant
9 advantages over what we are seeing in some of the
10 other areas where the technology was originally
11 developed.

12 There was very good activity and
13 leverage to be gained from that technology
14 initially developed for transportation and to
15 other applications.

16 How can California help? Regulation
17 will certainly will help drive growth in
18 demonstration fleets that Carb Zev mandate has
19 been very very critical, and companies like
20 Ballard are very very grateful for that regulatory
21 push.

22 Early adopters of fuel cell products
23 obviously state-owned and state-run organizations
24 taking the initiative to buy these vehicles and
25 then test them out and provide the data back to

1 the suppliers who will make the vehicles better.

2 State subsidy for green vehicles
3 obviously is critical. Stimulating growth and
4 investment for key component developers. There
5 are some very good component developers in the
6 State of California. I'll talk about some of
7 those later.

8 I'm going to pass by this slide, it is
9 bit of a PR slide as is that, and I will go to
10 straight to my summary slide. From Ballard's
11 perspective, it is obviously critical for us as a
12 company, but we think critical for the industry is
13 that these technology demonstration points that
14 have really been set up and identified by DOE as a
15 requirement proof point, that we are ready for
16 commercialization. It is critical that these are
17 met.

18 Reduced cycle time is also critical, and
19 Ballard's driving of that by developing
20 accelerated testing, leveraging fundamental
21 understanding, and building very robust simulation
22 and modeling capabilities so that some of the
23 design can be done at a computer as opposed to a
24 very slow, very cost intensive way of build, test,
25 break, fix.

1 Fuel cell vehicle commercialization
2 obviously will be assisted by regulation and
3 subsidy. Fuel cells ultimately built they are
4 going to be successful, have to offer that
5 economic incentive to the end user.

6 Ballard thinks it is critical that we
7 continue to leverage real life fuel demonstrations
8 because that is where we get tremendous
9 (indiscernible), which we can pull back into the
10 lab to insure that the next designs are much more
11 robust.

12 You know, health and lifestyle benefits
13 of fuel cell technology, especially from our
14 perspective, are going to be a great benefits to
15 Californians as they are to many people around the
16 world.

17 Thank you.

18 DR. SOINSKI: Any questions or comments?

19 DR. STONE: The presentation will be on
20 the website, if anyone has any questions after
21 getting a chance to read it in detail.

22 MR. BROUWER: Jack Brouwer from UC
23 Irvine. I was intrigued by the durability
24 performance, the rough durability performance you
25 presented and the effects of dynamics on that

1 durability.

2 What kind of fundamental mechanisms
3 would you attribute that sort of dramatic increase
4 in durability to?

5 DR. STONE: The differences in no
6 failure mechanisms that we see are really going to
7 identify, maybe not too specifically for
8 proprietary reasons, but they are predominantly in
9 the electro-catalyst, both the anode and the
10 cathode due to things like carbon corrosion, for
11 example, which is a pretty well known failure
12 mechanism in the industry. It is understanding
13 exactly what is causing the corrosion so you can
14 switch it off.

15 Also we see a huge differences in
16 membrane degradation in automotive applications
17 versus the bus application, and we know it is
18 because of the differences in the dynamic cycle
19 and how the overall system can respond to things
20 like the effects of humidification, for example,
21 as a result of those very significant demands to
22 move from idle to peak power in 1.5 seconds.

23 MR. BROUWER: Thank you.

24 MR. RASTLER: Dan Rastler with EPRI.

25 You didn't cover it, but I was wondering if you

1 could comment on the units you have operating in
2 Japan, the EBARA units, there is 102 some units
3 being deployed as residential applications. I was
4 wondering if you could comment on how those are
5 working, the durability of the membrane, and also
6 what you might forecast as the likelihood of cost
7 competitive systems for residential applications.

8 DR. STONE: Lots of parts to that
9 question. Let me see if I can address them. I am
10 going to rely on a comment that was set up for me
11 by Dr. Wu in her presentation, and the Japanese
12 market is very practical market to start looking
13 at co-gen application because the grid price for
14 electricity is very high. That provides a good
15 even today somewhat of an economic -- there is a
16 huge subsidy, but still an economic incentive to
17 look at that market first.

18 Ballard has a very specific plan with
19 our partners, EBARA Corporation to bring that cost
20 down to a level beyond 2010, and that was one of
21 my slides that I perused through unfortunately,
22 beyond 2010 that will make it effective, cost
23 competitive for the customer looking at both fuel
24 and hot water relative to incumbent technology
25 subsidy.

1 How are the existing products going?

2 Well, last year Ballard was given the Japanese
3 Government Award for having the best stack
4 technology for its Mark 1030 product. Today those
5 units in a school system are showing more than
6 10,000 hours of performance. Now that is a long
7 way from 40,000 hours, but it is very likely that
8 the next generation of product that we are working
9 on today for the 2009 to 2010 time frame, that is
10 directed towards achieving that 40,000 hour
11 target.

12 DR. SOINSKI: Any other questions?

13 (No response.)

14 DR. SOINSKI: Thank you. As a chemist,
15 it was a great pleasure for me to hear another
16 chemist, especially talking about things like
17 fundamental understanding, which I don't even get
18 to think about anymore. I also think that Dr.
19 Stone made a very nice link between Dr. Wu's
20 comments about high value markets and the
21 difference in durability and different
22 applications. I thought that it was a very good
23 linkage between the two.

24 The other thing that I liked was what I
25 call the technology development continuum which is

1 something I always ask for. We always ask for in
2 proposals and very seldom see is like where does
3 this particular research or where are we today
4 with respect to where we have been and where we
5 want to go because one of the things we have to
6 look at is really as one our Commissioners used to
7 say, how deep is the water and how wide is the
8 river.

9 You know, you are looking at one little
10 snapshot of it, but where do we really need to go,
11 and that is an important perspective, and
12 certainly I think that we got some good insights,
13 I was very impressed with the whole road map
14 concept.

15 The next speaker is Mr. Kevin Harris,
16 the North American Development and Sales Director
17 for Hydrogenics Corporation.

18 He is responsible for evaluating
19 opportunities that accelerate the
20 commercialization of fuel cell technology. These
21 opportunities include supplier partnerships, ONM,
22 and distribution partnering, market and child
23 development, and sourcing of government funding.

24 He is actively involved in organizations
25 that promote the use of hydrogen and fuel cells,

1 including the California Fuel Cell Partnership,
2 the California Stationary Fuel Cell Collaborative,
3 West Start, Cal Start, the National Hydrogen
4 Association, and the U.S. Fuel Cell Council.

5 Prior to his work at Hydrogenics, he
6 worked at Cummings Engine Company as an Account
7 Executive. He holds a Bachelor of Applied Science
8 and Mechanical Engineering from the University of
9 Waterloo and a MBA from the Richard Ivey School of
10 Business at the University of Western Ontario.

11 It is a pleasure for me to introduce Mr.
12 Harris for his talk "Marketing and
13 Commercialization Challenges for PEM Fuel Cells".

14 MR. HARRIS: Great. Thank you for that
15 introduction and thank you for the time and the
16 opportunity to speak. I realize that I am the
17 presentation before lunch, and trust me, I am very
18 hungry myself, so I will try to get through this
19 as quickly as I can.

20 Basically, I want to talk to you about
21 hydrogenics for those of you who don't know much
22 about hydrogenics. The commercialization
23 challenges I believe in general that PEM fuel cell
24 developer faces, how the CEC can help, and then
25 some closing remarks.

1 We were established in 1995. We have
2 three strategic business units. One is hydrogen
3 generation refueling, which was really bolstered
4 from our acquisition of Stewart Energy back in
5 January of '05.

6 Power systems, which is what I will
7 mostly be talking about today, which is fuel cell,
8 power modules, and then we also have a test
9 division where we sell test equipment to other
10 fuel cell developers.

11 Our Headquarters is in Toronto. We have
12 manufacturing in Vancouver and Belgium, and then
13 offices in California. I am actually located in
14 the Santa Clarita Valley. I am not sure if you
15 know where Six Flags Magic Mountain is, but that
16 is where we are located in the Los Angeles area.
17 Germany and Japan are our other offices as well.

18 We are listed on the NASDAQ Exchange and
19 on the Toronto Stock Exchange. We have over 250
20 employees, and we are I guess amassing
21 intellectual property assets as well.

22 This is a snapshot of fuel cell powered
23 technology as far as Hydrogenics sees it. It is
24 composed of the core stack itself, which in itself
25 is composed of components, and the fuel cell power

1 module, which includes the stack and the balance
2 of plant items that are listed up on here.

3 Our products basically range from 8 to 6
4 KW power modules. They are basically hydrogen in,
5 DC unregulated voltage out. We have options for
6 some DC like 24, 36, 48, 72 volts and so on. We
7 are also involved with creating what we call power
8 packs, which takes the fuel cell power module and
9 integrates it with hydrogen storage, energy
10 storage, cooling module and so on that you
11 basically have a plug and play unit.

12 These are some of the applications that
13 we are involved with ranging from stationary back
14 up in the lower left and auxiliary power unit on
15 the upper right to lighter duty vehicles such as
16 the forklift, neighborhood electric vehicles, John
17 Deere is a big customer of ours, to the heavier
18 duty application such as the delivery vans and
19 busses that you see on there.

20 The commercialization challenge is this
21 slide lists what I term as the classical
22 challenges, which you have heard already a little
23 bit about. One is cost, obviously the technology
24 is very expensive now, especially with the units
25 involved. We are not talking about thousands of

1 units per year produced, we are more talking about
2 dozens to hundreds of units.

3 Durability and reliability, and by the
4 way, I kind of consider these in priority order.
5 Durability is a challenge right now. We are in
6 the about thousands of hours of durability for
7 certain applications. We need to get to the tens
8 of thousands of hours.

9 Hydrogen, I divide that into two areas.
10 One is the storage of hydrogen itself and putting
11 in enough hydrogen into a given space, and this is
12 particularly important for automotive
13 applications.

14 The infrastructure itself, again, for
15 automotive where you need a network of
16 infrastructure, refueling stations across the
17 continent.

18 Codes and standards are still
19 developing. Sometimes it takes a while to install
20 let's say either a fuel cell application or a
21 hydrogen refueling station because of the lack of
22 codes and standards and having to deal with the
23 authorities having jurisdiction and they don't
24 have codes to basically cover their butts so to
25 speak, so they have to be very conservative, and

1 that takes time to get around.

2 Public outreach and education. I think
3 it is a lot better now than it was five years ago,
4 but there are still a lot of people who don't
5 understand what a fuel cell is and don't
6 understand the rate of commercialization.

7 These are more what I call marketing and
8 sales types of challenges, but they are challenges
9 nonetheless to commercialization. One is long
10 sale cycles. Because we are dealing with
11 technology that for the most part does not make
12 economic sense against the incumbents, you are
13 going to have to involve usually some sort of
14 government source of funding be it municipal,
15 state, or federal. Obtaining those funds takes a
16 long time, so it is not rare to see sale cycles
17 lasting one year or two year time.

18 Cost sharing requirements. A lot of
19 these government funds do require a cost share.
20 This is difficult for fuel cell companies who have
21 a significant cash burn rate with the amount of R
22 & D that they are doing. I think ourselves and
23 many other fuel cell manufacturers are at the
24 point where we have contributed a lot to cost
25 sharing projects in the past, and now we are at

1 the stage where can't afford to do a whole lot of
2 that. So, that is a challenge in trying to
3 commercialize the technology.

4 The OEM missing link. This is where you
5 might have a technology developer like ourselves.
6 You might have end users. You might have
7 government funding, which is great and is useful
8 for demonstration projects, but as far as
9 commercialization is concerned, a lot of times,
10 most times, I would argue that you would need an
11 OEM that would take the fuel cell component, for
12 example, integrate it into their system, and then
13 use their market knowledge and market channels to
14 penetrate the market. We still have an issue with
15 OEMs and getting them on board.

16 Iterations on the technology are
17 required. Unfortunately it is not like you can do
18 one prototype and have all your problems solved
19 and then go to market. The unfortunate situation
20 with this technology is that you need to iterate
21 on it. So, you might have to go three, four, five
22 times before getting it right, and ultimately
23 having a solution that is viable for the market.

24 Limited end user experience and unease
25 about the technology. This is what I call the

1 warm and fuzzy factor. Customers don't want to be
2 the guinea pigs usually. They want to have a
3 reference account, they want to know that someone
4 else has used this technology. Maybe not even in
5 the particular application that they are involved
6 with, but somewhere. So, I would argue we need
7 demonstration projects to tackle this issue.

8 What a lot of this boils down to really
9 is cash burn, which is basically the amount of
10 cash you spend over a fixed amount of time. The
11 more time that is involved to commercialize, that
12 is bad because at this stage in the game, fuel
13 cell companies are going through cash, and
14 likewise the iterations and so on are contributing
15 to the amount of cash that you are burning.

16 It is all relative to the amount of cash
17 that you have on hand and the ease of accessing
18 funds from the capital markets or lack of ease.

19 How can the Energy Commission help? On
20 cost, I have a few ideas. One is, you know, team
21 up. If there is not significant amount of funds
22 to do a project, then consider teaming up with
23 other funding agencies or look at those markets
24 that basically can afford the technology.

25 Actually the State of Hawaii has done I

1 would say a fairly good job of using Department of
2 Defense funds since they are in a sense a military
3 outposts of sorts. California I would argue also
4 has a lot of military bases, and I think there is
5 an opportunity there to piggy back the DOD funds
6 that are out there.

7 Another example is back up power, which
8 has been talked about already, but right now there
9 is an economic case for fuel cell back up power as
10 compared to back up power provided by batteries,
11 cannot compete yet with internal combustion
12 engines, but with batteries especially, if you are
13 looking at a few hours of back up time, then it
14 does make sense to look at fuel cells as an
15 option.

16 I would also say look at novel
17 approaches to reduce the amount of fuel cell power
18 required. We are involved with a few projects
19 where the power architecture is based on a
20 battery-dominant system where a lot of the energy
21 and power is derived from the batteries, but
22 supplemental power and supplemental energy is
23 provided by the fuel cell and the hydrogen
24 storage.

25 You can minimize the size of the fuel

1 cell, that way minimize your cost of the overall
2 product. That is obvious. What may not be
3 obvious is the fact that, again, with these
4 iterations, it is going to be very expensive to
5 iterate on a system that is 200 or 300 KWs of fuel
6 cell power, but to iterate on something that is 20
7 to 30 KWs of power is going to be a lot less
8 costly, be it for the technology provider or for
9 the government funding agency, whoever is funding
10 those iterations is going to be cheaper.

11 The self generation program as it exists
12 today is for continuous power, but one way to
13 reduce the cost for the end user for commercial
14 products today is to include back up power in that
15 self generation program.

16 As far as durability and reliability are
17 concerned, you cannot underestimate the value
18 obtained from demonstrations and the field data
19 from the demonstrations. That is really the only
20 way we are going to get true data to help with
21 durability and reliability. Another way also is
22 to fund R & D work in these areas as well.

23 Hydrogen storage and infrastructure.
24 Basically continue to fund R & D work in the area
25 of hydrogen storage. The DOE is doing a good job

1 of this.

2 Infrastructure. I think perhaps this is
3 more on the side of the California Hydrogen
4 Highway Program, but installing hydrogen stations
5 for fleets that allow access to third parties and
6 build infrastructure to match vehicle deployment.
7 Again, the Hydrogen Highway is already doing these
8 things.

9 Codes and standards, I am not an expert
10 in this field, but one example that would help the
11 industry is on the refueling side of things where
12 we need codes established for using composite
13 tanks for ground storage.

14 Right now basically what is in the code
15 is metal tanks. Using composite tanks will reduce
16 the footprint and possibly even the cost of this
17 ground storage. It is the American Society of
18 Mechanical Engineers that is basically the
19 authority having jurisdiction if you will, so
20 anyone can help in expediting to do this, that
21 would be a key thing.

22 Public education and outreach. I would
23 say continue to have demonstration of near
24 commercial products, and I will get into what I
25 mean on the near commercial side of things in a

1 few slides.

2 I would endorse early fuel cell markets
3 such as back up power and forklifts. We've seen
4 the GPS Systems in the military used for years,
5 and its introduction into civilian use, I see it
6 as being fairly easy to do. I think that people,
7 even though they might not need a forklift, if
8 they know the fuel cell technology is widespread
9 in that particular industry, that will give them
10 the warm and fuzzy feeling if you will to purchase
11 the fuel cell for whatever application they need,
12 be it a stationary power unit for a commercial
13 application or residential or what not.

14 I would also propose consideration of
15 the Hydrogen Village Concept, which is a concept
16 being manifested in Toronto, Ontario to link up
17 with the Hydrogen Highway Initiative. Basically
18 what this is, is taking a location whereby
19 different types of fuel cell technologies can
20 reside in one location basically or in a general
21 area.

22 It would not only include transportation
23 application such as light duty cars and busses,
24 but it would include stationary, it would include
25 different ways of making hydrogen, either through

1 electrolysis or natural gas, it would include off
2 road applications in addition to on road. That
3 way you have basically a micro cosmo of the
4 hydrogen economy in a single spot, which I think
5 would bode very well for public education.

6 This picture basically shows some of the
7 things that are involved with the Hydrogen
8 Village. There is wind turbines, there is normal
9 grid electricity, there is hydro power, you see
10 there is a natural gas pipeline coming along the
11 upper left hand side there, and then some of the
12 applications including stationary power, busses,
13 forklifts, and vans, and so on.

14 As far as the marketing and sales
15 challenges, as far as long sale cycles, I suppose
16 one way to get around that is have funds that are
17 appropriated and allocated and issue our RFP's or
18 RFQ's, request for quotations, requests for
19 proposals, with these preapproved funds. That way
20 there is no question or there is less of a risk of
21 that money falling through and having the sale
22 cycle grow even longer.

23 Cost sharing requirements. Well, the
24 easy answer is to fully fund projects, but maybe
25 more of a realistic answer is to combine funding

1 sources with other funding agencies to establish
2 full funded projects. I think in California there
3 is that opportunity with some of the air quality
4 management districts, the Air Resources Board and
5 so on.

6 As far as the OEM missing link is
7 concerned, basically you can show the OEM's that
8 there is an interest in this technology, provide a
9 poll by participating in a demonstration or by
10 committing to purchase a "X" amount of units,
11 whatever those units may be. If all technical and
12 commercial requirements are met, that means it
13 satisfies your needs and there is little risk in
14 proceeding with commercial order of some quantity.

15 If not all the commercial and technical
16 requirements are met, you just don't go ahead, and
17 there is no risk.

18 Iteration of the technology required. I
19 don't think you can get around the fact that you
20 have to do iterations, but funding demonstrations
21 can accelerate the rate of iterations, and that
22 ultimately will help commercialization.

23 Limited end user experience will
24 basically be a user of the technology, become a
25 reference account, and that will help in soothing

1 customer's hesitations with the technology.

2 In summary, you know, what we would
3 really like to see is fully funded projects or
4 organize a set of funding agencies. That is a
5 large part of what I do is looking at different
6 funding organizations and getting them together.
7 It is a bit like herding cats, and that can be
8 done by another entity, that would save the
9 technology company a lot of time.

10 I would also say to purchase a
11 commercialized fuel cell product and how do you
12 know when a product is commercialized. I think
13 there is a few things. One is there is
14 established price, there is established
15 specification, and there is established warranty.

16 Another way to really determine if
17 something is a commercial product is to see how
18 many companies in total there are offering certain
19 product in that application. In back up power,
20 for example, we have our company with APC or
21 American Power Conversion that has a back up power
22 unit. Plug Power, IDETEC, Rely On. Likewise for
23 the forklifts, we are seeing not uncommon like
24 ourselves, but Ballard with Selex and Ballard with
25 General Hydrogen, Nuvair is also involved with

1 forklifts, Proton Motor in Europe is another one.

2 I would say those are two viable applications to
3 consider as commercial.

4 Consider the path of commercialization
5 in funding decisions. Include funding that will
6 lead to an ultimate goal. If your ultimate goal
7 is continuous power, that is great, but to
8 necessarily fund something that is still a few
9 years or maybe even a decade away, at least as far
10 as PEM technology is concerned in my opinion, that
11 might not be the best utilization of funds.

12 Think about what the path is to
13 commercialization, what will happen first that
14 will help ultimately your goal. So, funding back
15 up power is a first step towards continuous power
16 or funding off road mobility such as forklifts
17 that will facilitate the commercialization of on
18 road mobility.

19 Analogously with hydrogen, look at lower
20 cost hydrogen production from natural gas that
21 will ultimately lead to hydrogen from electrolytic
22 processes derived from renewable energy. One
23 thing to note here is hydrogen from natural gas,
24 as far as greenhouse gas emissions are concerned,
25 are still depending on which study you look at,

1 are 20 to 40 percent less greenhouse gas emissions
2 of the total life cycle analysis when using a fuel
3 cell vehicle as compared to a gasoline engine, or
4 it is still less than using natural gas directly
5 in internal combustion engines as well. So, it is
6 something to think about.

7 This is my second to last slide. Again,
8 include back up power applications in the self
9 generation program. I talked about this a little
10 bit in the previous slide, use the funds wisely.
11 I don't see a lot of sense in funding a
12 demonstration that is a decade away, but I would
13 propose that you could fund R & D work in this
14 area. I think there is a lot less risk in doing
15 something at the laboratory scale.

16 Last but not least, you know, fund
17 demonstrations that are near commercial, and this
18 may warrant consideration of novel power
19 architecture, such as a lower cost fuel cell
20 battery dominant hybrid system. Here pictured is
21 a bus that is being developed right now that is
22 the 35 foot bus that holds the same amount as a 40
23 foot bus, but uses about 32 KWs of fuel cell
24 power. You can imagine how much cheaper a bus
25 like this would cost.

1 Our actual president is over on the far
2 corner if you want to talk to Dale Hill
3 afterwards, but that summarizes my discussions. I
4 thank you for your time.

5 DR. SOINSKI: Are we going to have any
6 questions before lunch?

7 MR. HARRIS: I saw one over there.

8 MR. OVSHINSKY: Do you guys consider
9 yourselves an OEM?

10 MR. HARRIS: No.

11 MR. OVSHINSKY: Who would be those?

12 MR. HARRIS: APC would be an original
13 equipment manufacturer. Dale Hill of Mobile
14 Energy Solutions is a bus manufacturer. John
15 Deere, for example.

16 DR. SOINSKI: I really appreciate your
17 comments about funding things wisely and the types
18 of demonstrations to do that. I think there is
19 very valuable perspective for not only the PIER
20 Program to have, but also organizations like the
21 California Stationary Fuel Cell Collaborative.

22 On the back of your agenda, on the back
23 of the some of the copies of the agenda, there is
24 a list of nearby restaurants if you don't know the
25 area. My personal favorite right now, which is

1 subject to change, is actually at the Secretary of
2 State Building's cafeteria on the second floor of
3 the Secretary of State Building, which is about a
4 little less than two blocks away. I like it
5 because it's got large windows and you can see
6 out. I like to see outside.

7 It is a beautiful sunny day in
8 California. Enjoy, and we will see you back here
9 at 1:25.

10 (Whereupon, at 12:25 p.m., the workshop
11 was adjourned, to reconvene at 1:25 p.m.
12 this same day.)

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AFTERNOON SESSION

1:32 p.m.

DR. SOINSKI: This is a clean up of transportation fuel cell portion by Ken Koyama. I mentioned that the Energy Commission has had transportation related activities for quite an amount of time. I have experience in infrastructure for methanol and alternative fuels, a lot of expertise, and over the last few months, I have grabbed two of the people who worked in transportation for the PIER Program. One is Jennifer Allen and the other is Ken Koyama, who is worked since day one at the Energy Commission managing emerging energy technologies.

He is a supervisor in what is known as the Energy Generation Research Office, EGRO, which includes renewables and advance of fossil fuel technologies. He has a Bachelor's Degree from UC Davis and a Masters from UCLA, and today he is giving a presentation on the National and International Fuel Cell Bus Programs.

MR. KOYAMA: Thank you, Art. I actually thought coming over to this office was my idea. Today I am putting back my old hat on

1 transportation activities and what I am going to
2 do is talk a little bit about the Fuel Cell Bus
3 Program that I was the team lead for it for the
4 Fuel Cell Partnership for the past five years.

5 I want to talk a little bit about what
6 our goals are for the transportation energy here
7 in California. I'll talk a little bit about our
8 current demonstration of fuel cell busses and give
9 some interim results, partial results, of the data
10 that we've come out with and end up with what our
11 research needs are going to be for fuel celled
12 busses to make these things commercialized in the
13 future.

14 Our goal is to increase non-petroleum
15 fuel cell by 20 percent by 2020 to 20 percent. We
16 want to increase non-petroleum fuel use to 20
17 percent by 2020, that is what I want to say. This
18 was adopted back in 2003 in our Integrated Energy
19 Policy Report, and we all wonder why we are using
20 so much gasoline. Well, now it just so happens I
21 actually need my sport utility vehicle for the
22 once or twice I need to go up to the snow.

23 You've seen variations of this graph
24 this morning. What this basically showing is that
25 our demand for transportation energy is

1 increasing, and it appears to be increasing where
2 as our ability to provide fuels has stayed level
3 and will probably not increase that much. So, we
4 have to do one of three things.

5 We have to import more fuels into
6 California. We have to reduce our petroleum use,
7 and we have to find substitutes. So, one of the
8 strategies, of course, is to find every nook and
9 cranny of various petroleum reduction
10 possibilities, one of which, of course is with
11 busses.

12 There are 56,000 busses in California,
13 8,000 in transit agencies. We've done a pretty
14 good job of finding alternative fuel uses in these
15 busses. We've increased our population of non-
16 petroleum busses to over 4,000. Most of these are
17 natural gas busses, they are populated in both
18 transit and school busses, but they are still
19 pretty large and sizeable and available markets
20 for more alternative fuel busses still available
21 in California.

22 Busses do use a significant portion of
23 diesel use in the state. Of the three billion
24 gallons of diesel that is used in California,
25 about a quarter as my estimate goes towards

1 transit busses or diesel busses.

2 Of course, then the Hydrogen Highway,
3 they've targeted busses as a potential early
4 introduction of fuel cell or hydrogen vehicles.
5 Heavy duty vehicles, they generally need to be
6 busses because that appears to be the most near
7 term potential for markets for fuel cell and
8 hydrogen applications in the heavy duty market.

9 The first phase, our goal is to get ten
10 busses operating in the state. The first phase is
11 generally around the 2010 time frame, although
12 they decided not to determine when these phases
13 will occur, but once we hit the ten, then we have
14 completed the first phase I guess.

15 The second phase is hundred, and Phase 3
16 300, so if we give some arbitrary time lines, we
17 can say Phase 2 is 2015 and Phase 3 2020. Well,
18 there is going to be a lot of work that needs to
19 happen before we even get to those numbers.

20 We started the demonstration program
21 under the partnership. We've started it back in
22 2000, and last year our first busses became
23 operational at the Santa Clara Valley
24 Transportation Authority. They have now three
25 busses in Revenue Service. They have been used at

1 various outreach events, but generally speaking,
2 they are in -- they are used in regular everyday
3 revenue service. They have found a variety routes
4 that these busses can travel on.

5 Because it has been about a year, a
6 little over a year for the operation of these
7 busses, we were able to gather some data. This is
8 what I want to present to you on the next couple
9 of slides. As of October 2005, we have
10 accumulated about 25,000 miles on those three
11 trans busses. The average fuel economy is about
12 three miles per KG of hydrogen or about 3.45 miles
13 per diesel gallon equivalent.

14 We have found that these busses, and
15 these are prototype busses, so you can't expect
16 that these busses will operate the same way as
17 diesel busses do, but the average maintenance
18 costs are significantly more than diesel busses.
19 There is a picture of the report that you can
20 download from the National Renewable Energy Lab
21 website.

22 On a monthly basis you can see that the
23 fuel cell bus and the diesel bus, the diesel
24 busses' fuel economy is in blue, the fuel cell
25 busses are in green. We stay pretty consistently

1 below diesel bus fuel economy.

2 Other data points, the top graph shows
3 that we are paying significantly more for fuel
4 than we would for a diesel bus. Valley Transit
5 Authority has to pay about between \$8 to \$10 a KG
6 for hydrogen. A KG of hydrogen is about
7 equivalent to a gasoline gallon. You can see even
8 with our really expensive gasoline now, we are
9 paying for the hydrogen than current petroleum
10 fuels.

11 Other data points, the transit agencies
12 use miles between road call as a determinant of
13 their reliability. So, for fuel cell busses, for
14 the three fuel cell busses at VTA, they go on
15 average about 1,000 miles between road calls. So,
16 when a road call happens, they have to shut the
17 bus down, they have to get a tow truck to bring
18 the bus back in, regardless of what the reason is,
19 and fix the problem.

20 With the diesel busses -- by the way,
21 not all these road calls are fuel cell related.
22 There are other issues, blown tire, that kind of
23 stuff, but that is not distinguished in this data.

24 For diesel busses, that averages at a
25 11,000 miles between road calls, so we are about

1 ten times under what diesel reliability is.

2 Maintenance costs. We talked about that
3 earlier.

4 Monthly average miles driven. The fuel
5 cell bus averages about 700 miles in a month
6 whereas the diesel busses go about 4,000 miles in
7 a month. This is an average miles driven. A lot
8 of that has to do with the warranty issues. The
9 fuel cell manufacturer limits the number of miles
10 or hours of operation that a fuel cell bus can go,
11 whereas diesel busses, they can operate 20 hours
12 in a day depending upon the operation of the
13 transit agencies.

14 In all these cases, though, we can see
15 that there is significant improvements that we
16 still have to try to meet to get to diesel
17 performance levels. What we want to do is improve
18 the technology so we can approach diesel
19 performance to the maximum that we can.

20 The other demonstration side of AC
21 Transit, and they use a different type of fuel
22 cell bus. This is a hybrid configuration that
23 they've got these busses. Previous busses were
24 all run on the fuel cell itself in transient
25 cycles, whereas the AC Transit and the Sunline

1 busses that I will show you next have a hybrid
2 configuration.

3 These busses are expected to operate 100
4 to 150 miles per day. Again, the miles are
5 limited because of warranties of the fuel cell
6 supplier. They began operation officially on
7 March 13, my wife's birthday so I couldn't go.
8 That was in conjunction with the National Hydrogen
9 Association Conference. Just preliminary numbers
10 show that they get about eight miles per diesel
11 gallon equivalent. So, it is a significant
12 improvement than what you saw in the Sunline
13 Operation. We think that the hybrid configuration
14 has probably a lot more advantages with regard to
15 efficiency than the fuel cell only bus.

16 The President came to the Fuel Cell
17 Partnership in April, and the fellow on the left
18 works for AC Transit, those of you who know who
19 Jamie is, he is a very passionate person, a very
20 willing to talk about fuel cell busses, telling
21 the President what a wonderful bus these are.
22 They need more money, but I actually know Jamie,
23 and I know Jamie very well. This guy is a die
24 hard liberal, and I know he wanted to tell Mr.
25 President we've got to get out of Iraq, you've got

1 to do something about global climate change, fix
2 social security, etc. etc. Fortunately his son
3 told him you've got to stick to the topic, Dad.

4 The President later in his speech
5 referred to Jamie as the bus man, so as you know,
6 President Bush has these nicknames for these guys,
7 so Jamie now is forever known as The Bus Man.

8 At Sunline, they have one fuel cell bus.
9 This is also the same configuration as the AC
10 Transit bus. They officially unveiled on November
11 16. I am on the left side here, this is the first
12 time I was ever on a ribbon cutting thing. It was
13 a lot of fun and got the first ride on this fuel
14 cell bus, and it was actually terrific.

15 Palm Springs, as you know, is very warm.
16 These operate pretty much 24/7, well, I shouldn't
17 say 24/7. Whenever these busses are operating,
18 they are on air conditioning, so we were very
19 interested in seeing what the fuel economy is of
20 these busses. It turns out that it is not bad.
21 They are averaging over seven miles per gasoline
22 gallon equivalent. Again, you know, if you
23 translate that to diesel gallon equivalent, you
24 know, it is still on the six and a half miles per
25 gallon diesel. That is still better than what the

1 average diesel fuel efficiency is.

2 They operate these vehicles eight hours
3 a day. They go about 123 miles on their typical
4 route. They believe they can do a sixteen hour
5 day with a 230 mile route, and the current
6 odometer right now is at 14,000 miles.

7 There are other demonstrations, the most
8 recent additions to our fuel cell bus fleet
9 occurred in China. This is in anticipation of the
10 2008 Olympics, so they persuaded Daimler-Chrysler
11 and EcoBus to produce three more fuel cell busses
12 for China. These are now currently I believe,
13 they may have gone into operation and they are
14 getting them ready for the Olympics.

15 The CUTE Program is the European Bus
16 Program, the Fuel Cell Bus Program. CUTE stands
17 for Clean Urban Transit for Europe. This is a
18 group of they originally had ten sites. This is
19 the CUTE ECTOS, and there is one other, but don't
20 ask me what the nicknames are for, but they had at
21 one point thirty fuel cell busses operating. They
22 have now reduced that number. A couple of sites
23 have dropped off. They now have seven sites
24 operating in Europe. They have gotten additional
25 funding from the European Commission for one more

1 year of operation.

2 The ECO Bus is in Australia, they've got
3 three busses, the same configuration as the CUTE
4 and China busses from Eco Bus. This is again, I
5 am using a fuel cell only configuration. The
6 Japanese had an earlier demonstration with Heno
7 Toyota. These busses were operated for a limited
8 period of time, and I believe they are not
9 operating at this point, although there is some
10 talk about trying to get them back up and
11 operating.

12 Just to get you a sample fuel economy
13 dated from these other sites, and this really
14 stretched my math abilities because I had to
15 convert kilometers per kilograms into miles per
16 diesel gallon equivalent. This is give or take,
17 but you can see that there are some significant
18 differences. The Japanese bus is a hybrid
19 configuration. Sunline's busses are a hybrid
20 configuration, and the AC Transit bus is a hybrid
21 configuration.

22 They appear to have consistently better
23 fuel economy than that of fuel cell only bus.
24 This is in comparison to the average diesel
25 transit bus of 3.5 miles per diesel gallon

1 equivalent.

2 I don't know, this kind of gives me a
3 pretty strong conclusion that in order to gather
4 the most efficiency on these fuel cell busses, we
5 will probably need to look at hybrid
6 configurations.

7 There are more busses to come. There
8 are forty operating now. BC Transit they would
9 like to get I heard up to twenty fuel cell busses,
10 and this is in anticipation of their Winter
11 Olympic Games in 2010.

12 Dallas is also putting together bus
13 specs for a fuel cell bus. In Las Vegas, which
14 already has some hydrogen fueling stations and a
15 fuel cell demonstration going on with light duty
16 vehicles, they were also talking about adding
17 transit busses to their fleet. There are probably
18 many more others that I haven't included in this
19 slide.

20 The research needs. I don't expect for
21 you to see these tables or read these tables one
22 by one. The point of this table is we have to
23 make progress. Each step, each generation that we
24 look at has to show improvement because we are not
25 meeting what transit agencies expect as far as

1 their diesel busses are concerned. We expect
2 their diesel transit busses to go 350 to 400 miles
3 per day, while we are limited to 180 maybe 200
4 miles, so that it is significantly less than what
5 transit agencies need.

6 Each step, we want to see performance
7 levels increase, but at the same time, we need to
8 see the cost of these busses decrease. So, by the
9 time we get to Generation 3, and this by the way
10 was developed with the bus team at the Fuel Cell
11 Partnership and the Federal Transit
12 Administration, by the Generation 3, we want to
13 get to the point where we are only double the cost
14 of transit busses.

15 Generation 3, of course, is not the end.
16 We have to continue with Generation 4, and at each
17 level, we have to get down to a point where we are
18 getting at least competitive with diesel busses.
19 So, we have these performance targets, we want to
20 see the technology improve in these areas, and we
21 believe that these are where the research needs
22 are really important.

23 That is the end of my presentation.

24 Thank you very much.

25 DR. SOINSKI: Comments? (Inaudible).

1 I think one of the interesting things that Ken
2 brought up is that I guess we are at Generation 2.
3 Generation 3 will not be good enough, and after
4 that, there has to be Generation 4. What they are
5 competing against is the diesel.

6 Does anybody have any comments? This is
7 now the opportunity for people who were not
8 invited to speak to give their perspective on
9 technology development and technology gains
10 related to fuel cells for transportation
11 applications.

12 Lutgard, you are a stationary guy.

13 MR. DEJONGUE: (Inaudible).

14 DR. SOINSKI: Actually, the materials
15 side.

16 MR. DEJONGUE: I want to get back to the
17 question of durability, particularly perhaps in
18 the context of this best performance. It seems to
19 be needing service every thousand miles.

20 One of the issues of course in
21 durability and reliability is what are the
22 statistics of these lifetimes. Are these
23 statistics are very broad. You can have one cell
24 that lasts 5,000 hours, but the spread is very
25 wide, and that would imply rather important

1 notifications of manufacturing and whatever else
2 may be the problem.

3 I think to test these things on
4 demonstration level is a very expensive test tube,
5 so I want to see where you sort of drawn the line
6 where it starts to make sense to maybe have a more
7 significant growth are in the laboratory scale
8 effort before launching into the demonstration
9 hardware with millions of dollars. Who collects
10 statistics on the full scale demonstration is a
11 little bit questionable in my view.

12 MR. KOYAMA: I just want to say we heard
13 earlier this morning that one of the goals is to
14 have reliability or fuel cell operations of 4,000
15 hours. That turns out to be about one year of bus
16 operations for a typical transit bus, so we are
17 clearly going to have to have something that even
18 exceeds that level of operation for the bus side.

19 MR. HARRIS: In a traditional way of
20 viewing things where a diesel engine might last
21 30,000 or 40,000 hours, it is I guess a difficult
22 proposition to do a demonstration where the fuel
23 cell might only last a tenth or less than that
24 amount. However, another thing you have to think
25 about, as I was talking about before, the

1 different architectures that are coming out, like
2 the plug-in hybrid and the battery dominant, such
3 that now you are dealing with potentially a much
4 smaller fuel cell where you can actually afford to
5 change it out more often.

6 Now 4,000 hours of operation may be or
7 in that architecture may be only 10,000 hours is
8 required because you are using a much smaller fuel
9 cell, and the economics makes sense because to
10 replace or to refurbish that stack is much less
11 costly.

12 I mean it is a difficult question
13 answered to say where exactly do you draw the
14 line. I think we are now getting into the
15 thousands and reaching potentially the 10,000 hour
16 mark, which reminds me of a point that I forgot to
17 make during the meeting. As you saw some of the
18 effects of dynamic loading on the fuel cell, how
19 that has an effect on life, well, again, if you
20 entertain a different type of power architecture
21 where the battery or the ultra-caps or whatever
22 the energy surge might be, is taking a lot of
23 those dynamic loadings, then the fuel cell is left
24 to a more gentle duty cycle and then the amount of
25 hours of lifetime will increase.

1 It is kind of a few variables that are
2 making it difficult to pinpoint a specific, okay,
3 once we know the fuel cells can last 6,000 hours,
4 then we should go to demonstration phase.
5 Anything before that, we should try to resolve in
6 the lab first.

7 I know that doesn't directly answer your
8 questions. I know right now under the battery
9 dominant type of architecture that we are in the
10 range of doing demonstrations in my opinion.

11 MR. DEJONGUE: Can I ask a follow up
12 question? It is the same question, but probably
13 more pointedly. What is the distribution of their
14 lifetime?

15 MR. HARRIS: I think from a statistical
16 point of view, it is difficult to say. We are
17 dealing with a data set that is in the hundred,
18 hundred plus mark. The other thing to realize
19 that makes it difficult to answer is that one of
20 the major things we are trying to do is reduce
21 cost, so in doing redesign work to take out cost,
22 you essentially start from zero your durability
23 because you are using different balance of plants,
24 components, so we were able to obtain over 7,000
25 hours of durability.

1 Now that we have done a redesign, I
2 think it would be false to say that we are still
3 at 7,000 hours because we are essentially starting
4 over again. Are you asking me for the standard
5 deviation, and I guess I am going to take the
6 answer and say I am more the sales and marketing
7 guy. I really don't know what the standard
8 deviation is on that. I would assume that it is a
9 few hundred hours or so, that is my guess.

10 DR. SOINSKI: Does anybody have a
11 comment on this topic before we go on (inaudible)?

12 MR. ADDISON: I'll summarize from here
13 (inaudible).

14 MR. OVSHINSKY: Can I add -- increase
15 diesel regs (inaudible)?

16 MR. KOYAMA: You know, all those
17 regulations are important drivers to see the
18 evolution of these technologies improve. One of
19 the problems we have is that our curve for meeting
20 diesel transit bus operations and costs is that we
21 are such -- it is such a steep curve at this point
22 that any of those advantages, you know, takes us
23 up incrementally, but by 2010, we may not get to
24 the point where we are still competitive with
25 diesel engines.

1 I mentioned that we had these
2 performance targets by 2010, we hope to reduce the
3 costs of these busses down to about four times the
4 cost of a diesel bus, which means it will be still
5 over a million dollars, and we still aren't sure
6 how we are going to reduce the fuel cost of
7 hydrogens. It appears to be coming at a plateau
8 of about \$8 per kilogram.

9 Unless diesel prices are significantly
10 increased and unless people show that you can't
11 meet the new emission standards with diesel
12 engines, you know, we are going to have a very
13 difficult time going much beyond demonstrations in
14 2010 in my opinion.

15 MR. HARRIS: I would basically agree
16 with that with the exception of, again, what is
17 going on with hybrids today in vehicles and plug
18 in hybrids and how that can spill over into the
19 bus application. Again, I am repeating myself,
20 but using battery dominant in a smaller fuel cell,
21 potentially there is a chance by 2010 to have a
22 bus that is not an order of magnitude out, but
23 within two or three times out what may be a C and
24 G bus might cost.

25 I think that 2010 will be more -- I am

1 excited about 2010 in light of what is going to
2 happen with the forklift and the back up power
3 area. I think that will be the tell tale sign as
4 far as progress in the fuel cell industry.

5 MR. SKAGGS: Hi, this question is for
6 Ken. Ken, this is a two parter. First, I was
7 interested in the cost to operate the O and M on
8 these busses. Can you tell me what the source of
9 the hydrogen was and whether that had an effect or
10 how it may have effected the cost per mile? The
11 second part is the maintenance cost. Were you
12 able to separate out the hydrogen related
13 maintenance as opposed to flat tires and etc.?

14 MR. KOYAMA: The first question about
15 the hydrogen source, that is from a commercial
16 vendor. Air Products provided the hydrogen, they
17 also built a station at VTA. They put in a
18 substantial amount of money to put into that
19 station, but they are not giving us any discounts
20 on the fuel.

21 The hydrogen does come from -- there are
22 several hydrogen production facilities in
23 California on which they have built
24 (indiscernible) and sent it over to VTA.

25 The second question with regard to how

1 if the statistics showed the differences between
2 the maintenance costs of flat tires versus that of
3 fuel cell related activities. I have to refer you
4 to report that ENRAIL produced. They may have
5 differentiated those things, they certainly got
6 that information and I don't recall seeing a
7 summary table of that, but that report should
8 provide you with that data.

9 DR. SOINSKI: Anything else?

10 (No response.)

11 DR. SOINSKI: With that, I thank
12 Kenneth. (Inaudible).

13 MR. REMICK: Hi, I am Bob Remick, and I
14 bet you no more than five or six of you know who I
15 am. I am currently the Executive Director of the
16 Colorado Fuel Cell Center, and it took me three
17 months to learn to say Colorado and not
18 California.

19 I have started working in stationary
20 fuel cells in 1978, working at the old institute
21 of gas technology. I have worked in phosphoric
22 acid fuel cells and molten carbonate fuel cells,
23 and solid oxide fuel cells. I have 43
24 publications, which is not a lot and ten patents
25 in the energy field, which is not a lot either.

1 I've been asked to come here by Bob and share the
2 stationary fuel cell section.

3 Having started out working
4 professionally in 1978 after teaching school for
5 ten years, at the Institute of Gas Technology, I
6 would say that the gas industry would like to
7 claim that in 1958, we started this stationary
8 fuel cell program with research to develop what
9 was then going to be the all gas house.

10 It was the gas industry's answer to the
11 electric industry's all electric house. So, where
12 electricity, they wanted you to do all your
13 heating with electricity, the gas industry decided
14 we will build a fuel cell, and you don't need an
15 electric line, you can just bring the gas in and
16 make your own electricity.

17 The American Gas Association funded a
18 program known as TARGET from the middle 60's to
19 the middle 70's, it was ten years long, and it was
20 one of the few instances where the AGA actually
21 funded a lot of research to look at the fuel cell,
22 the stationary fuel cell on the end of the gas
23 line.

24 There were two aspects of that. One was
25 the residential fuel cell, which of course is

1 continued to be the holy grail for the gas
2 industry. The other was a larger commercial scale
3 fuel cell for apartment buildings and small
4 businesses.

5 That target program, the prime
6 contractor on that program was United Technologies
7 Corporation, and the Target Program identified
8 three fuel cell technologies.

9 The first and closest to
10 commercialization they felt was phosphoric acid
11 fuel cell. So, that became their first generation
12 fuel cell.

13 The second generation fuel cell was the
14 molten carbonate and was a little farther down the
15 line. The third generation of fuel cell would be
16 the solid oxide fuel cell which they felt would
17 take the longest to develop as a commercial
18 product.

19 The gas industry continued to fund a lot
20 of research and a lot of demonstrations through
21 the 80's and into the 90's, and a lot of the
22 research being done by the Department of the
23 Energy, by that time the AGA was out of business,
24 and it was all Department of Energy, a lot of the
25 cost sharing was done by gas industry. San Diego

1 Gas and Electric, for example, has done some cost
2 sharing and demonstrating.

3 Technologies which we are still many
4 years away from commercialization. However, when
5 the gas industry was unbundled and separated into
6 producers, the pipeline transporters, and the
7 local distribution companies for distributing, and
8 that the local distribution companies were still
9 under the PUC control, it became very difficult
10 for the gas industry to take money and put it into
11 long term research.

12 It was very difficult for the utilities
13 to do that unless they went to the PUC's and got
14 permission to add a little bit of money onto
15 everybody's gas bill to do research. Most of that
16 ended up being focused on distribution
17 technologies, how do I distribute gas more
18 efficiently, lower cost, and more safely.

19 It was still possible for a lot of the
20 investor companies, investment sides of the gas
21 companies to put money into fuel cell research and
22 demonstration, but they became as most investment
23 companies are today, a very short termed focus.
24 They like to see return on their investment in six
25 months or twelve months. So, money for doing

1 research into long term technologies which may
2 take five to seven years before commercial
3 products were available, kind of stopped as far as
4 the gas industry was concerned after it was
5 unbundled. It was about the year 2000.

6 That is where we stand now with the
7 stationary fuel cell technology. Virtually all of
8 the research and development is coming from the
9 department of energy. All the demonstration money
10 is coming from investors primarily in the fuel
11 cell companies themselves.

12 I would like to now go back and start.
13 You will notice that our program is organized into
14 Generation 1, Generation 2, Generation 3,
15 phosphoric acid, molten carbonate, and solid oxide
16 fuel cells. We've invited Mike Binder, who is one
17 of the foremost authorities on phosphoric acid
18 fuel cell demonstrations to come.

19 This goes on for another ten minutes.
20 Essentially, I think many of you may know Mike.
21 Mike ran the (Indiscernible) Demonstration Program
22 in phosphoric acid. He has a long list of other
23 accomplishments that he has done. He has also
24 been a recent Chairman of the Fuel Cell Seminar.

25 He now operated Mike Binder and

1 Associates a consulting firm. He is retired from
2 the Army, and we are honored to have him today to
3 talk to us about his knowledge of phosphoric acid
4 fuel cells.

5 Thank you, Mike.

6 MR. BINDER: Thank you, Bob. Everybody
7 knows there is an oil shortage in this country and
8 kind of wondering why, well, people just don't
9 check it. You know, if it is an automotive odor,
10 you are supposed to check the oil every once in
11 awhile and see how much you've got left. It is
12 really hard to do as a country because the oil is
13 in places like Texas and Oklahoma and way up in
14 Alaska, and all of the dipsticks are in Washington
15 D.C.

16 I started the U.S. Army Construction
17 Stationary Research Lab Fuel Cell Program back in
18 about 1991. I worked on it until a year ago today
19 where I took an early retirement from the
20 government and went on to my own consulting
21 company.

22 I have dealt with stationary
23 applications in phosphoric acid, proton exchange
24 membrane, molten carbonate, and solid oxide
25 through the various programs that I've run, I've

1 been responsible for the installation of well over
2 400 fuel cells world wide.

3 The program started it off with the
4 phosphoric acid program sponsored through lobby
5 efforts by the Gas Association as Bob said back in
6 1993.

7 Let me just go a little bit of a
8 background about how these things works. I think
9 most of you know about fuel cells. Phosphoric
10 acid fuel cell basically it is like a battery of a
11 anode, cathode and some kind of an electrode in
12 between, in this case phosphoric acid.

13 Hydrogen is delivered to the anode,
14 through a catalytic reaction the hydrogen splits
15 into protons and electrons, the protons migrate
16 across the electrolyte into the cathode, where the
17 combine with the electrons that have gone out
18 through an external circuit, and with the oxygen
19 taken from air to produce water, heat, and DC
20 electricity.

21 Typically, there are some hydrogen fuel
22 cells that we just take DC power out of for
23 certain applications, but in general we don't get
24 the hydrogen as hydrogen itself. In stationary
25 application, it comes from some other fuel,

1 particularly natural gas is the most common, ADG,
2 aerobic digester gas is also common, propane, and
3 more and more moving towards other fuels as well
4 that we can reform to get the hydrogen.

5 That goes through a fuel processor where
6 we end up with a fuel rich stream, and then the DC
7 power out goes through some kind of a power
8 conditioner generally to give us AC or regulated
9 DC power out. The heat we have can be rejected or
10 it can be recovered in a co-generation scheme and
11 be used for useful heat as well.

12 In the U.S. and essentially world wide,
13 the major PFC companies are two, United
14 Technologies Corporation, which I think everybody
15 knows under the various guises as (Indiscernible)
16 Corporation International Fuel Cells and now UTC
17 Fuel Cells, and Hydrogen LLC, which is both a
18 fairly new company and a really old company. The
19 technology started back in the I don't remember
20 when, in the 80's I guess. It sat dormant for
21 quite awhile and has just been rejuvenated.

22 Now the most popular one right now is
23 the United Technologies, and the main thing that I
24 want to say here is when we talk about fuel cells,
25 quite often we are talking about some futuristic

1 thing, and you hear words like 2010, 2015, 2020,
2 2050. What I want to tell you is phosphoric acid
3 has been commercial since 1992 and has been doing
4 real work serving real projects out in the real
5 world.

6 There is no question about the
7 technology, it is robust. You will get out of
8 this kind of a fuel cell, 40,000 or more hours.
9 Some stacks are still original stacks, 60,000 some
10 hours, and as I'll show you later, in 2007, UTC
11 will be having an 80,000 hour warranty stacks that
12 they are coming out with. So, this technology is
13 ready to go. The only problem again is cost.

14 This is what they call their Pure Cell
15 200. It used to be called the PC 25, went through
16 models A, B, and C during the time that I was
17 working. I only dealt with one model A, but
18 several model B and model C's.

19 Rob Taylor of (Indiscernible) was very
20 involved in our phosphoric acid program assisting
21 in site evaluations and the design reviews and
22 things like that back in the early 90's.

23 This is what the Pure Cell 200 looks
24 like if you take away the panels. Again, you can
25 see going from left to right the fuel processor.

1 The power section, which is the stack and the
2 power conditioner on the right hand side is just a
3 little bit of physical feel for the three
4 components I drew as a cartoon before into the
5 real thing.

6 This was commercial licensed in 1992, it
7 is a 200 KW AC power out, computer grade power.
8 It will operate in the grid connect, parallel to
9 the grid. It will operate without a grid and
10 totally grid independent load following, or it
11 will operate in both where it will be grid
12 connected, but if you lose the grid, it will
13 switch over to a second set of output terminals to
14 serve a dedicated load up to 200 KWs.

15 It take 925 KBTU's per hour of feed. It
16 has 925 KBTU per hour of feed output available.
17 You can get all of that at 140 degrees fahrenheit
18 or you can get half of it at 140 degrees
19 fahrenheit and half of it at 250 degree fahrenheit
20 of our options you can get there.

21 It is sold as being available for either
22 natural gas or aerobic digester gas. Yan
23 VanDokim, the CEO of UTC Power has told me if he
24 can get a order for of ten or more, he will start
25 manufacturing either hydrogen fueled or propane

1 fueled models as well.

2 Electrical efficiency runs about 40
3 percent on a lower heating value. Overall
4 efficiency if you take the electrical plus the
5 thermal somewhere around 85 percent. I think in
6 one of ours we ran above 90 percent actually.

7 Availability fleet wide is well over 96
8 percent, and that represents some early learning
9 curves where people like myself intentionally find
10 ways to break those fuel cells and make UTC fix
11 them.

12 Ultra low air emissions, they have been
13 exempt for air emission permitting in the South
14 Coast Air Quality Management District. Their
15 Amendment 209, which has been in effect for years,
16 and meets and exceeds all the Carbo 7 air emission
17 standards.

18 Stack life warranty right now of 40,000
19 hours, as I said, they now have some that operated
20 around 61,000 hours, and they are still operating
21 on the original stack. I think one of ours from
22 our fleet with the Army was the first one to ever
23 hit 40,000 hours, but you can pretty well be sure
24 you are going to get one.

25 The cost is expensive. If you just by

1 one and you don't have any coupons or anything, it
2 is \$850,000, \$4,200 KW. If you buy it in lots of
3 about three, I think that drops down to about
4 \$775,000. They are willing to negotiate if you
5 want to buy in lots of hundreds, which hasn't
6 happened to date.

7 They have installed 275 units to date in
8 nineteen countries and five continents and
9 generated over 1.1 billion KWhs to date. They
10 have over 7 million hours of fleet operation total
11 at this point.

12 The Department of Defense Phosphoric
13 Acid Program came about as a result of some
14 congressional ads in fiscal year '93 and '94 that
15 added \$18 million and \$18.5 million to the
16 military procurement budgets to specify natural
17 gas fuel cells in production in the United States
18 to be installed on military installations.

19 The Defense Utility Energy Coordinating
20 Council held a meeting in Washington D.C. with
21 representatives from all other services including
22 my organization to find out how this should be
23 best managed.

24 The first question they asked was does
25 anybody here have a clue what a fuel cell is, and

1 I was the only person who had heard of them
2 before. So, they elected me to run the program
3 for the Department of Defense, which I have been
4 very glad of ever since. It has been a real fun
5 ride up till I got a new manager, which caused me
6 to leave, and now it is being a fun ride again.

7 We negotiated a turn key package with
8 United Technologies Corporation. We weren't going
9 to do that to begin with. The first thing we did
10 is we put out a RFP. We invited all of the people
11 who had commercial and natural gas fueled fuel
12 cells in the United States to enter a competitive
13 bid.

14 Then we took all those applications and
15 did a very careful review which didn't a lot of
16 time because we only got one of them, and so we
17 consequently ordered a contract with United
18 Technologies Corporation. We did that as a turn
19 key package.

20 We ended up getting one Model A, and
21 that is what we kind of call our illegitimate
22 child. We didn't actually buy that, we paid for
23 it. We bought that from Southern California Gas
24 who had ten of them. They had a spare one in
25 Vandenberg wanted one, and so that is -- we don't

1 really count that one.

2 We did buy eleven Model B's in the
3 fiscal year '93 appropriation and then in fiscal
4 year '94, we bought three more Model B's and
5 fifteen of the Model C's, which is what is now
6 marked into the Pure Cell 200 fuel cell available
7 today.

8 That included all engineering design,
9 the installation. Training for our site
10 personnel, diagnostic remote monitoring computer,
11 and then we hooked them on sixty months of
12 maintenance, scheduled and unscheduled.

13 About that time, they said, okay, where
14 in the South Windsor, Connecticut area would you
15 like to install these thirty fuel cells. Well, I
16 showed them, and they weren't real happy. As you
17 can imagine, we tried to break them so they had to
18 fix them for five years.

19 We went through some huge learning
20 curves, but it has really accelerated development
21 of the UTC phosphoric acid fuel cell to the point
22 that it is today.

23 You can see we had several California
24 installations here, the Naval Hospital down in
25 Camp Pendleton, the Naval Hospital out in Twenty-

1 Nine Palms, a Marine Corp. base, the Port Wanemi,
2 the swimming pool up at Port Wanemi, Edwards Air
3 Force Base, Vandenberg AFB, all the California
4 applications for these.

5 We have also done numerous other fuel
6 cell installations in California with our PEM
7 Program and through our climate change rebate
8 program. Unless I am mistaken, it was just the
9 phosphoric acid ones today.

10 You see we've put them up in Anchorage,
11 Alaska, places where it is quite cold. Out in the
12 Mojave Desert, very hot and arid, down in the
13 Southwest where it is very hot and humid, all over
14 the country. You see there is a couple in
15 Arkansas as well, that will tell you who was
16 President at the time.

17 All of our sites were grid connected, so
18 we distinguished the applications by what we use
19 the thermal energy we recover for. On eleven of
20 the sites, we used them as central heat plants to
21 preheat make up water or reheat condensate.

22 We had seven hospital utility plants,
23 again, some make up water, also hot water for the
24 hospitals themselves. We had three sites that
25 include pools or gymnasiums. We had an outdoor

1 pool, an indoor pool, and a gymnasium where we
2 actually coupled the heat to absorption shelters
3 and provided air conditioning.

4 In addition, we had barracks, dining
5 facilities, laundry, National Guard Armory, launch
6 control building, an office, and a evaporator
7 industrial process.

8 Why would anybody care about these kinds
9 of military applications? Because if you take
10 away the guns and bombs and tanks and things, well
11 as a good friend of mind from the Air Force said,
12 if you take away the weapons, the Air Force is
13 just an expensive flying club.

14 That is kind of the way the Army bases
15 are essentially, they are just a city. We've got
16 restaurants, we've got hotels, cafeterias, laundry
17 facilities, office buildings, industrial
18 buildings, essentially everything you find in any
19 kind of a city. So, we felt that the ability or
20 the results we would get from these military bases
21 would be equally applicable to the civilian world
22 as well plus getting on a base where we owned all
23 of our own electric clients we didn't have to deal
24 with any kind of interface requirements and other
25 things with the utilities. Locally, this saved us

1 a lot of time.

2 I am just going to run through these
3 real quickly and show you the different sites that
4 we have. Each one I'll go from top left right and
5 then bottom left right. The 90th 34 Air Lift Wing
6 up in Minneapolis. This is picture at a
7 dedication ceremony about mid April, which is what
8 Minneapolis looks like at that time. When that
9 fuel cell was installed, the high temperature for
10 the entire two week period that the installation
11 was going on was -10 degrees. I didn't go up and
12 watch that one.

13 Herland Air Force Base, Albuquerque, New
14 Mexico, that is another mile high city. We found
15 the effects of altitude there, the fuel cells had
16 to be derated to 180 KWs that high.

17 Nellis Air Force Base out in the desert
18 there in Las Vegas, the Vandenberg Air Force Base
19 up in Lompoc, California. That one didn't really
20 operate very long. They started operating, and
21 that is where they shoot off missiles. Vandenberg
22 is kind of an unique area where they can shoot off
23 both south and west without hitting any land.

24 One of the problems that they have there
25 is that occasionally the missiles don't head south

1 or west, they head for Santa Barbara or someplace
2 like that, and that always irritates the
3 constituents and Congressmen don't like that, so
4 they have to have the facility to blow these
5 things up if they decide to get off track. They
6 do that quite often actually have to blow these
7 ups. These are test missiles.

8 They use the utility grid to allow them
9 to have the power to blow those things up. Of
10 course, Congressmen don't want to have to explain
11 to Santa Barbara that the grid was down so they
12 had to blow up their town, so you have to run back
13 up power, and they use diesel generators.

14 The Mojave Air Quality Management
15 District has very strict limits on the amount of
16 diesel generation you can put out in a year. So,
17 a commander there basically came down to don't
18 fire the missiles because you have run out of the
19 amount of the hours you can put on your diesel
20 generator or fired up the missiles and piss off
21 the Air Quality Management District, which is what
22 we chose to do.

23 We got half a million dollar fine, and
24 through these negotiations they worked out with
25 the Air Quality Management District and instead of

1 paying the half million dollars, they would
2 investigate fuel cell technology as a means to
3 replace the diesel engines.

4 So, they put this fuel cell in, and I
5 was getting some information back that the thing
6 was going down quite often. I asked them to send
7 me information. Well, they sent me data that for
8 some strange reason it was going down about every
9 third Saturday between five and six in the
10 afternoon. I thought, gee, I wonder how UTC
11 programmed that in.

12 As it turned out, when you are ready to
13 fire a missile, they turn all these radar
14 monitoring systems on, and that was interfering
15 with the electric system of the fuel cell, and the
16 fuel cell would go down. Before long, Mission
17 Control up there figured out that people could
18 monitor when they were going to fire a missile by
19 watching the fuel cell. So, they ordered the
20 thing to be shut off.

21 Despite some work to redo the electrical
22 systems so that wasn't a problem, Mission Control
23 never did really accept that, and they kind of let
24 it sit and eventually it got moved off to another
25 application.

1 Naval Hospital 29 Palms, California.
2 This was about 7:00 in the morning in June. It
3 was a dedication ceremony. You don't want to be
4 out there past about 7:00 in the morning. The
5 Naval Hospital up at Camp Pendleton there in
6 Oceanside. Naval Education Training Center,
7 Newport, Rhode Island. U.S. Naval Academy at
8 Annapolis, Maryland. The Army Solider Systems
9 Command, (Indiscernible), Massachusetts. Fort
10 Ustiss down in Newport News, Virginia. Picatinny
11 Arsenal in Dover, New Jersey. The Military
12 Academy at West Point, here is the Air Lift Wing
13 at Pittsburgh, Pennsylvania out at the airport.

14 Naval Air Station, Fallon, Nevada. You
15 never know what is going to happen when you get a
16 fuel cell. Before they put the fuel cell in, the
17 top guns were all down here at Miramar. As soon
18 as they got a fuel cell in, they moved top gun to
19 Fallon, Nevada. You never know what will happen
20 with a fuel cell.

21 Fort Richardson, Anchorage, Alaska,
22 there is actually two there. We put one in and
23 the State of Alaska put one in. It is one of the
24 bigger tests we did of fuel cells. We put on semi
25 (indiscernible) and tipped the semi over.

1 Fortunately, it was the State of Alaska
2 (indiscernible). We found out how well engineered
3 these were. It took about \$35,000 worth of
4 cosmetic damage and the thing was operating again.

5 Here we learned about ice fog, and you
6 can see the stacks on these are much larger than
7 stacks on most of the other ones to avoid some
8 complications there.

9 Naval Air Hospital down in Jacksonville,
10 Florida. Edwards Air Force Base again out here in
11 the desert. Barksdale Air Force Base,
12 (Indiscernible), Louisiana, just outside
13 Shreveport. Fort Huachuca down in Sierra Vista,
14 4,200 foot we were able to fine tune these fuel
15 cells to keep the 200 KWs despite the altitude.

16 National Defense Center for
17 Environmental Excellence in Johnstown,
18 Pennsylvania. The CBC Port Wanemi. Up here Port
19 Wanemi was our outdoor pool application. Laughlin
20 Air Force Base, Del Rio, Texas over on the Mexican
21 border.

22 Naval Oceanographic Space Center in
23 Mississippi. They liked theirs so much, they
24 painted it. You can see on the front of it the
25 kind of the fuel processor stack and inverter

1 design I showed earlier. They painted that after
2 some clowns. There is a little space shuttle up
3 there. There is a sea gull in there, pretty good.

4 Westover Air Reserve Base in Chicape,
5 Massachusetts. A prison down in Fort Bliss in El
6 Paso. Subbase in New London, Connecticut. Little
7 Rock Air Force Base and Pine Bluff Arsenal, both
8 in Arkansas.

9 The Watervliet Arsenal up in Albany, New
10 York and Davis Martin Air Force Base in Tucson.
11 This is the one that was coupled with the absorber
12 chillers.

13 You can see we put out thirty fuel cells
14 there as our program, all of them on five year
15 demonstration programs. We funded several other
16 phosphoric acid programs through our Climate
17 Change Fuel Cell Program. This is one that my
18 friend Sam Logan, owner of Logan Energy up here in
19 Fresno, this was a 600 KW program, three of the
20 Pure Cell 200's coupled with a hundred ton
21 absorption air conditioning unit. So, a little
22 bit larger system, again, using the heat to our
23 air conditioning. So, I just thought I would
24 throw that one in, it is just kind of a neat
25 picture.

1 Future developments. In 2007, they will
2 be coming out with an 80,000 hour warranty stack
3 life. In 2009, they will add another product,
4 which is the Pure Cell 400. It will be a 400 KW
5 fuel cell employing 2 of the 200 KW stacks.

6 Both the new stacks that are coming out
7 in 2007 and the ones which will be the same ones
8 used in the Pure Cell 400, will also be compatible
9 with the current Pure Cell 200 or PC 25 C, so that
10 they won't face the absoluteness that they did in
11 going from the Model D to the Model C where they
12 stopped making stacks for the Model D.

13 They also anticipate a price increase
14 from the current 4,200 a KW down to somewhere
15 between 2,000 and 2,500 a KW according to Yan
16 VanDokim by the 2009 entry. That will be going in
17 over this time frame. He is not real clear about
18 what that will look like, but convinced that he
19 can do.

20 The other companies, Hydrogen LLC, these
21 are air cooled phosphoric acid company. The
22 technology originated with Westinghouse back in
23 the late 80's, early 90's. Westinghouse dropped
24 the technology in the early 90's and concentrated
25 on solid oxide.

1 The reason they did that really had
2 nothing to do with the technology itself. It had
3 to do with the fact that the Department of Energy
4 had spent I don't know, several hundred million
5 dollars supporting phosphoric acid fuel cells.

6 When United Technology did their
7 lobbying efforts in the early 90's to get the
8 money into the 93/94 programs for us to buy the
9 fuel cells, one of the complaints came back as
10 this is going to have to be a commercial entity.
11 You are going to have some kind of commercial
12 warranty.

13 So, UTC claimed this is now a commercial
14 product. When they did that, the DOE says we
15 don't support commercial products, we support
16 product development, so they cut off all funding
17 to the phosphoric acid. Westinghouse didn't have
18 a commercial at the time, and they still needed
19 the money.

20 Anyway, that sat around for awhile, and
21 it has just been recently picked up again by a
22 group, including Leo Blume, who I think a lot of
23 you know from the Scandinavian countries. He is
24 very well known. 55 minutes, okay.

25 The technology is 400 KW air cooled. As

1 I said, it was developed by Westinghouse with the
2 Department of Energy some time ago. It was
3 designed for industrial utility and multi-mega
4 watt premium power applications. All the goals
5 that met all of the R & D program milestones.
6 They had millions of hours of assessment testing,
7 but just didn't get far enough to actually get a
8 product at the time.

9 What their standard product is, is a two
10 MW power island. They use five 400 net output
11 modules to come up with two MWs, and they are
12 looking to put out power plants in the six to
13 thirty MW range using three to fifteen of their
14 power standard 400 KW modules.

15 They actually will sell two MW islands
16 by themselves as well, but the real target range
17 is six to thirty MWs.

18 Kind of a picture of the thing and just
19 some of the features, 43 percent of the lower
20 value of available hydrogen for the efficiency.
21 Co-generation, 70 PSI steam at 360 degrees
22 fahrenheit.

23 This is a hydrogen fueled fuel cell so
24 it will produce up to 160 gallons an hour in a two
25 MW system, which has been gathering considerable

1 interest in the Middle East where water is a
2 bigger commodity. In fact, they say the next war
3 in the Middle East will fought over water not over
4 oil because you can produce pure water with this
5 and reduce your desalination needs.

6 It is air cooled. The one thing that it
7 has -- the thing that depletes the phosphoric acid
8 stack and limits its life is the depletion of the
9 phosphoric acid. UTC has worked very hard at
10 getting reservoirs to haul additional acid.

11 Hydrogen has developed a patented on the
12 fly during operation additional phosphoric acid
13 addition. Here is kind of a sketch of what the
14 two MW power island would look like, single
15 balance of plant. Again, from a manufacturing to
16 the stacks, then taking four stacks of 100 KWs
17 each net output, they come up with a 400 KW
18 module, put those into a two MW power island, and
19 then combine those two MW power islands into
20 larger power plants.

21 (Indiscernible) reduction is the issue
22 which depends on the simplicity of the stack,
23 balance of plant, the fuel processor, and the size
24 of the system. Hydrogen's philosophy is first
25 they have what they feel is a robust technology.

1 Secondly, the unbundled the fuel processing, and
2 the hydrogen infrastructure or mature hydrogen
3 plant technology, and they are looking at large
4 systems.

5 Basically, this is a hydrogen fueled
6 fuel cell, AC out. They are looking at a couple
7 of target markets, one is the waste hydrogen
8 stream for like chloralkalide plants, one of the
9 things like that produce a large stream of
10 hydrogen. I know they have had some discussion of
11 their products here, but I am locating one on
12 their Southern California hydrogen pipeline.

13 For large system, once you hit about 10
14 MWs, they can go to someone like Air Products and
15 say, bring us a reformer, we will run on reformat
16 because the reforming technology is quite mature
17 and efficient at about that 10 MW and above size.

18 What next? It is mature technology,
19 most of the funding now is done in-house R & D to
20 come up with technological advancements. Where is
21 the real cost reduction needed? It has got to
22 come through economies of scale.

23 The target price for stationary is less
24 than \$1,500 a KW, so incentive programs are
25 outright purchased programs are things that would

1 most benefit phosphoric acid technology.

2 California in particular because of the
3 trap with population growth and its reliance on
4 high priced natural gas for electricity
5 generation, and its non-attainment could be a very
6 ideal market for that.

7 One quick idea that we've been working
8 on, or the Army along with Sam Logan and the Fuel
9 Cell Test Evaluation Center in Johnstown, which
10 I established as part of my work with the Army, is
11 what we call a hypo-gen, which basically takes a
12 200 KW UTC fuel cell and allows it to try to
13 generate electricity, heat, and pull some hydrogen
14 off after the stack in a storage tank or something
15 like that.

16 I've been to Iceland a few times, and I
17 see their hydrogen fueling plant, well as you saw
18 on the slide earlier, there are three busses
19 there, so the thing sits unused most of the time
20 until one of the three busses come by. With this
21 concept, you can always get as much electricity,
22 up to 200 KWs as you want. When you need extra
23 hydrogen, you just back down the electricity a
24 bit, pull some of the hydrogen off, and then when
25 it is not needed, you go back up and generate

1 hydrogen.

2 So, this is a concept, a skid has been
3 developed out at the Fuel Cell Test and Evaluation
4 Center. We will be going out on a demonstration
5 at Fort Stewart some time next year.

6 Again, this just kind of follows that.
7 This is my company. That is our logo and our
8 mission, bridging the gap from dream to reality,
9 and we believe that the Hydrogen Highway is the
10 way to get there from what is on the left, which
11 is wait and grow's original concept of the first
12 fuel cell anybody ever did, to the applications we
13 are looking at on the right that we believe that
14 fuel cells will fit.

15 Thank you.

16 MR. REMICK: According to the automatic
17 clock, you have a minute and a half of
18 questioning, so are there any questions?

19 MR. DEJONGUE: It is not always clear
20 whether I am talking about this fuel cell
21 (inaudible)?

22 MR. BINDER: My understanding right now
23 is the 4,200 KW is the break even point on
24 manufacturing costs without including any of the
25 engineering costs. They are not making any money,

1 they are not losing, as opposed to fuel cell
2 energy low carbonate where they are losing money
3 on every sale, they are subsidizing it. These are
4 unsubsidized at this point.

5 However, Yan VanDokim told me what you
6 have to realize with UTC's fuel cells is they went
7 through a period of two management groups, the
8 first one being just awful that were really out to
9 destroy phosphoric acid fuel cells. In fact,
10 ended production of phosphoric acid as many of you
11 have heard, decided to make very large PEM fuel
12 cells, which they were never able to get off the
13 ground to speak of.

14 When Yan VanDokim came in as CEO,
15 current CEO, he got rid of the large scale PEM,
16 kept the automotive and the back up power side and
17 went back to phosphoric acid. He just told me
18 that there is a lot of technology that has been
19 sitting on the shelf that was developed over these
20 years with the very negative management that was
21 never implemented. He says that they don't even
22 need new technology. Cut the price and improve
23 the performance has already been developed, it
24 just needs to be implemented.

25 MR. REMICK: Thank you. I've already

1 introduced myself, so I don't think I want to
2 spend time doing that again. I am Bob Remick, I
3 am the Director of the Colorado Fuel Cell Center,
4 so I got a commercial message first. I have been
5 asked Art to say a few things about the Colorado
6 Fuel Cell Center.

7 We are located in the General Research
8 Lab on the Colorado School of Mines Campus. The
9 Fuel Cell Center was started with a \$2 million
10 contract from the Governor's Office of Energy
11 Management and Conservation.

12 I've been asked to read a message, and
13 the message is from the Governor's Office is that
14 no tax dollars were harmed in the creation of the
15 Colorado Fuel Cell Center. The money comes from
16 the Department of Energy by way of a stipper mine
17 settlement, so it is actually a penalty being paid
18 by people that are using federal lands to generate
19 oil and gas.

20 It is made available every year for the
21 State Energy Programs to use. They wrote a
22 proposal, got the money, and we set the Fuel Cell
23 Center up with that. So, no tax dollars, either
24 U.S. tax dollars or State of Colorado tax dollars
25 were used to set up the center.

1 The other issue is that the program, the
2 Governor decided he wanted for every two dollars
3 he put up, he wanted one dollar put up by the
4 stakeholders in Colorado. So, there is \$1 million
5 being put up by the Colorado School of Mines, by
6 the Gas Technology Institute, and by Diverse Power
7 Systems, which is one of the solid oxide
8 developers in Colorado.

9 Colorado is blessed by having four fuel
10 cell developers. It is cursed by being -- I
11 shouldn't say cursed I supposed, by being a red
12 state, which is very conservative, and doesn't
13 like to use tax dollars for anything. So, whereas
14 Ohio has \$100 million over five years from their
15 Third Frontier Program that they are putting into
16 fuel cell development to help their local
17 developers commercialize their technology,
18 Colorado has the Colorado Fuel Cell Center.

19 Our three fold mission is to provide
20 state leadership in fuel cell technology
21 development, to provide opportunities for public
22 education on the benefits of fuel cells, and to
23 assist the formation of strategic alliances
24 between fuel cell developers and local businesses
25 and universities.

1 We are concentrating on that third part
2 there, to help local fuel cell developers
3 commercialize their products, get them out into
4 the market as soon as possible.

5 I moved to Colorado in October to take
6 over as being Executive Director of the Fuel Cell
7 Center. The first thing I was asked to do was be
8 involved in a course on fuel cells for the
9 engineers at the School of Mines. It was being
10 taught by the faculty there, and they are a very
11 good faculty members there that have considerable
12 amount of research funding for fuel cells.

13 What I noticed when I went through the
14 course syllabus that we mentioned -- half course
15 was developed the PEM fuel cells and half the
16 course was develop the solid oxide fuel cells.
17 Number one, shouldn't the whole course didn't
18 mention phosphoric acid or molten carbonate.

19 Apparently molten carbonate had fallen
20 off the screen, the radar scope. I went down to
21 the bookstore, and there were five different books
22 on fuel cells that had been published in the last
23 four years, and I started paging through them and
24 discovered that only one of them mentioned the
25 technology of molten carbonate. The other four

1 didn't mention it except for a paragraph or two.

2 I noticed earlier we had an investment
3 person mention, Dr. Wu, a list of fuel cell
4 companies. The one that was missing was Fuel Cell
5 Energy was not on her list, yet if you wanted to
6 order a one MW fuel cell today, the only place you
7 can do that is Fuel Cell Energy in Danbury,
8 Connecticut, and the fuel cell they deliver is a
9 molten carbonate fuel cell.

10 Manufactured in Danbury, Connecticut.
11 The price listed on their website is \$4,600 a KW
12 for a 250 KW installation. It is a DFC 300, but
13 it is 250 KWs running on natural gas. I am aware
14 of the fact that the facility in Westerfield, Ohio
15 actually cost \$1.6 million, so that is more like
16 \$5,200 a KW.

17 I've been told from their website that
18 they can get down to \$3,000 a KW if you buy one of
19 those one MW size plants, which is called the DFC
20 1500.

21 Now I will talk a little bit on the
22 basic slides, not quite as fancy as some of the
23 other slides, but we will get through the
24 technology here. The molten carbonate fuel cell
25 operates from 600 to 650 degrees centigrade, that

1 is about 1,200 fahrenheit. That is red hot, you
2 can actually see the fuel cell glow.

3 It uses lithium and potassium
4 carbonates, which you may not be familiar with,
5 but from the old days if you are over the age of
6 50, you may remember you could do into the
7 supermarket and buy washing soda, which is a very
8 caustic solution for removing grease from the
9 walls. This is sodium carbonate. You can also buy
10 sodium hydrogen carbonate, which is also known as
11 bicarbonate of soda. So, this is all in that same
12 family.

13 Mix these two together and heat it up
14 about 485 degrees centigrade, and it melts. That
15 is the electrolytes. Electrodes are nickel-based.
16 It doesn't cost as much as platinum. These
17 separators and hardware are stainless steel, but
18 nickel and stainless steel, why they don't cost as
19 much as platinum is not cheap either.

20 These are low powered density fuel
21 cells, about 100 watts per square foot, about one-
22 third or one-fourth the kind of energy density you
23 need in the fuel cells for transportation. So, no
24 one is going to use these fuel cells for
25 transportation, they are stationary.

1 They are also not compatible with pure
2 hydrogen fuel. Molten carbonate fuel cells must
3 have carbon dioxide both in the fuel and the
4 oxidant. It is needed in the oxidant to form the
5 carbonate ion which is the electrolyte ion to
6 carry across from the cathode to the anode.

7 Oxygen reacts with carbon dioxide to
8 make the carbonate. In a one to two ratio, so you
9 need twice as much carbon dioxide as you do oxygen
10 from the air. You also need a little bit of
11 carbon dioxide in the fuel environment to prevent
12 the carbonate from decomposing. Steam will
13 decompose the carbonates and the hydroxides. The
14 hydroxides have ten times the vapor pressure than
15 carbonates, and so you will slowly distill out
16 your electrolyte if you don't keep a fair vapor
17 pressure of carbon dioxide over the fuel.

18 So, you can't run a molten carbonate
19 fuel cell on pure hydrogen. They require hydro-
20 carbon fuels. The DFC 300 and the DFC 1500
21 require methane in the fuel because fuel cells
22 produce heat.

23 A fuel cell running in its optimum fuel
24 cell system, the whole system running at its
25 optimum point of efficiency produces about one

1 unit of heat for every two units of electricity.
2 The same fuel cell system running at its maximum
3 output produces about one unit of heat for every
4 unit of electricity. You've got to cool the fuel
5 cells, and this pertains to phosphoric acid,
6 molten carbonate, PEM fuel cells, and solid oxide
7 fuel cells, all have to have some mechanism for
8 removing heat.

9 Because molten carbonate is running at
10 650 C, with a nickel anode, it will catalyze the
11 reforming reaction. Methane plus steam produces
12 hydrogen and carbon dioxide, but it also requires
13 heat. So, that reaction is performed inside the
14 fuel cell, not in the fuel process portion, but
15 inside the fuel cell to remove some of the heat
16 and boost efficiency.

17 You will also notice it produces carbon
18 dioxide along with it, so the carbon dioxide you
19 need in the air side of the fuel cell is simply
20 shuttled over from the fuel side. Then the
21 hydrogen is actually reacted on the nickel anode
22 to make more carbon dioxide in the water.

23 The high temperature technology provides
24 higher efficiency fuel cells. These are the DFC's
25 300's. They use 1920 standard cubic feet of

1 natural gas per hour. They produce 250 KWs. That
2 is about 250 KWhs. That turns out to be 47 percent
3 efficient for production of electricity, but you
4 can also recover about 300 BTUs per hour. Now you
5 were recovering what 960,000 BTUs per hour. This
6 will recover 300,000 BTUs per hour but as steam at
7 640 Fahrenheit.

8 Now recently fuel cell energy has
9 announced that they just completed demoting their
10 first combination of a molten carbonate fuel cell
11 and a turbine. The turbine is run by using the
12 heat generated from the fuel cell. I am not sure
13 if this is a steam turbine or not, but the extra
14 16 percent of the heat is used to heat a working
15 fluid, which is then used to drive the turbine to
16 generate more electricity.

17 The electrical efficiency of that fuel
18 cell is 56 percent. It was tested in Danbury, it
19 is now going to be shipped to a hospital in
20 Montana, so this is a free commercial or a
21 commercial prototype.

22 You can't hit 56 percent in this size
23 with anything but this fuel cell. The next thing
24 that comes close is a 500 MW combined cycle
25 natural gas fired power plant you can buy from

1 ABB. That will hit 55 percent fuel to electric
2 conversion.

3 You are doing it here in a fuel cell
4 that is 1/1000th as big as that combined cycle
5 power plant, 56 percent. You can use that heat to
6 offset the amount of natural gas you have, here is
7 a co-generation. You can offset by using that
8 heat. I can save myself 300 standard cubic feet
9 per hour of natural gas, which brings us down to
10 what would that be 1,620 standard cubic feet of
11 natural gas.

12 We've had some bad press lately. The
13 fuel cell in Westerfield, Ohio was shut down.
14 I've seen all sorts of fuel cell fizzle was the
15 name of one of the articles I've seen. Fuel cells
16 all steam and no smoke or something like that.

17 I understand that fuel cell energy was
18 inundated by calls from their investors saying
19 what is happening, is this the end of fuel cells.
20 Reading the articles on the what happened here, it
21 says officials say the fuel cell was the victim of
22 rising natural gas costs and a costly maintenance
23 contract.

24 Natural gas prices quoted as high as \$12
25 per million standard cubic feet, which I think is

1 a mistake, a million standard cubic feet of
2 natural gas is \$10,000. I think that is really
3 \$12 a million BTUs. This was an article in the
4 press.

5 Now the local electric rates were 5.5
6 cents per KWh. Has anybody seen 5.5 cents a KWh
7 in California? All right, somebody back there
8 has, very good. This is from the Columbus CEO
9 Magazine. Let's look at what happened. This is
10 realities of high fuel costs.

11 When this program was developed for
12 Westerfield, Ohio, natural gas was selling for
13 less than \$4.00 a million BTU. That means the
14 cost of the electricity degenerated by that fuel
15 cell. The cost of the natural gas alone would
16 have been 3 cents a KWh. You need to add to that
17 the maintenance contract, you need to add to that
18 the principle and interest on the money you bought
19 to buy the fuel cell.

20 If it is now \$12 a million BTUs, it is
21 9.2 cents a KWh just for the natural gas before
22 you add in the other stuff. You are getting close
23 to 20 cents a KWh in that installation.

24 Called up fuel cell energy and is this
25 it in your program, and the answer is heck no,

1 although they didn't say heck. We have so many
2 orders for this fuel cell that if you order on the
3 day we can't deliver till the end of 2007. What
4 is going on? Because this generates a question,
5 what if the fuel is free, what if the fuel doesn't
6 cost you anything.

7 This is 1 MW molten carbonate power
8 plant in Renton, Washington that is running on
9 methane coming from a waste water treatment plant
10 and anaerobic digestion.

11 This is making money because the fuel
12 essentially is free. This opens up a whole new
13 avenue for fuel cell not just research but fuel
14 cell development. There are currently in
15 California six molten carbonate fuel cells running
16 for fuel cell energy, and I believe they've either
17 got it already or they have just announced they
18 are going to purchase one for California State
19 University in Northridge.

20 These are up and running, the technology
21 you can buy, the price isn't down to \$1,500 a KW,
22 but they are there.

23 Waste is power. I can remember
24 California had less is more a couple of years ago,
25 but waste is power is what we are trying to

1 promote in Colorado. Molten carbonates have been
2 demonstrated on methane from landfill gasses which
3 are essentially free. All you need to do is clean
4 up the solver.

5 The fact that the landfill gas comes out
6 with methane deluded with carbon dioxide doesn't
7 bother the molten carbonate fuel cell a bit, it
8 loves carbon dioxide.

9 It has also been demonstrated on methane
10 from sewage treatment plants and that is where
11 those new all the extra orders for molten
12 carbonate fuel cells are going now, for the
13 methane from sewage treatment plants.

14 There are other alternatives that we are
15 looking at in Colorado, methane from digestion of
16 agriculture and food processing wastes.

17 California is one of the largest dairy
18 producers. You can produce more milk than any
19 other state. Milk implies cows, cows imply cow
20 manure. What do you do with the cow manure? Is
21 it being thrown into a large pond, is it being
22 spread on the fields where the anaerobic digestion
23 turns it into methane and carbon dioxide will
24 simply go up in the atmosphere, methane being 20
25 times more efficient as a greenhouse gas than

1 carbon dioxide.

2 Are you running it through digesters to
3 make methane and taking the methane and using it
4 to run fuel cells?

5 Streams from the production of bio
6 fuels. This is something we have identified very
7 recently. Biodiesel is very big I believe in
8 California and Colorado. The production of
9 biodiesel from things like soy beans. For every
10 100 gallons of biodiesel, you get 20 gallons of
11 byproduct glycerin. The glycerin comes in three
12 different grades.

13 High grade, this glycerin is being sold
14 on the market as a commodity. In fact, the
15 biodiesel people are so effective at selling
16 glycerin that Dupont is shutting their glycerin
17 plant because they are being put out of business
18 by the biodiesel people.

19 The intermediate grade glycerin
20 byproduct has a lot of fatty acids in it. It is
21 going to right now, they are looking at other
22 things they can turn it into. It may be a
23 precursor for other commodity chemicals they might
24 make.

25 The very bottom grade, the very worst

1 material saturated with lots of fatty acids in
2 being landfilled. That has the material
3 consistency and about the same carbon, hydrogen,
4 and oxygen content as alcohol does. We feel
5 confident we can turn that fuel process and turn
6 it into a very good fuel for a fuel cell, molten
7 carbonators and solid oxide.

8 This holds open the possibility of all
9 those biodiesel plants can use their waste streams
10 that they are not paying to dispose over the
11 landfill to generate their own electricity.

12 Suddenly fuel cells were this
13 distributed generation technology that was going
14 to go where the customer was, or we could use to
15 generate its own electricity and co produce his
16 own heat. Now there is a second scenario and that
17 the fuel cell was going to go where the waste
18 stream is.

19 You say, okay, fine, we will build a
20 huge 500 MW plant. There aren't places producing
21 enough waste streams to make 500 MW power plants,
22 but they are producing enough waste streams to
23 make a 1 MW power plant or a 2 MW power plant.
24 So, here is the new paradigm so to speak for
25 things like molten carbonates and phosphoric

1 acids, and in the future solid oxides.

2 I grew up in Pennsylvania, and as a
3 child, I heard this thing referred -- this
4 reference saying that they used many times, and I
5 never understood until very recently what it
6 meant. They said that the butcher used every part
7 of the pig except the squeal.

8 We are quickly coming to the point where
9 we are going to have to look at every waste stream
10 in this country and see can I turn that into
11 energy. Chances are that the fuel cell may be the
12 way you can turn that into electrical energy.

13 I think that is the last slide. Oh, R &
14 D challenges. We have identified viable waste
15 streams, somebody needs to do a study, EERE would
16 be a nice place to start. What kind of waste
17 streams are available, where are they, and can we
18 turn them into fuel cell fuel.

19 We need to develop processing methods
20 for maximizing methane production from agriculture
21 and food processing waste. We need to improve
22 performance and endurance of the fuel cells.
23 Molten carbonate has not yet hit \$80,000 for
24 stack, and we need to reduce manufacturing costs.

25 Thank you. I think we are taking a

1 break now, but I will entertain questions.

2 MR. RASTLER: What is going on in Japan
3 and Europe? I know Europe particularly
4 (inaudible)?

5 MR. REMICK: As far as I know,
6 (inaudible).

7 MR. AMARNATH: Are there any other
8 players in the (inaudible)?

9 MR. REMICK: Not that I know of. Are
10 there any what?

11 MR. AMARNATH: (Inaudible), why are the
12 other companies that are there --

13 MR. REMICK: One of the companies, I
14 actually participated in helping (inaudible).

15 MR. BINDER: There is Gen Cell out of
16 Connecticut (inaudible) --

17 MR. REMICK: I'm not sure what their
18 status is, do you know?

19 UNIDENTIFIED SPEAKER: They have a
20 (inaudible) with the University of Connecticut
21 (inaudible) in Italy. Those are both (inaudible)
22 according to (inaudible), they have come up with
23 some very unique means of doing assembly line
24 production including doing or putting the green
25 cells in and (inaudible) melt down (inaudible).

1 Very innovative ideas (inaudible).

2 MR. REMICK: Yeah. That is what it
3 takes, mass production. Yes, in the back.

4 UNIDENTIFIED SPEAKER: (Inaudible).

5 MR. REMICK: Was there a question? Fuel
6 cell energy, I believe, at that time was called
7 Energy Research Corporation, and Energy Research
8 Corporation had two (inaudible).

9 We are scheduled for a break now, shall
10 we be back in like 20 minutes.

11 (Whereupon, at 3:04 p.m., the workshop
12 was adjourned, to reconvene at 3:24 p.m.
13 this same day.)

14 MR. REMICK: I'd flip the lights up and
15 down, but I don't know where the light switch is.
16 Our next speaker is Gary Simon. He is President
17 and CEO of Acumentrics Corporation. They
18 manufacture rugged uninterruptible power supplies
19 for all branches of the military and innovative
20 new fuel cells that run on conventional and
21 alternative fuels.

22 He is also President of Signa Energy
23 Group, a clean technology investment and advisory
24 firm. He serves on the Board of Capstone Turbine,
25 Smart Power, and Rentricity, as well as the

1 Sacramento Area Regional Technology Alliance, and
2 the McClellan Technology Incubator.

3 He has a broad-ranging 33 year career in
4 both Fortune 500 companies and in small start-up
5 businesses in consulting to major energy companies
6 world wide and in government service.

7 Until retiring in October 2002, Gary was
8 the Senior Vice President of Corporate Strategy
9 and Business Development at Northeast Utilities
10 where he had responsibility for corporate R & D as
11 well as for business planning and strategic M & A
12 transactions.

13 Previously, Gary was Senior Director and
14 head of Global Power Practice for Cambridge Energy
15 Associates where he provided advice on future
16 directions of the industry and sources of
17 strategic advantage. Gary was Vice President of
18 Sales and Marketing for El Paso Natural Gas
19 Company, a former GTI member as I recall.

20 Mr. Simon also served for four years as
21 the head of the forecasting and planning for the
22 California Energy Commission and five years as
23 Senior Consultant to the Energy Committee of the
24 California State Assembly.

25 MR. SIMON: I know I run some risk here

1 being last, so I've decided to be provocative.

2 Art had asked me to talk about solid
3 oxide fuel cells beyond just what Acumentrics
4 does. At the end of this presentation, there will
5 be a quiz to anybody who knows how to spell
6 Acumentrics.

7 It is hard to find on the web because
8 everybody keeps misspelling it all the time, but
9 it comes from acumen, skill, wisdom, and electrics
10 or electronics. So, it is Acumentrics. So, maybe
11 that will help people remember what it is. I
12 didn't invent the name.

13 At any rate, also by being trying to be
14 a little bit more expansive here and talk about
15 other people's solid oxide fuel cells. Let me
16 apologize to anybody in the audience who knows
17 more about some of these companies than do I.

18 I know what I hear at conferences, I
19 know what I get from talking to my colleagues in
20 the industry. I know what I can get off the web.
21 Beyond that, I don't have any special insight into
22 what they are doing. We did want to talk about
23 the solid oxide fuel cells more generally.

24 I want to talk about some challenges and
25 opportunities. I think people know what solid

1 oxide fuel cells are. They are high temperature
2 device. Operating at high temperatures is both a
3 blessing and a curse. It is a blessing because
4 you don't need any expensive catalysts to reform
5 light hydro carbon fuels. It is a curse because
6 the materials that you use in them, therefore,
7 have to survive the high temperature, and also if
8 you want to start and stop the unit, they have to
9 survive the thermal mechanical stress of expanding
10 and contracting multiple times as you heat the
11 unit up and cool it down. That is not an easy
12 thing to do, and that is where some of the
13 manufacturing challenges are.

14 Primary advantages. It has already been
15 proven that the various integrated layers of the
16 solid oxide fuel cell will last over 25,000 hours.
17 We will go into a couple of companies and what
18 they have done. They are tolerant of carbon
19 monoxide. You can feed them pure carbon monoxide,
20 and they will run on that as a fuel. That isn't
21 an issue.

22 They will internally reform some light
23 hydro carbons, but they have to be pretty light.
24 I think there has been a lot of mythology about
25 how much internally reforming a solid oxide fuel

1 cell could do. I can tell you from somewhat
2 interesting experience that they reform less
3 internally than what the literature would have you
4 believe, so they probably will come with some
5 amount of external reformer as well as finishing
6 off the reforming inside the stack themselves.

7 They are attractive because they are
8 manufactured from inexpensive cell materials,
9 nickel oxide, the standard stabilized zirconia
10 which yeah they are expensive per pound, but you
11 don't use that much, and cathode materials that
12 are in the range of also some rare earth that use
13 lathem, scandium, plus manganese. So, they do
14 have the potential for being relatively
15 inexpensive when manufactured in quantity.

16 Another blessing of the heat that they
17 operate at is that you can use some high grade
18 waste heat that comes out the back end. They
19 operate between about 750 and 1,000 degrees
20 depending on which system you are talking about,
21 but the useful heat, by the time you go through
22 recuperators, etc. is in this range of 400 to 600.

23 Where are the concerns? As you will see
24 in a minute, if you are trying to build up a stack
25 of plates, you have a big periphery to do a gas

1 tight seal and also you are probably doing current
2 collection of the periphery too. What materials
3 do you have for that? They tend to be ceramics or
4 glass, and so they are brittle. It also means you
5 can't put them under a heck of a lot of
6 compression to get a good seal. So, the plates
7 that you are dealing with have to be pretty
8 perfectly flat in order that you don't get
9 leakage. So, that is a bit of a problem.

10 The other thing is, as you build up the
11 coatings and as you fire the coatings, you
12 sometimes have lack of uniformity. The big
13 problem here in terms of the thermal expansion,
14 the thermal mechanical stress is if you don't
15 exactly match the co-efficients of thermal
16 expansion of your anode electrolyte and cathode
17 layers, they will spall off. Not a good thing.

18 A lot of work has gone into how you
19 match co-efficient match the three layers so you
20 can heat them up and cool them down.

21 Secondly, the thermal mechanical stress
22 comes in if you are looking at a flat plat, if you
23 don't heat it uniformly across the plate, you
24 will get warping. You get enough warping, you
25 will get a crack. So, this is different than a

1 PEM cell, which has a very flexible structure, low
2 temperature, and therefore, doesn't encounter some
3 of this.

4 The other thing that comes with a SOFC
5 at least in the mythology is that you get low
6 power density and low volumetric density. They
7 tend to be bulky, but we will look at some systems
8 which pretty much match what a PEM can do. There
9 has been a lot of work in this area.

10 Because they will take carbon into the
11 system, you can lose control of your fuel error
12 ratio, and the system will basically make pencils
13 for you. It makes a lot of graphite, the systems
14 coke up, that is a problem.

15 That is reversible with hydrogen, but
16 you would just rather not do it if you can avoid
17 it. Now some of the coking comes about because
18 you have a reformation zone and then a reaction
19 zone, and somewhere in between something isn't
20 right, and so you do a lot of work to try to keep
21 uniformity, such that you don't get the coking
22 anywhere through the system.

23 What do you do about this in terms of
24 putting the system together and particularly, how
25 does it relate to some of the manufacturing

1 challenges that lead you to a lower cost unit?

2 Well, Acumentrics has taken an approach
3 that inherently in a tube, you can solve some of
4 these problems. In a tube, you have an advantage
5 of geometry, that the only seals you are worried
6 about -- the tubes that we make are extruded, so a
7 cap goes at each end to close them off. You just
8 have to seal around that periphery. Whereas on a
9 plainer system, you have to make a seal around all
10 four sides. Terms of the total length that you
11 have to seal for the tube, it is easier.

12 The other thing that you have an
13 advantage with in the tube is that if it is only
14 clamped at one end, as it grows and shrinks
15 through a thermal cycle, it doesn't matter. You
16 are not trying to hold it steady at both ends.
17 With a plate, you have some problems dealing with
18 the size change in the plate as you heat it up and
19 cool it down. So, the seals that you make there
20 have to be able to slip a little bit as the
21 systems starts up and cools down.

22 Finally in terms of residence time, ours
23 operates at a relatively low pressure, only half a
24 PSI for the fuel on the inside because we have a
25 lot of cross sectional area there. We can get

1 good reaction of the fuel on the inside in a more
2 compact plate system. You have some issues on the
3 flow fields in terms of how fast you can move air
4 and fuel through, so they usually are pressurized.
5 Now you have some parasitic losses from
6 compressors trying to buck the Delta P you get
7 across the system.

8 In terms of thermal cycles, this is
9 where a lot of things happen positive for us. We
10 have done over a hundred thermal cycles many times
11 with our units, most of them inadvertent. Fuel
12 gets cut off in a laboratory, power gets cut off
13 because we are not in a particularly good part of
14 the grid, so we have accumulated hundreds of
15 thermal cycles, and we do think some degradation,
16 but it is pretty minimal.

17 On the planer, they really like to limit
18 their thermal cycles to a small number. That
19 number is directly from a company we are going to
20 talk about in a minute is VersaPower. Don't need
21 the pressurization, do over here. This will do
22 some internal reforming, probably this all has to
23 be external reforming over here.

24 If you try to get a planer system
25 through internal reform, you have an endothermic

1 zone across the plate where the fuel is being
2 reformed, and that is pretty cold. Then you go to
3 the reaction zone, and that is pretty hot. That
4 puts a lot of stress on the plate. That is kind
5 of hard to get it to do internal reforming
6 consistently. Our tubes have so much volume in
7 there, they tend to be pretty immune to that
8 problem.

9 We use a metallic seal at the end. We
10 braze it on with copper. It doesn't matter
11 whether it is perfectly round or not, the copper
12 is forgiving and it seals in. This tends to be a
13 brittle glass or ceramic material and get the
14 flatness problem. Our interconnect, because of
15 the temperature and the oxidizing atmosphere, we
16 use pure silver. You can use something different
17 in a planer. We actually don't use that much
18 silver, so it is not too much of a disadvantage.

19 We have a support on a nickel tube. A
20 lot of the planers, in order to get good
21 mechanical stability, use a metal plate, a metal
22 plate for their mechanical stability and a little
23 bit more expense there.

24 Power density is getting up there.
25 These are figures both on hydrogen 330 MW per

1 square centimeter on ours, 420 MWs per square
2 centimeter on Versapower's system, so that
3 includes no effect for the internal fuel
4 reforming. This is a hydrogen number on internal
5 reforming. Numbers will be less.

6 Compare that to PEM where the numbers
7 are in the order of 800 MWs per square centimeter.
8 It is not that far off in terms of the
9 compactness. With us, the reformation can be very
10 small packages because we don't care about
11 stripping out the carbon dioxide and carbon
12 monoxide, just let that pass through.

13 In terms of the volumetric density of an
14 entire package operating on a hydrogen carbon
15 fuel, we actually compare very favorably to the
16 PEMs.

17 Here is a typical stack structure. I
18 know these are hard to read from the back of the
19 room over there, but basically you have a flow
20 field of fuel going one way, air going another
21 way. You've got some anode and cathode pick ups
22 in terms of current. The green part is nickel
23 oxide base. You've got a couple of coats on top
24 of that, and these are the seals. Stack that
25 stuff up, clamp it all together.

1 The company that we think is really
2 doing great work on plain or solid oxide is
3 VersaPower. I've stolen this off of their website
4 just in terms of looking physically at the way
5 this is constructed. They have done a lot of good
6 work in how you are bringing fuel and air in,
7 putting it through channels. We have a lot of
8 good work here on using your seal material to also
9 make plenum, and then you see how this all stacks
10 up.

11 That is the way a VersaPower stack
12 looks. That particular stack probably is 600
13 watts, so they stack these up, gang them, get the
14 sizes and the KW, the multi-KW range, and then a
15 lot of balance of plant, etc. You need
16 pressurized fuel and pressurized air coming in to
17 get enough flow through the system to get your
18 power density up.

19 Here is our system. These are the tubes
20 that we use to kind of get an idea of the size
21 there because there are some gages down here, but
22 the tube is about fourteen inches long. It is 15
23 millimeters in diameter, that is the silver wrap,
24 that is the cathode pick up, the manifold where
25 fuel flows in is the anode. Fuel flows in, goes

1 through these tubes, comes out an orifice,
2 reverses field, and goes back down along the tube.
3 If you could see it fairly well, it comes out an
4 annulus around the injector tube. So, it is
5 pretty compact design where you get both the fuel
6 in and the exhaust out on one manifold.

7 They are parallel across, so even if you
8 lose some tubes, the system continues to operate
9 relatively simple current collection, although as
10 you can see, it is a little bit bulkier than
11 stacking up those nice plates, but we get the
12 other advantages that come with it.

13 Now we have changed our current
14 collection technology, and I am not going to talk
15 to you about that, but we do it slightly
16 differently now, and that actually that tube in
17 the picture was producing 14 watts, the tube that
18 we have now produces 60 watts. So, it is getting
19 up there, and we have another tube that has
20 already done 100 watts in lab bench. Each tube is
21 getting to be a significant contributor.

22 The system looks like this. Those
23 manifolds are stacked up. They are bolted
24 together with a big head bolt that looks like
25 something off a car, four stacks across. Used to

1 have 21 manifolds high, the new system for five
2 KWs is just these bottom two rows because of the
3 extra output per tube, there are actually fewer
4 tubes and fewer manifolds, so it is much more
5 compact.

6 Heat exchanger up here is a recuperator.
7 We have a different design for that now. I am not
8 going to tell you what it is. There is a final
9 heat exchanger up here is a water coil. If you
10 want to make hot water, but basically, air comes
11 in, goes through the recuperator, on the other
12 side, comes down, and flows to the bottom, comes
13 up, out, and exhaust that way. Fuel comes in
14 through the manifold, and there is a burner down
15 here to get it hot initially.

16 Now there is sort of a mid point on
17 solid oxide fuel cell technology between flat
18 plates and tubes. There is the flattened tube.
19 There are three manufacturers that are using a
20 flattened tube. Some issues on that, though.
21 This is one from Kyocera. That little paddle, and
22 it is about ten inches long, as their diagram
23 shows, they have a support plate which is very
24 porous, then they have basically the anode, which
25 is that, the electrolyte layer, and the cathode

1 all on the porous support plate.

2 How do they get it on there? Actually
3 these three layers are all tape cast, which means
4 they are putting them out with some support, they
5 are centered and dried, and then you have to glue
6 it onto the tube.

7 So, the gluing and the sealing, not the
8 easiest thing in the world, so they have a lot of
9 ceiling area here to make sure you maintain a gas
10 tight seal with all the shrink and swell of
11 thermal expansion.

12 They have a five KW system operating.
13 So, there are some interesting possibilities of
14 that. Uses an interconnector on the back and you
15 just stack these things up. They sit vertically,
16 and then with a little piece of nickel foam in
17 between them, they just all connect at the bottom
18 to make the electrical connection. Clever, but
19 pretty expensive to make.

20 Here is where Siemens Westinghouse is
21 now. They used to have big round tubes. Where is
22 Dan Rastler? You remember the big round puppies
23 with the skunk stripe down the middle for current
24 collection. Somebody stepped on them, they now
25 look like this. They are actually longer than is

1 shown here. That is a ruler showing six inches.
2 They are about 18 inches long, they are getting
3 longer. They are trying to make 100 watts per
4 tube now.

5 Current collection, that is a nickel
6 stripe there on the anode side. There is a
7 cathode pick up on the other side, and they just
8 basically stack together. You are trying to get
9 in this case fuel on the outside, air on the
10 inside to circulate.

11 Rolls Royce has a flattened tube. They
12 really have got themselves a sealing problem
13 because it is not like Kyocera where each paddle
14 has a peripheral seal, now they have done it in
15 windows, so each window has a seal. They are very
16 stealthy. I don't know exactly what they have
17 done there, but I don't know what their current
18 collection precisely is.

19 Something we will look at here in a
20 minute, it looks like they have an interconnector
21 down here. It looks like gas flows, probably air
22 flows as well, but the gas flows on the inside,
23 and there is some connection up here. They've got
24 some significant sealing issues there, but they
25 have indicated that they are ready to go to volume

1 production. They are trying to open a \$100
2 million production facility in Singapore. They've
3 never shown in any presentation that they've
4 actually done technical demonstrator, but I would
5 assume that they have.

6 Now you are going to test the limits of
7 my abilities here and see if this video will play.
8 Naturally it doesn't. Let's come back to that.
9 In terms of how they stack these things up,
10 they've got their little plates. They clip them
11 together somehow, and then they seem to have fuel
12 down at the bottom, but it is a fairly good
13 process, so let me just see here if I can figure
14 out how to do this.

15 There we go. You probably can't hear.
16 It says it is playing.

17 (Video playing.)

18 That is a drying oven there. That is
19 really fuzzy. That is screen printing on the
20 little windows. There was the little gas
21 connector there, and then there is an
22 innerconnector over here.

23 Put the number around the core, stack it
24 up. They are going for the big size too, they are
25 going for the 250 KW basic module. They require a

1 compressor, which is that little thing out there.
2 That is a four MW system. Haven't built one yet,
3 though.

4 Let me see if I can turn this sucker
5 off. Now we will come back here. All right, so,
6 what does this mean? In terms of where people
7 are, we've looked and talked about the road maps.
8 Here is one way of looking at it going from single
9 cell in the lab to a commercial product. Again,
10 based on what's out there that I can find, I sort
11 of indicated where I think people are.

12 The lavender is the planer guys, the
13 greens are the flattened tubes or the tubular
14 guys. A lot of stuff has made it to technical
15 demo. Some things are probably a big behind that.
16 Some companies may not go forward.

17 Sulzer Hexis is sort of on life support
18 for a year. I think ZTEK is probably finished.
19 Some of these will drop off, and people that I
20 couldn't find information for, I didn't know where
21 to put on here, so I left them off. Siemens
22 Westinghouse has done big systems and through
23 another company called Fuel Cell Technologies
24 Limited in Canada has been doing small systems.

25 We are here. We have twelve 5 KW units

1 in the field. We are in product development and
2 probably you would say that Rolls Royce and
3 Ceramic Fuel Cells and a few others are probably
4 here, but just trying to be apples to apples.

5 I haven't seen a whole lot that is up
6 here in terms of actual commercial product
7 development out there in public presentations. If
8 I were to take a company like PlugPower, a PEM
9 company, I'd say they are probably in here. They
10 have done a lot of product development, probably
11 not fully up to manufacturing scale which is where
12 they want to be. A lot of companies partially
13 along the path.

14 What does this mean for some
15 opportunities that you have? I think solid oxide
16 fuel cells because of low cost, their ability to
17 start and stop, their ability to use conventional
18 fuels, and their durability, have a pretty good
19 chance of being commercially viable fuel cells,
20 both for stationary and portable applications.

21 Put a plug in here. I attended a
22 presentation by John Dewar of Cliner Perkins in
23 San Francisco recently, and it was basically
24 titled "The Hydrogen Economy is Dead" and his
25 point was it is too complicated, it is too

1 expensive, VC's are not going to put money into
2 it. Biofuels is what we need to be thinking
3 about. So, at least keep in mind on R & D the
4 radical thought that maybe it is biofuels that you
5 need to be compatible with for the fuel cells.

6 I think there is a lot of thought out
7 there that SOFC's are way behind PEM's. I don't
8 think they are that far behind PEM's. There has
9 been a lot of advance in the last couple of years.
10 In terms of opportunities for the Energy
11 Commission, I think you could probably spend a lot
12 of time trying to pick winning technologies and
13 technology advancements. It is very time
14 intensive.

15 Thinking about this, I said, well, what
16 if you just set up incentive contracts. You don't
17 get one unless you meet certain entry criteria.
18 You don't get half of your money unless you can at
19 least demonstrate "X". You don't get all of your
20 money unless you can demonstrate "Y". There is a
21 possibility of a bonus if you can do even better
22 and demonstrate "Z". So what are X, Y, Z like?

23 This is just a guess, but I said if you
24 are trying to direct yourself towards a commercial
25 program, you are interested in efficiency. I

1 think you should be interested in a system that
2 starts and stops relatively easily and quickly
3 where the degradation is going down, so it is
4 another measure of durability, and that you can
5 show operation for a number of hours of reasonably
6 good availability. That is progress towards a
7 commercial product.

8 Rather than putting a bunch of
9 demonstrations up, where you are not sure whether
10 they are going to advance towards that course or
11 not, one thought would be to set up something
12 where you actually don't get paid unless you
13 achieve targets that you would determine would be
14 useful advances of the technology towards a
15 commercial product as you see it.

16 As I say, you could think about all the
17 different ways of doing that and you might even
18 want to take it farther. I've said on here
19 efficiency on natural gas. You might want to do
20 it on other fuels, renewable fuels, renewable
21 fuels ultimately.

22 Think about funding a number of teams
23 and let them sort through the technological
24 possibilities of how to meet these goals rather
25 than you trying to figure out whom to back in

1 individual technology advances.

2 There was a broader question. What else
3 could the Energy Commission do to advance the
4 possibilities of fuel cells? We have talked this
5 morning and heard the presentations from
6 Stephanie, Marianne Wu on the possibility of
7 integrating fuel cells into the grid, the fact
8 that they do give potential grid support.

9 Right now there is a problem in that,
10 wow, that support is given. It is not easy to take
11 the benefits that fuel cells give to the grid and
12 get a payment for that.

13 Many of you will remember integrated
14 resource planning, least cost planning. It swept
15 the country. Almost every PUC said before you
16 install new generation, look at all the
17 alternatives and install what is least cost in
18 sort of a systems look. It has to meet
19 environmental requirements, it had to meet system
20 reliability requirements, financial requirements,
21 etc. etc. etc.

22 That put a tremendous push behind
23 advancing some new technologies into the system
24 when you looked at in that comprehensive way.

25 Through the deregulation of the industry

1 and a lot of changes, hardly anybody does least
2 cost planning anymore, and I don't know that it is
3 all that necessary. I think probably the entire
4 market has caught onto it. What we do lack is
5 looking at it the same way at the distribution
6 level.

7 When you propose to expand poles and
8 wires, when you propose to put a substation in
9 with big capacitors, do you look at the other
10 alternatives, and then the follow on to that is
11 under what became of least cost planning
12 integrated resource planning, you paid the avoided
13 cost to the alternative generator for what it was
14 worth to come in with their system versus what
15 conventional would be.

16 What if you paid generators the
17 alternative costs, the benefit that they are
18 providing to the system for the grid support that
19 they are providing.

20 Dan Rastler's organization did a study,
21 hard to see from the back of the room I know, but
22 they looked at a number of ways to improve a
23 distribution system. These dotted lines are the
24 conventional ways to provide power quality, do
25 some load shifting, grid voltage stability, grid

1 angular stability. We are talking there about the
2 reactive power. So, there are some prices down
3 here. These are in dollars per KW, that it costs
4 to use these conventional alternatives. If you
5 had a device which provided the same benefit,
6 shouldn't you be willing to pay that party a
7 price, say 90 percent of that in order to install
8 it, in order to advance the technology and even
9 get a little bit of savings. It would be the idea
10 of least cost distribution planning.

11 What we have up here is mostly storage
12 technologies, but you could get it as well as a
13 part of the package in installing a fuel cell.
14 The point is, if the fuel cell is worth to you on
15 an energy basis deep in the system a couple of
16 thousand bucks per KW, this would add another
17 couple of thousand bucks per KW just for the grid
18 stability benefits.

19 I think there is a gap right now that
20 while these benefits are being provided by
21 distributed generation, not just fuel cells, but a
22 number of things, that benefit is not flowing back
23 to the party that is putting the system on the
24 ground.

25 I would make a plea for the resurrection

1 of least cost planning and call it least cost
2 distribution planning. So, another idea there and
3 food for thought.

4 That is it, thank you very much.

5 MR. REMICK: Art, we are going to do a
6 panel, right?

7 DR. SOINSKI: Right.

8 MR. REMICK: (Inaudible.) First off, I
9 want to thank you for saying nice things about
10 VersaPower since they are a Colorado company.

11 MR. SIMON: What is the CEO's name? It
12 is Robert --

13 MR. REMICK: Robert Stokes.

14 MR. SIMON: Stokes, yeah. Doing a great
15 job.

16 MR. DEJONGUE: There are some
17 projections for additional generating power that
18 is needed in the next 20 to perhaps 50 years,
19 numbers on the order of terra watt. What kind of
20 problems or perhaps opportunities does that
21 present for fuel cells?

22 MR. REMICK: I was actually trying to
23 get Grover Coors to come here and talk because he
24 is the only gentleman I've seen out who is
25 actually making presentations about what it might

1 look like to produce a giga watt of fuel cells.

2 You need a tremendous investment in
3 manufacturing facilities. It doesn't matter what
4 fuel cell technology you pick, it is going to
5 be -- fuel cell energy for example could easily
6 sink four or five hundred million dollars into
7 building their next manufacturing plant to make
8 the kinds of markets -- to be able to meet the
9 kind of markets they could have if they could get
10 down to \$2,000 a KW.

11 The market is very large, but the
12 investment in the manufacturing facility also is
13 very large. So, that may be the -- I hate to use
14 the phrase, but the chicken and the egg for fuel
15 cell development. Yes, you can reach markets, you
16 can put 400 fuel cells, process the fuel cells out
17 and demonstrate them, but it won't make a darn as
18 far as the energy situation is in the United
19 States. You've got to get huge manufacturing
20 capability on line.

21 MR. SIMON: I guess what I would say is
22 if you go back to our presentation from Mohr
23 Davidow, if you look for markets that provide that
24 price umbrella where you can make a compelling
25 case right now, they tend to be small scale

1 systems.

2 At least Acumentrics approach is to
3 exploit those markets first, mature the
4 technology, and then get bigger. For a long time,
5 we wouldn't be trying to attack something at the
6 200, 400, 500 KW scale. There are very good
7 alternatives there, engine technology is getting
8 much better, emissions are coming down. It is
9 tough to go out in the market when you are facing
10 that kind of competition. When the competition
11 you are facing is a Honda generator that doesn't
12 run more than about an 100 hours before it ceases
13 up, that is a much better one to go after.

14 I don't think in terms of fuel cells
15 making a big dent at that huge scale central
16 station power it is going to occur in my lifetime.
17 I do think under 25 KWs, it has a real opportunity
18 to go out deep in the system and provide a lot of
19 the alternatives I talked about. So, I'm not
20 worried about Grover Coors making a bunch of
21 ceramic tubes for fuel cells. I don't think that
22 is where the market is going to be in the next say
23 20 years.

24 MR. REMICK: The question then I guess
25 arises if I can interrupt here is why are we

1 investing large amounts of ratepayer's money in
2 fuel cell development then if it is not going to
3 make a significant impact on the energy situation
4 in California?

5 MR. SIMON: I didn't say it wouldn't
6 make a significant impact. I said it wouldn't be
7 big central station power plants.

8 MR. REMICK: Okay, I agree, but are you
9 going to build 10 million fuel cells, residential
10 fuel cells would make a large impact. You still
11 have to have the manufacturing facility to build
12 10 million fuel cells, and that I think is Grover
13 Coors plan.

14 MR. SIMON: I just don't think that's
15 the scale that you are going to start with. That
16 is going to take quite a bit of time.
17 Photovoltaics didn't start with worrying about how
18 you are going to make 10 million square feet of
19 photovoltaics, you started with making a few
20 square feet, and now it has grown into something
21 that is having a significant impact.

22 MR. REMICK: Probably really
23 objectionable. The book, and Dreyfus I believe
24 his name who wrote "The End of Oil", well, he
25 starts with a discussion of photovoltaics, and he

1 says if you took every roof of every single family
2 dwelling in the United States of America and
3 covered it with solar shingles, and then connect
4 it off the grid, you could pre generate maybe 10
5 percent of our electric demand, which is about 3
6 percent of our energy growth.

7 Which means supposing you build
8 trillions of dollars to do that, what are you
9 going to do next year because our energy growth is
10 growing about 3 percent a year. So, I would argue
11 that even to do it with solar energy, you are
12 going to have to have one very large manufacturing
13 facility.

14 MR. SIMON: You add up solar and
15 everything else, suddenly you are making a dent.
16 If you would have asked your question on nuclear
17 power in 1952, you know, that started with some
18 relatively small power plants. We look today, and
19 9 percent of the installed capacity is nuclear,
20 would you say wasted money, we should have gone
21 for something that by now would have been 50
22 percent.

23 MR. REMICK: I would have asked why not
24 go for the big stuff. If the market is going to
25 take until 2020 to develop more fuel cells, they

1 are making an impact in the energy technology,
2 then why shouldn't we redirect what we are doing?

3 MR. SIMON: Customers make millions of
4 small decisions, and they add up to big impacts,
5 and I just think that is the end at which fuel
6 cells will make a difference.

7 MR. REMICK: Okay. There are some
8 questions in the back. Go ahead.

9 MR. SKAGGS: This question is for Mike.
10 Mike, I just wanted to get your reaction to Gary's
11 parting comment on one of his slides stating that
12 SOFC has the best chance for commercialization.

13 MR. BINDER: I think for large
14 stationary scale SOFC is going to overcome both
15 phosphoric acid and molten carbonate someday, but
16 I think there is a very large window before that
17 is going to happen. I don't think it is going to
18 happen in any of our lifetimes here, you know. If
19 you even look at the type of things, the 2012,
20 2015 time frame to really initiate
21 commercialization of the smaller units, you are
22 talking quite a ways out before you are going to
23 see large scale penetration of SOFC into the
24 market.

25 Phosphoric acid is doing quite well

1 because it has been here since 1992 when the
2 manager that decided he didn't like phosphoric
3 acid dropped the phosphoric acid side, fuel cell
4 energy saw an open door and they stepped right
5 into it. I was very excited at that point because
6 we had a sure winner with phosphoric acid. I
7 thought it had a proven ten-year history. We knew
8 you get 40,000 hours on it and fuel cell energy,
9 you didn't have anything at that point. They were
10 just starting.

11 Now fuel cell energy has a good 30,000
12 hours demonstrated on units that seem to be
13 working quite well and larger units like the one
14 in King County on the ADG. They have really taken
15 advantage of that open door that UTC left open.

16 For quite awhile now I think there is
17 going to be markets for everyone. There are
18 certain temperature advantages, cost advantages
19 and things, absolute technologies occur and
20 certain technologies will fit into certain markets
21 before others will.

22 I think the be all and end all at some
23 point will probably be solid oxide for stationary
24 applications.

25 MR. ADDISON: Trying to get a better

1 understanding of where the market speaks about how
2 these technologies are going to enter into the
3 marketplace. Could you comment on what those
4 sweet spots are and how they are going to evolve
5 over time and you already talked a little bit
6 about what the penetration would be once they
7 reached those sweet spots.

8 The second question that I would like
9 you to address is the incentives that are out
10 there, both at the federal and the state level,
11 are those incentives really hitting their target,
12 and how critical are they to allowing the
13 technologies to mature and develop to the point
14 that they can reach those sweet spots and make
15 significant end roads into power production.

16 MR. BINDER: Let me answer your second
17 question first. Sam Logan runs Logan Energy. He
18 is a very good friend of mine, and he makes a
19 living as now an international company,
20 international offices doing fuel cell projects,
21 including financing, purchase, design,
22 installation, and maintenance. So, there are
23 people actually making money out there in fuel
24 cells.

25 I think he will be very quick to tell

1 you that without the incentives, the market would
2 drop considerably. When you talk \$1,000 or \$2,000
3 a KW in federal incentives and state or federal
4 tax credits and put them with something like a
5 \$2,500 KW credit in the State of California say or
6 the ones in Connecticut or Ohio where some of
7 these others have come up with. I think without
8 them, you would not see the demonstrations that we
9 are seeing right now.

10 The big sweet spots in the market right
11 now are where you are competing with battery power
12 I think, and that is the back up power systems. I
13 think most of these stationary companies now have
14 remote hydrogen powered back up systems. A study
15 that Mike Driscoll with the Federal Aviation
16 Agency and myself have done, we were able to
17 demonstrate that if you need more than four hours
18 back up capability, fuel cells are viable at
19 today's economics versus batteries for back up
20 systems.

21 That is certainly a sweet spot. Plug
22 Power has been trying to get into the residential
23 home market for years. They have been doing these
24 gen systems on natural gas fuel, five KW
25 residential, and they are really getting out of

1 that now. I don't see with the high price of
2 natural gas that those are going to be real
3 competitive in the near future.

4 Their new gen systems too that will be
5 coming out in 2007 where we get propane power DC
6 output, five KW unit meant for the full time power
7 for the remote telecommunications markets. You
8 can put an invertor on those and they become you
9 know power supply for residence that are out
10 remote away from the grid, away from the natural
11 gas lines, and something like that. They will
12 generally have a propane tank.

13 The other big market is in the military.
14 As I mentioned at the National Hydrogen
15 Association Convention, the military generally
16 quotes a very cheap price for their fuel because
17 they are given the annual or the average price
18 world wide that they pay for fuel when they buy it
19 in bulk in the United State delivery dollars.

20 By the time you take a logistic fuel and
21 you stick it on a C-141 and you fly it to
22 someplace out in Iraq or Afghanistan, you take 500
23 gallons of that and you fly those by helicopter a
24 few hundred miles into the front, you in fact can
25 end up paying as much as \$600 a gallon for that

1 fuel delivered. At that price, even the slightest
2 bit of efficiency improvement brings about a good
3 dollar cost.

4 Plus the political arena we are playing
5 in threatens that particular supply of fuel anyway
6 as well. So, I think that is a very good market.
7 In fact, recently the military has been ordered
8 that they will start reporting cost of fuel on an
9 actual as delivered basis, and I think there is
10 going to be a much bigger opinions out there.

11 The problem that fuel cells face in the
12 military market is the one fuel forward policy
13 that says we have JP 8 there or JP 5 or whatever
14 it might be in logistic fuel for our aircraft,
15 therefore, everything is going to run on that.
16 They won't allow hydrogen, but the hydrogen
17 refueling is eventually going to have to be done
18 with logistic fuel. So, there is a great deal of
19 effort being done right now on logistic fuel
20 reforming.

21 In fact, just a couple of weeks ago,
22 there was a big logistic fuel reforming conference
23 down in Florida. When you look at that kind of
24 price of fuel, the military is certainly a big
25 market. Their base camps or bare camps that they

1 stick out right now have something like 27
2 different types of generators that come. The main
3 ones being four 750 KW diesel generators that form
4 a central grid in the city.

5 It takes something like for every 1,100,
6 it is like AC 141 just to carry the generating
7 equipment and then fuel supply gets to be absurd
8 on top of that. So, the idea of going to a fuel
9 cell that could be DC bussed together is what you
10 have essentially one piece of equipment, one set
11 of maintenance parts, one set of maintenance
12 instructions is something that is being looked at
13 very big too.

14 MR. SIMON: I think beyond the military
15 market, and I would agree with everything that
16 Mike said, there are some other remote
17 applications, Mike, where they have a similar fuel
18 problem.

19 We have some standing orders from people
20 in wilderness areas in Alaska, and basically they
21 are on propane fuel, but it is coming by float
22 plane. So, these are houses that are occupied for
23 only a couple of months in the summer. Again, if
24 you can show that you have substantially better
25 efficiency and by that I mean you can show at

1 least 35 percent efficiency when their little
2 propane powered internal combustion engine is
3 about 14 percent efficient, that is pretty
4 compelling.

5 For the military, silence is also
6 compelling proposition. Then you move from those
7 markets and on the issue of incentives, in Japan,
8 they are offering \$60,000 per KW incentive payment
9 for solid oxide fuel cells to be installed over
10 there. That is a pretty good market. That is a
11 serious program. I just worry about things where
12 it is like \$2,500 a KW as to whether that actually
13 advances the market that much.

14 MR. REMICK: I have to agree with Gary.
15 We have done some studies. There are I believe
16 something like 100,000 remote homes in the United
17 States, homes that are not connected the grid, and
18 if they are not connected to the electric grid,
19 they are probably not connected the natural gas
20 grid either.

21 They are heating their places on
22 propane. In many cases they are using diesel
23 generators or gas generators running on propane as
24 well to generate their electricity. Or they've
25 got \$12,000 worth of solar cells on top of the

1 house. Those become substantial markets for
2 propane powered fuel cells.

3 I would argue with one respect, Mike, I
4 understand from mesoscopic devices, that there are
5 propane powered cook stoves in Iraq, so they have
6 got some fuel cells over there being demonstrated
7 on essentially the propane they use for cooking.
8 That is that nitch market that could easily get
9 in. For example, iconmetrics, get into that.

10 One thing that most small companies love
11 to do is they start turning a profit on something
12 to encourage their investors.

13 MR. SIMON: They don't move the propane
14 that far forward though, so --

15 MR. REMICK: No, they don't.

16 MR. BINDER: Therefore, the small fuel
17 cells like mesoscopic devices, the fuel canister
18 is hydrogen or (indiscernible) and things I think
19 are approved. I am talking about more the larger
20 set that is going to go forward.

21 MR. ADDISON: Those examples I think
22 were more technology opportunities and technology
23 sweet spots and not market sweet spots for
24 supplying electricity, in this case to California
25 or into the nation. What I was trying to more

1 focus on is how are fuel cells likely to impact
2 the electrically supplied market for California.
3 Where are the sweet spots where it is going to
4 make a difference. A couple of percent here or
5 there, I mean, we are talking about some numbers
6 with residential fuel cells, you know, the Plug
7 Power example of 5 KW.

8 Where are the fuel cells going to impact
9 the electricity supply market in California or in
10 the nation, not these remote examples that you
11 were talking about?

12 UNIDENTIFIED SPEAKER: I think that is
13 the thrust of what we are trying to accomplish
14 here.

15 MR. SIMON: I would just quarrel that,
16 you know, the remote market somehow are
17 immaterial. They are the ones that will get the
18 volume up on the technology. So, if you can have
19 something like least cost distribution planning,
20 which could add another couple of thousand dollars
21 of KW and these early markets can get you down to
22 the point where you can make money at \$4,000 or
23 \$5,000 a KW, then with the incentives that are out
24 there, the least cost distribution planning, then
25 you can start understanding that you could be

1 putting those throughout major parts of the grid.

2 In terms of how do you advance the
3 market in volume, I don't think that any state or
4 even the federal government is going to be willing
5 itself to make the volume purchase to get the
6 manufacturing to a level to say that you would be
7 economic selling at \$4,000 or \$5,000 a KW.

8 I think the military, the remote, some
9 other portable markets, they are the ones that are
10 going to advance the technology to that stage.
11 Then you are going to be at a level where you can
12 make money advancing into larger parts of the
13 California market.

14 The issue that I see with going with
15 large installations is that the larger you get,
16 your alternatives are going to be engines which
17 are already 30 to 35 percent efficient and
18 emissions are coming way down. Not such a
19 compelling proposition. So, I think in the Clay
20 Christianson mold, what we are looking at here is
21 the classic attack from the bottom.

22 That what actually wins is a device
23 which is relatively low in performance and
24 relatively high in cost and it begins to fill
25 nitch markets and the niches expand, and suddenly

1 it is not Steve Jobs and Steve Wozniak pounding
2 things out in their garage, you have
3 revolutionized the industry.

4 I think it is the same problem, Mike, of
5 saying, okay, you've got the Altair 880, I think
6 that is what it was. Great, a hobbyist computer.
7 How is that going to effect IBM and concluding it
8 won't because it is just too damn small. How did
9 that one come out?

10 MR. ADDISON: What I think I am hearing
11 is the pathways to markets, but the markets are
12 really going to be the smaller scale, the
13 residential small commercial, not industrial, not
14 obviously not the MW size range. The markets that
15 you are designing for in the future through these
16 pathways are still going to be in the 20 KW or 50
17 KW and smaller size ranges?

18 MR. SIMON: I think that would be our
19 view as in a place to start, and then you are
20 going to see how that matures. The thing that I
21 was always impressed with was I got my first HP 21
22 calculator whenever that came out, and it cost
23 me -- I forget what year that was, but it was in
24 the 70's, and within ten years, my son's watch had
25 more capability than a HP 21 calculator.

1 Now, I don't think there is that kind of
2 Mohr's law going on in fuel cells, but I make no
3 apologies for saying I think the entry into this
4 market is through the small scale stuff because
5 you are taking on alternatives which are worse
6 than what you have.

7 If you start with the big stuff, you are
8 taking on alternatives that are better than you
9 are. Why start there.

10 MR. REMICK: I would argue that the MW,
11 there is a place for the MW power plants. Again,
12 the point I am trying to make is you are looking
13 for alternative fuel streams. You may be right.
14 If I am running on the natural gas system, I may
15 have a tough time competing against reciprocating
16 engines in the MW class.

17 If I am running on material coming from
18 waste water treatment plants or other areas which
19 we haven't yet identified, then the MW fuel cell
20 might make a lot of sense, especially to industry,
21 especially to the people who have to pay through
22 the nose for electricity during the day time.

23 MR. SIMON: Unless you have the same
24 internal combustion alternative for landfill gas
25 and digester gas.

1 MR. REMICK: Exactly.

2 MR. BROUWER: Jack Brouwer from UCI. I
3 appreciate the realism. We should not be overly
4 optimistic with regard to fuel cell technology
5 which is pretty typical.

6 I also appreciate the need for many
7 companies to focus on markets that make sense
8 today. I think that is good. You see that
9 happening with remote power, back up power, places
10 where customers can make money by purchasing a
11 fuel cell today.

12 The same goes for waste water treatment
13 often. You can sell it to customers, and they can
14 appreciate a rate of return. I think, however,
15 that the Energy Commission has to have both a
16 short and long term view, and perhaps needs to
17 develop a road map much like the road map that Dr.
18 Garland talked about that DOE makes.

19 All these technologies can have a role.
20 The technologies that can have a very significant
21 long term impact, even at the central plant
22 scales, DOE is investing in that. Should the
23 Energy Commission have that on their road map.
24 Big multi MW power plants.

25 As a matter of fact, even today, fuel

1 cell energy could install multi MW power plants in
2 California, and it would start to make a
3 difference.

4 I am a little bit discouraged to hear
5 only a focus on the early markets. I would really
6 like to see the long term road map be developed
7 and have these other products spin out. I mean
8 that is how Plug Power is now selling systems.
9 Ballard is selling these systems in Japan. They
10 weren't necessarily original. That is not
11 necessarily the long term plan that DOE had with
12 some funding for automotive applications, but some
13 of this technology spun out and does that.

14 I'd like to see a road map that gets us
15 to both supporting these early markets and
16 supporting the long term, maybe multi MW markets.
17 I don't know if that is a question or a set of
18 comments.

19 MR. BINDER: I think that's the
20 objective of this week and particularly tomorrow
21 is to focus a five-year road map for the CEC PIER
22 group, and I agree with you there. There are some
23 sweet spots right now that can be economically
24 viable today, but as I said in mine, hydro gen is
25 starting with the 2 MW of basic and looking to go

1 up from there.

2 Fuel cell energy, since they really
3 don't have any interest in selling those VFC
4 300's, they really are looking for the MW and two
5 MW systems, that is where it makes more sense.
6 Siemens is looking at the larger as well --

7 UNIDENTIFIED SPEAKER: Rolls Royce is.

8 MR. BINDER: Rolls Royce is doing some
9 excellent work in their development for large
10 systems, and I think there is going to be room
11 down there. Hydrogen right now is at 3,000 a KW
12 for a two MW plant and will go down to about
13 \$1,500 a KW at a 10 MW plant. You are pretty
14 viable right now, but, of course, that is hydrogen
15 fuel with that group.

16 What would really help is if somebody
17 had really deep pockets and could go out and go to
18 a FCE or UTC and buy up slots for several years of
19 hundreds of these fuel cells so that they could
20 forward price, get the best price from their
21 suppliers.

22 They would then essentially have a
23 monopoly over the fuel cell market, could resell
24 those prices, and there are people working at
25 trying to develop those kinds of investment

1 strategies all around at the world at this point
2 right now. How successful, I don't know, but it
3 would be a big leap forward.

4 The thing is, you've got to get the
5 suppliers to bring down their price to the fuel
6 cell companies, and that is going to be through
7 large quantity purchases. So, some place we've
8 got to get into forwarded pricing if we can.

9 Remember there are a lot of companies
10 right now making a small fortune on fuel cells,
11 Jack. Most of them started with large fortunes.

12 MR. SIMON: Jack, I wouldn't
13 misunderstand my comments to say, you know, we as
14 a company wouldn't be interested in the larger
15 markets, it is just a question of where you start.
16 The thing that I find hard to get beyond is if you
17 read fuel cell energy's financial reports, for
18 example, in the last quarter, they said we are
19 doing better because now we are selling the
20 product for a ratio between our cost and what we
21 are selling it for of 3.5 to 1.

22 In other words, the actual selling price
23 is less than 30 percent of what it cost to
24 manufacture, and they said that is great because
25 it is down from 5 to 1. If you look at their

1 losses over the last four years, they have
2 accumulated more than \$400 million in losses. So,
3 attacking the big markets, if that is where you
4 are because of the small volume, means you have to
5 have enormously deep pockets to do that versus
6 going with markets that I am talking about whether
7 the relationship between cost and price is the
8 other direction. Price is twice what it costs you
9 make. That seems to me to be something worth
10 encouraging that you don't have to keep dipping
11 into the public till in order to keep a company
12 going.

13 MR. BROUWER: I agree. I just felt like
14 we were leaving out the big as not even something
15 we should invest in. I think we should have that
16 on our road map.

17 MR. SIMON: Out in the future, but I
18 think Mike made a great point. It takes somebody
19 with really really deep pockets to get the volume
20 up when you are doing it in big chunks at a time.
21 So, I guess that is a policy question.

22 MR. REMICK: I can't argue with that. I
23 am sorry, were you done? I can't argue with that
24 either. In fact, it is one of the things we've
25 been advocating too.

1 A lot of fuel cell companies have come
2 and gone and many of them have used investor
3 dollars. When you look at what some of them were
4 trying to do, they were trying to -- it is not a
5 big fuel cell size, but they were going after the
6 residential fuel cell market. That became the
7 holy grail that encouraged the investor to dump
8 money into those fuel cell companies.

9 Within a year, within two years, you are
10 going to have a fuel cell you can make your own
11 electricity in your basement. They all
12 disappeared because the market was too difficult,
13 because the technology was too difficult to
14 achieve.

15 What we need are these small nitch
16 markets. We need to get out there now with the
17 fuel companies that remain. They need to start
18 showing they can make something, they can sell it
19 in the market for a profit, even those -- these
20 are the small nitch markets you are talking about
21 so they encourage the industrious to hang in for
22 the long run. It is going to be a couple of more
23 years before you have the big MW fuel cells
24 running you are selling for \$1,500 a KW.

25 How do they get there? I would argue

1 that if you concentrate all your efforts, however,
2 on the other side of the coin in making small five
3 KW fuel cells for a remote market, that pretty
4 soon you are going to discover your investors
5 aren't interested in doing the big stuff anymore.
6 So, you are still coming back to the Department of
7 Energy, California Energy Commission for the money
8 to get the technology developed for that long term
9 market.

10 Jack, I agree with you. You've got to
11 do something for the near term. You also have to
12 have some kind of funding mechanism for the long
13 term too.

14 UNIDENTIFIED SPEAKER: My question is
15 sort of an off shoot of that question, which is
16 how do you get fuel cells into the biofuel methane
17 kind of nitch market in California in the Central
18 Valley of California? A lot of people talked in
19 the presentation today about California being the
20 big -- that could be a big sweet spot for us in
21 this state, and how do we provide the incentives
22 to do something with fuel cells that fits into an
23 environmental sweet spot or policy spot in this
24 state, which is to reduce the global greenhouse
25 gas emissions? If one of the incentives that have

1 to be used is providing money for say digestors,
2 is that something the CEC is willing to consider
3 to couple with incentives for the fuel cell
4 technology itself, so that we can get somewhere
5 like the Central Valley and start to develop the
6 biofuel markets?

7 DR. SOINSKI: Is that a question for me?

8 UNIDENTIFIED SPEAKER: No.

9 DR. SOINSKI: Okay, good.

10 MR. REMICK: Fortunately people --

11 UNIDENTIFIED SPEAKER: Oh, I'm sorry --

12 DR. SOINSKI: You are getting into the
13 policy questions. You are absolutely correct,
14 there is a big emphasis on greenhouse gas
15 emissions. Some people think now it is going to
16 be the big driver. It is probably going to
17 overcome renewable energy and the California Solar
18 Initiative, for example, is some of the thinking
19 because it is going to become such massive
20 consequence.

21 That is why one of the things is
22 efficiency. One of the things I liked about Gary,
23 and I think Kevin Harris had the same type of
24 comment, is paying for performance. I never
25 believed in the concept of paying for a KW. I

1 think you should always pay for a KWh. Paying for
2 performance is the way to go. If you are going to
3 do demonstrations, paying for performance is the
4 way to go.

5 Then there have been a lot of models of
6 this. One was the Sacramento Municipal Utility
7 District with photovoltaics in the early 1980's.
8 They had the idea of putting in something like 100
9 MWs of PV.

10 They started with SMUD PV 1 and PV 2,
11 and they had cost targets. The idea was dollar
12 cost averaging. There is a concept of sustained
13 orderly development. Both MC Power and ERC had
14 collaborative with electric utilities where it was
15 the same type of thing.

16 You give us a certain level of
17 performance, and we will give you a guarantee buy.
18 You look at all these, these are really failed
19 experiments, and Dan Rastler and others can
20 perhaps Stephanie could comment on why they are
21 failed examples. I think there is a lot of
22 benefit to that approach.

23 The difficulty is that I think this is
24 what we are hearing is when you try to push a
25 market that is not ready for the volume, you are

1 not going to succeed. The idea of build up, build
2 up, build up, you have to get down the cost curve
3 simultaneously, and I think what's happened is in
4 the past these companies have been overly
5 optimistic as to how rapidly they could go down
6 the cost curve.

7 As far as the policy question, that is
8 going to be a significant driver and exactly where
9 we go with biodiesel, I don't know, I think it is
10 going to be a factor in our transportation
11 funding, for example. It is in some of our budget
12 plans. It has not been approved by the committee,
13 the R & D Committee yet.

14 MR. SIMON: I think her question raises
15 another interesting point, Art. Let's take the
16 digester example because those are usually pretty
17 big installations, so they actually make a lot of
18 methane. By sitting on the Board of Directors at
19 Capstone Turbine, you know, I can say that there
20 is a company that will install a 60 KW micro
21 turbine multiple quantities if you want at \$1,500
22 a KW and do it for NOx emissions that are less
23 than two parts per million and CO emissions that
24 are about the same level.

25 That is about 31 percent efficient.

1 What does a fuel cell do that is better than that
2 for that price, not much if anything. If the
3 Energy Commission could help us identify places
4 where the alternative is not a Capstone micro
5 turbine or an engine and it is down in the 10 KW
6 range where you don't have great alternatives and
7 use that as a way to start a volume purchase and
8 connecting some people up on that, and we can
9 mature the technology from that base, I just think
10 that has a lot to recommend.

11 Again, the performance that you would
12 have soon if not right now at the smaller end is
13 more likely to be something that you can get the
14 customer to pay for, therefore, needing a smaller
15 subsidy, but it builds the volume that Art was
16 talking about.

17 You could set a price target out there,
18 who is willing to build the fuel cells for this
19 price and performance, and here is a set a
20 customers we can link you up to. I think it is an
21 interesting policy point, Art, to think about. Is
22 it worth some time thinking about where these
23 adopter customers are, even if they are small,
24 even if it doesn't immediately go on the grid,
25 although some of it could, as a way to achieve the

1 objective of getting on to the larger scale
2 systems that will have a significant impact on the
3 electric system in the state.

4 MR. RASTLER: No hard questions. Dan
5 Rastler with EPRI. You know, I travel all over
6 the place in a lot of states in the country, and I
7 see the interest in fuel cells.

8 Some states are really aggressive,
9 Connecticut, Ohio are really taking on the
10 opportunity, both economic development as well as
11 some of the applications. I sit here in
12 California and I am really frustrated that we have
13 a great opportunity here for implementation of
14 clean technologies of which fuel cells is one of
15 them.

16 Picking up on Jack's comment, I hope the
17 Commission will develop a road map for
18 applications, and there needs to be a market pull.
19 Most of the fuel cells are looking for a market,
20 and we heard a nice dialogue about chasing propane
21 in Iraq, but this is California. So, we need to
22 create a vision of where these technologies fit
23 in.

24 That vision needs to include
25 stakeholders that can create a market pull, and

1 Marianne left, but there is enough money to fund
2 stuff, and I disagree with we just had enough
3 money to buy down the volume because I think we've
4 gone down that pathway a couple of times before
5 with not very favorable results, but a win/win
6 partnership where we have a market pull.

7 Utilities, perhaps end users, maybe it
8 is the manufacturing, California Manufacturing
9 Association, other end users are involved in that
10 process of shaping the road map. Phosphoric acid
11 and carbonate systems can play near term into that
12 vision because they are very much here today.

13 Emerging companies like Gary's and
14 others need the sense of market certainty. They
15 need to know that there is markets that will adopt
16 a technology once it is proven and it is ready.
17 Not to fund technology development, but to provide
18 closure of gaps around market uncertainty. So, I
19 think that could be a very useful role for the
20 Commission, not only in fuel cells, but in the
21 distributed generation market in general.

22 So, not really a question, but a comment
23 that as you think about your road map, think about
24 a vision of what California could be with clean
25 environmentally friendly technologies, how that

1 would fit into the overall energy landscape and
2 what would be the markets and how the markets can
3 pull the companies represented into those
4 solutions. That is just a comment.

5 DR. SOINSKI: Anybody else? We still
6 have a good audience. Mickey.

7 MR. OMS: My name is Mickey Oros. I am
8 with Altergy Systems. We are a PEM fuel cell
9 developer. We have been somewhat quiet over the
10 years because we really didn't want to actually
11 broadcast until we had a product that we could
12 bring to market.

13 One of the things that we've found that
14 is low hanging fruit and Mike mentioned it was
15 because of 9/11, East Coast Blackout, Katrina, we
16 found in the telecom industry that back up power
17 is needed because the federal government now is
18 coming through and asking for hardening of the
19 sites.

20 When we looked at the telecommunications
21 industry today, we see the battery back ups are
22 only good for two to four hours in some cases and
23 not enough for them to sustain the long
24 operations. In Katrina, the biggest complaint was
25 a lack of communications.

1 This is my comment by the way, it is not
2 to ask a question, but I just wanted to add some
3 other things with regards to fuel cells that
4 people are not considering. We are looking at the
5 MWs I think and CEC is looking at. A two MW
6 doesn't even put a blimp on the CEC's outlook for
7 output of energy per year, and that just came from
8 Dave Ashuckain upstairs when I talked to over
9 lunch.

10 With fuel cells, what we are seeing is
11 and especially in this telecom back up and Plug
12 Power is along with that. In fact, Hydrogenics
13 mentioned it this morning, we do have low hanging
14 fruit in the sense that when we start building
15 fuel cells for \$2,500 and \$3,000 a KW in those
16 ranges, we are not getting any repercussion at all
17 from the telecom industry. They are saying why
18 not, bring it on.

19 The reason for that is like I said
20 earlier, the government wants to start to harden
21 sites. When we start talking about hardening
22 sites, they want 24 to 48 to sometimes 72 hours
23 worth of back up. Batteries just can't do that
24 today.

25 We have a wonderful opportunity at the

1 price that we are offering these fuel cells to
2 them to go ahead and immediately walk into a
3 markets today that will easily go ahead and take
4 care of this industry.

5 With SGIP Program, the Self Generation
6 Incentive Program here in California, we are
7 trying right now to have the PUC see their way
8 through to allowing back up generators to be
9 incorporated in the SGIP.

10 If that takes place, that will put about
11 \$2,500 per KW in credit towards the fuel cell
12 purchase. That would bring us easily down to
13 today's batteries, back up power, what have you.
14 When the industry takes a look at back up power
15 for telecom industries, by the time they put the
16 batteries in with all the O&M expenses, with all
17 the back up generator, the diesels or what have
18 you to go ahead and complete and take care of that
19 back up, it is very very costly.

20 I just wanted to make a point. I just
21 hope that one would see clear that back up
22 generators with fuel cells are very viable in fuel
23 cells today, but it does make a market and it
24 should be considered as a viable piece of product
25 into the market place.

1 One of the other things is, and I think
2 what is happening in the Finance Department here
3 in this state and others, they are not looking at
4 life cycle costs. Fuel cells are the type of
5 devices that you know there is that old adage, pay
6 me now or pay me later. Well, with fuel cells,
7 there are benefits in a longer period of time in
8 life cycle that isn't considered.

9 I think the procurement officers
10 sometimes take a look at it and say, what are we
11 going to get out of it in the next year or two or
12 maybe three years. I think really life cycle
13 costs in some fuel cells need to be looked at on a
14 much longer time frame, and I think that is
15 another piece that we need to consider in here
16 actually when the purchases take place looking at
17 life cycle costs.

18 That is about it, but it is just a
19 comment.

20 MR. REMICK: If I may ask one question
21 of the speaker. You know, Hydrogenics and you
22 have Plug Power who are already now providing or
23 selling products to that market, back up to
24 telecommunications.

25 Is there really any research or money

1 that you think the California Energy Commission
2 should be investing in that particular technology
3 or is this already "commercial" and it is out
4 there?

5 MR. OROS: Plug along with me sitting
6 next to me over there, maybe she could make a
7 comment, but I think there needs to be more
8 investment on it, sure. When we take a look at
9 cell communication tower sites alone, we have
10 nearing almost 200,000 in the majors. I am
11 talking Nextel, Sprint, the Verizon's.

12 That excludes all the private entities,
13 the CalTrans, the Highway Patrol, Office of
14 Emergency Services, everything that could possibly
15 go down during a catastrophe. Not only
16 hurricanes, but what happens with earthquakes and
17 various other things that are acts of God that
18 could happen where PG & E could go down for days,
19 but yet we have a lack of communications.

20 It is getting near commercialization.
21 It is going to take a few more years to actually
22 mature it and have working pieces in the market
23 place to go ahead and take a look at those things,
24 but I think it is nearing it, but we still need
25 subsidies, and the SGIP is one program that could

1 really aid and assist us in trying to further our
2 development than what we are doing.

3 MS. MOORE: One of the things that we
4 are seeing more and more out there is that there
5 is that sweet spot that nitch market for the power
6 back up, but it is still a new technology to a lot
7 of people, and people are looking for the
8 incentive programs and some back up funding and
9 things like that to kind of get the sense that the
10 industry is going to be there.

11 So, yes, to help us with some of these
12 programs is definitely looking to the Energy
13 Commission and the PUC incentive programs to help
14 us get the technology out there. Obviously the
15 more incentives there are out there, the more
16 product that goes out there, the cost will down.

17 It is a cycle that we are all very well
18 aware of, so, yeah, we are looking for some
19 additional incentives on funding.

20 Thank you.

21 MR. OVSHINSKY: Ben Ovshinsky, just a
22 small comment on back up markets. We've seen that
23 some of the competition is going to be hydrogen,
24 but from another form, hydrogen ICE gen sets,
25 which are commercial in Hong Kong.

1 I don't know, Mickey, do they run 72
2 hours? I don't know about that, but with Ford V-
3 10's and whatever.

4 Another comment on the harden the
5 market, I was thinking someone else has touched on
6 it, another market curve and driver is something
7 that is unforeseen when the shock to complacency of
8 existing markets takes place, like the 9/11 which
9 opens up the ideas of energy security, energy
10 independence, and ties into with Homeland Security
11 and natural disasters that disrupt life completely
12 for squares of millions of people.

13 Those kinds of factors which seem to be
14 fairly new in the market that we've been living
15 in. That is a curve and that is a pressure to
16 maybe paradigm shifting and maybe fuel cells will
17 look a lot better in those contexts.

18 DR. SOINSKI: Anybody else? Don't run
19 away. Bob, are you ready to give us a wrap up?
20 Show us the highlights?

21 MR. TAYLOR: A short wrap up.

22 DR. SOINSKI: That's okay, five minutes,
23 three minute. This is Rob Taylor from SEIC, one
24 of our technical systems contractors, and we asked
25 him in the absence of my being able to take notes

1 to try to just throw out some of the high points,
2 and he has not had the benefit of the
3 presentations, I mean, hard copies of the
4 presentation.

5 MR. TAYLOR: I just wanted to reread the
6 purpose that we started out with, and that was to
7 assist PIER in identifying critical opportunities
8 for future investment in fuel cells. That
9 included technology issues as well as ratepayer
10 benefits.

11 Also, critical interdependencies, which
12 are policy issues and market issues. I think we
13 pretty much addressed all of those.

14 We went through several presentations
15 starting out with Martha Krebs going through and
16 discussing the PIER Program as well as the
17 California energy requirements. We heard a
18 presentation from Nancy Garland from DOE who
19 talked about the U.S. DOE Program on Fuel Cells
20 and presented a very good road map, which I think
21 will be valuable for the California Energy
22 Commission even though the CEC may have a little
23 bit different objectives and certainly shorter
24 term objectives.

25 I thought there was a very interesting

1 presentation by Marianne Wu, sort of a little bit
2 different from most of the other presentations
3 dealing with the investor market out there. I
4 thought it was very interesting that she said
5 there is a real interest in the investors to be
6 interested in various type of energy technologies
7 including fuel cells.

8 Then we heard from Stephanie Hamilton
9 from Southern California Edison who I think just
10 left and gave us a little bit of the utilities'
11 perspective and the fact that they are looking
12 very strongly at distributed generation. I think
13 her presentation was a little broader than fuel
14 cells, but certainly it points out a lot of the
15 advantages of distributed generation and maybe
16 points us to where those nitch markets are for
17 fuel cells.

18 We then went into specific sort of
19 categories, transportation fuel cells and then
20 later the stationary fuel cells, and we heard the
21 presentations from Charles Stone on PEM fuel cells
22 and also from Kevin Harris, who maybe presented a
23 lot of specific things that maybe he would like to
24 see the California Energy Commission do to
25 incentivize or support fuel cell development in

1 California.

2 Then of course Ken Koyama from the
3 California Energy Commission presented a lot of
4 the transportation programs not only in
5 California, but nationally and internationally.

6 Then we just followed up with this panel
7 discussion on stationary fuel cells, and I think
8 the panel discussion went very well. We got a lot
9 of input and, of course, we had Mike Binder
10 talking about phosphoric acid fuel cells and Bob
11 Remick talking about molten carbonate fuel cells,
12 and Gary Simon on solid oxide fuel cells.

13 I found the closing panel here was very
14 good. It brought out a lot of intriguing
15 questions about the technology, what the costs
16 are, what are the barriers we are facing, what are
17 the markets that we should be identifying.

18 Backing up just a little bit, there was
19 one thing that Marianne Wu said that I thought was
20 pretty critical. She said that we should be
21 looking at the markets that we want to serve as
22 opposed to the technology that we have.

23 I think that goes back to that old
24 saying to the guy that has a hammer, everything
25 looks like a nail, but maybe we need to find out

1 what are the nitch markets, where are those early
2 entry markets and the low hanging fruit and
3 concentrate on those, then the rest will kind of
4 fall in place.

5 I follow the photovoltaic industry, and
6 I think we have referred to the photovoltaic
7 industry quite a bit, and I think they started
8 looking at remote sites, a lot of really unique
9 applications for protection of remote, repeater
10 stations, and all of the sudden, they are growing
11 at 20 percent per year. A lot of that growth is
12 in places like Germany where they are installing
13 them on commercial buildings or the United States
14 where we are installing in grid connected
15 applications.

16 The same is true in Japan. So, I would
17 contend that we do need to look at some of the
18 cost effective early entry markets, and I think at
19 the same time as some of the other people asked
20 questions, we do need to develop a road map that
21 looks further out.

22 I would say that this has been a very
23 successful day, and we have presented a lot of
24 information which now the Energy Commission can
25 start looking at to try to develop that road map

1 to move forward.

2 UNIDENTIFIED SPEAKER: I just have a
3 quick question. Are these presentations going to
4 be available on line?

5 DR. SOINSKI: The question is exactly
6 when and where. Probably within the next day or
7 two, and probably see if you can get a link
8 through the calendar. Go to May 31, go to this
9 workshop, and then hopefully, there will be a link
10 that will then get you to it. That would probably
11 be the easiest way if we can get the webmaster to
12 do it that way. We will leave the announcement on
13 and then easily download it.

14 Thank you all. This is great
15 attendance. I appreciate some of you staying so
16 late. If you are going to remain in Sacramento, I
17 hope you have a good time tonight and for as long
18 as you stay. Thank you for coming.

19 (Whereupon, at 5:00 p.m., the workshop
20 was adjourned.)

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CERTIFICATE OF REPORTER

I, CHRISTOPHER LOVERRO, an Electronic Reporter, do hereby certify that I am a disinterested person herein; that I recorded the foregoing California Energy Commission workshop; that it was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said workshop, nor in any way interested in outcome of said matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 9th day of June, 2006.

Christopher Loverro

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